



Financial Years: 2019-20 to 2022-23

Monday, 6 May, 2019

Table of Contents

OPERATING and CAPITAL PROJECTS by DEPARTMENT

Office of the Chief Executive <i>Chief Executive Leadership; Corporate Governance; Finance; Organisational Development and Human Resources, Traineeships and Cadetships</i>	10
Corporate and Community Services <i>Corporate and Community Services Leadership; Cultural Development and Libraries; Information, Communication and Technology; People and Place; Sport and Recreation</i>	17
Planning and Development Services <i>Planning and Development Services Leadership; Economic Development and Lands; Environmental Health and Community Safety; Sustainability, Planning and Development Services</i>	28
Works and Services <i>Works and Services Leadership; Asset Planning; City Facilities; Engineering; Landscape and Open Space Operations; Waste Operations; Works Administration.</i>	38

COMMUNITY THEMES, GOALS and OBJECTIVES (Strategic Community Plan)

1. Our Community and Culture <i>A safe, healthy and cohesive community, with a rich cultural life, and supportive social environment.</i>	91
2. Our Economy <i>A thriving and dynamic economy, that plays to its strengths, and confidently presents to the world.</i>	106
3. Our Places and Spaces <i>A natural and built environment that reflects Bunbury's core values.</i>	108
4. Our City <i>Civic leadership, partnerships and sound governance in delivering with and for the community.</i>	122



Operating and Capital Projects

by Department

Operating and Capital Projects		Draft Budget	Forecast	Forecast	Forecast
Detailed Description		2019-20	2020-21	2021-22	2022-23
OFFICE OF CHIEF EXECUTIVE		CHIEF EXECUTIVE LEADERSHIP			
		Operating - New Initiative One Off			
<hr/>					
<i>Support Regional Cities Alliance</i>					
Total Expenditure	(40,000)	Expenditure	(10,000)	(10,000)	(10,000)
Source of Funds	COB Cash - Unrestricted				
	40,000				
Support Regional Cities Alliance					
<hr/>					
<i>Contribution towards Busselton Margaret River Regional Airport Marketing Fund</i>					
Total Expenditure	(40,000)	Expenditure	(10,000)	(10,000)	(10,000)
Source of Funds	COB Cash - Unrestricted				
	40,000				
The Airport Marketing Fund will assist in the attraction and retention of Airlines to service the East Coast to South West route, the outcomes of which will provide direct benefits to all regional South West Local Governments.					
<hr/>					
<i>Provide disaster assistance</i>					
Total Expenditure	(80,000)	Expenditure	(20,000)	(20,000)	(20,000)
Source of Funds	Reserve - Disaster Relief Fund				
	80,000				
To enable disaster assistance to be provided if required.					
<hr/>					
<i>Conduct Service Reviews</i>					
Total Expenditure	(120,000)	Expenditure	(30,000)	(30,000)	(30,000)
Source of Funds	COB Cash - Unrestricted				
	120,000				
Conduct service reviews.					
<hr/>					
<i>Develop Business Cases for Future Capital Works</i>					
Total Expenditure	(160,000)	Expenditure	(40,000)	(40,000)	(40,000)
Source of Funds	COB Cash - Unrestricted				
	160,000				
Develop Business Cases for Future Capital Works; to be determined by Council following workshops and prioritisation.					
<hr/>					
<i>Implement CBD Action Plan</i>					
Total Expenditure	(500,000)	Expenditure	(500,000)	-	-
Source of Funds	COB Cash - Unrestricted				
	500,000				
Implement CBD Action Plan					
<hr/>					
Net Project Income (Expenditure) - Operating - New Initiative One Off			(610,000)	(110,000)	(110,000)
<hr/>					

Operating and Capital Projects		Draft Budget	Forecast	Forecast	Forecast
Detailed Description		2019-20	2020-21	2021-22	2022-23
OFFICE OF CHIEF EXECUTIVE					
			CORPORATE GOVERNANCE		
			Operating - New Initiative One Off		
<hr/>					
<i>Undertake a community satisfaction and perception survey</i>					
Total Expenditure	(80,000)	Expenditure	(20,000)	(20,000)	(20,000)
Source of Funds	COB Cash - Unrestricted				
	80,000				
Undertake a community satisfaction and perception survey using an independent marketing company.					
<hr/>					
<i>Conduct Mayoral and Council Elections</i>					
Total Expenditure	(195,000)	Expenditure	(95,000)	-	(100,000)
Source of Funds	COB Cash - Unrestricted				
	195,000				
Conduct Mayoral and Council elections.					
<hr/>					
<i>Review and development of City of Bunbury Strategic Plan in line with legislative requirements</i>					
Total Expenditure	(40,000)	Expenditure	-	-	(40,000)
Source of Funds	COB Cash - Unrestricted				
	40,000				
The City of Bunbury requires a new Strategic Community Plan (SCP) to be developed every four years, which will follow the City of Bunbury Mayoral election.					
<hr/>					
<i>Replace office furniture and equipment</i>					
Total Expenditure	(40,000)	Expenditure	(10,000)	(10,000)	(10,000)
Source of Funds	COB Cash - Unrestricted				
	40,000				
Replace office furniture (cabinets, desks and chairs) and minor office equipment.					
<hr/>					
Net Project Income (Expenditure) - Operating - New Initiative One Off			(125,000)	(30,000)	(170,000)
					(30,000)

Operating and Capital Projects		Draft Budget	Forecast	Forecast	Forecast
Detailed Description		2019-20	2020-21	2021-22	2022-23
OFFICE OF CHIEF EXECUTIVE					FINANCE
					Operating - New Initiative One Off
<hr/>					
<i>Undertake GRV Property revaluation in accordance with legislation</i>					
Total Expenditure	(400,000)				
Source of Funds	COB Cash - Unrestricted				
	400,000				
Revaluation of property is a statutory requirement every three (3) years and is conducted by Landgate. Landgate will provide the data in May/June 2021 for the 2021/22 Rates Billing.					
Net Project Income (Expenditure) - Operating - New Initiative One Off					
		-	(400,000)	-	-

Operating and Capital Projects		Draft Budget	Forecast	Forecast	Forecast
Detailed Description		2019-20	2020-21	2021-22	2022-23
OFFICE OF CHIEF EXECUTIVE		ORGANISATIONAL DEVELOPMENT AND HUMAN RESOURCES			
		Operating - New Initiative One Off			
<hr/>					
<i>Engage a Safety and Health Officer</i>					
Total Expenditure	(52,787)	Expenditure	(52,787)	-	-
Source of Funds	Reserve - Employee Entitlement and Insurance	52,787			
Engage a safety and health officer for a period of twelve (12) months to assist with the implementation of a Safety and Management system.					
<hr/>					
Net Project Income (Expenditure) - Operating - New Initiative One Off			(52,787)	-	-

Operating and Capital Projects
Detailed Description

Draft Budget	Forecast	Forecast	Forecast
2019-20	2020-21	2021-22	2022-23

CORPORATE AND COMMUNITY SERVICES
CORPORATE AND COMMUNITY SERVICES LEADERSHIP
 Operating - New Initiative One Off

Support Bunbury City Band

Total Expenditure	(40,000)	Expenditure	(10,000)	(10,000)	(10,000)	(10,000)
Source of Funds	COB Cash - Unrestricted					
	40,000					

The Bunbury City Band (BCB) applies for funding each year through Council's Cultural Organisations and Facilities Funding. The amount they receive is determined by Council through the budget process and is utilised to assist with insurance expenses and offset operational costs.

Note: the Bunbury City Band has a peppercorn lease with the City as the primary tenant for their band rooms. The City owns the instruments and the Bunbury City Band provides ongoing care for these as part of the arrangement.

Provide support to Bunbury Regional YouthCare

Total Expenditure	(48,000)	Expenditure	(12,000)	(12,000)	(12,000)	(12,000)
Source of Funds	COB Cash - Unrestricted					
	48,000					

The Bunbury Regional YouthCARE (BRYC) is a community based organisation operating as a regional group. BRYC's role is to raise funds for, and to support the provision and role of school chaplains in Government Schools. While YouthCARE is a religious organisation, the chaplaincy services are those of pastoral care and counselling (Res 114/16). Council has further resolved to support Bunbury Regional YouthCARE by extending this project under a 5-year MOU (2018/19 to 2022/23).

Support South West Clontarf Academy (Newton Moore College)

Total Expenditure	(60,000)	Expenditure	(15,000)	(15,000)	(15,000)	(15,000)
Source of Funds	COB Cash - Unrestricted					
	60,000					

The South West Clontarf Academy (Newton Moore College) caters for almost 70 local Indigenous boys and has an annual budget of \$525k. Two thirds of this funding (approximately \$350k) is provided by the Federal and Western Australian State Governments. The remaining one third (\$175k) is raised from the private sector. Clontarf anticipate having a permanent presence in Bunbury for the next 30-40 years and are seeking an annual contribution from the City.

Support Newton Moore Girls Academy

Total Expenditure	(60,000)	Expenditure	(15,000)	(15,000)	(15,000)	(15,000)
Source of Funds	COB Cash - Unrestricted					
	60,000					

The Girls Academy Program (GAP) is the flagship program of Role Models and Leaders Australia (RLA), an organisation founded in 2004 by Olympian and champion basketballer Ricky Grace to address the inequity of investment in educational support programs for at-risk Aboriginal and Torres Strait Islander (ATSI) girls, helping them overcome barriers that may be preventing them from attending and finishing school. The RLA is the leading provider of school based programs for ATSI girls in Australia.

Support Anzac Day Working Group

Total Expenditure	(80,000)	Expenditure	(20,000)	(20,000)	(20,000)	(20,000)
Source of Funds	COB Cash - Unrestricted					
	80,000					

Council provides a subsidy to the Returned Services League Bunbury's Anzac Day Working Group each year.

Support King Cottage Museum

Total Expenditure	(126,176)	Expenditure	(31,544)	(31,544)	(31,544)	(31,544)
Source of Funds	COB Cash - Unrestricted					
	126,176					

The Bunbury Historical Society (BHS) manages the King Cottage Museum on behalf of the City. The BHS applies for funding from the City each year through Cultural and Facilities Funding and the amount allocated is determined by Council each year through the budget process.

Support Stirling Street Arts Centre (SSAC) - operating subsidy

Total Expenditure	(266,500)	Expenditure	(66,625)	(66,625)	(66,625)	(66,625)
Source of Funds	COB Cash - Unrestricted					
	266,500					

The SSAC applies for money from the City each year through Cultural and Facilities Funding. Applications are considered by Council as part of the budget process each financial year. An estimated operating subsidy of \$66,625 has been entered for financial planning purposes but will need to be confirmed when SSAC submits its official application. (NOTE: this request will be separate from their request for funding for capital items).

Support Bunbury Regional Entertainment Centre (BREC) - operating subsidy

Total Expenditure	(1,743,953)	Expenditure	(426,300)	(432,695)	(439,185)	(445,773)
Source of Funds	COB Cash - Unrestricted					
	1,743,953					

Support the Bunbury Regional Entertainment Centre by providing an operating subsidy to be increased by Perth CPI annually as per the Management Agreement. This is separate from their funding request for capital items.

Net Project Income (Expenditure) - Operating - New Initiative One Off

(596,469)	(602,864)	(609,354)	(615,942)
-----------	-----------	-----------	-----------

Operating and Capital Projects		Draft Budget	Forecast	Forecast	Forecast
Detailed Description		2019-20	2020-21	2021-22	2022-23

CORPORATE AND COMMUNITY SERVICES

CORPORATE AND COMMUNITY SERVICES LEADERSHIP
Operating - New Initiative One Off

Support Bunbury Regional Entertainment Centre (BREC) through the purchase of equipment

Total Expenditure	(400,000)	Expenditure	(100,000)	(100,000)	(100,000)	(100,000)
Source of Funds	COB Cash - Unrestricted					
	400,000					

The Bunbury Regional Entertainment Centre (BREC) applies for money from the City each year through Cultural and Facilities Funding. Applications are considered by Council as part of the budget process each financial year.

This is an estimate for capital project requests the City expects to receive from the BREC for the 2019/20 year and details/amounts will be updated once their application is received.

Net Project Income (Expenditure) - Capital - Renewal			(100,000)	(100,000)	(100,000)	(100,000)
---	--	--	------------------	------------------	------------------	------------------

Capital - Upgrade

Support the Stirling Street Arts Centre

Total Expenditure	(80,000)	Expenditure	(20,000)	(20,000)	(20,000)	(20,000)
Source of Funds	COB Cash - Unrestricted					
	80,000					

The Bunbury Regional Entertainment Centre (BREC) applies for money from the City each year through Cultural and Facilities Funding. Applications are considered by Council as part of the budget process each financial year.

This is an estimate for capital project requests the City expects to receive from the BREC for the 2019/20 year and details/amounts will be updated once their application is received.

Net Project Income (Expenditure) - Capital - Upgrade			(20,000)	(20,000)	(20,000)	(20,000)
---	--	--	-----------------	-----------------	-----------------	-----------------

Operating and Capital Projects		Draft Budget	Forecast	Forecast	Forecast
Detailed Description		2019-20	2020-21	2021-22	2022-23

CORPORATE AND COMMUNITY SERVICES
CULTURAL DEVELOPMENT AND LIBRARIES

Operating - New Initiative One Off

<i>Replacement of children's toys in City Library Children's Area</i>					
Total Expenditure	(10,000)	Expenditure	(2,500)	(2,500)	(2,500)
Source of Funds	COB Cash - Unrestricted 10,000				
Library toys need to be replaced and refreshed annually to ensure the most up-to-date and educational resources are available. Children's toys are a great way to encourage children to learn and define motor skills, create imaginative thinking and interact with other children. New items would include puzzles, educational toys, outreach interactive games and puzzles, educational resources - intergenerational puzzles and games.					
<i>South West Library Consortia Purchasing</i>					
Total Expenditure	(9,000)	Expenditure	(3,000)	(3,000)	(3,000)
Source of Funds	COB Cash - Unrestricted 9,000				-
This funding will be an ongoing fee for all members of the South West Library consortium. Each local government will be required to contribute towards the funding. This will allow all members of the consortia to run and benefit from bulk purchased products and services including marketing, library cards, RFID tags, additional crates, and training within the consortia. These items would be reviewed each year as to the needs of the consortia.					
<i>Installation of Charging Stations at Libraries for customer electronic devices</i>					
Total Expenditure	(4,400)	Expenditure	(4,400)	-	-
Source of Funds	COB Cash - Unrestricted 4,400				-
One of the major requests from our customers is phone chargers or access to power to charge their mobile devices. Customers depend on their mobile devices and now many of our library services are available on mobile devices including online catalogues, event bookings and eResources. Installing charge bars will draw customers into the library and encourage them to spend more time using our services. The other benefit is it reduces OSH hazards of charging cables scattered through the library building which cause tripping hazards. Many libraries across Western Australia and Australia now offer Charge Bars to customers.					
<i>Acquire Bunbury Museum and Heritage Centre collection items</i>					
Total Expenditure	(20,000)	Expenditure	(5,000)	(5,000)	(5,000)
Source of Funds	COB Cash - Unrestricted 20,000				
An annual allocation to enable acquisitions for the Museum Collection when opportunities arise. These opportunities cannot be predicted, but when they do occur, they are usually extremely rare and valuable and the City needs to be in a position to make a bid quickly.					
<i>Implement Reconciliation Action Plan Outcomes</i>					
Total Expenditure	(40,000)	Expenditure	(10,000)	(10,000)	(10,000)
Source of Funds	COB Cash - Unrestricted 40,000				
Deliver the outcomes from the Reconciliation Action Plan (RAP) Strategy being developed in conjunction with City of Bunbury, Shire of Dardanup, Shire of Capel & Shire of Harvey. Development of the Strategy was endorsed by Council Decision 18/17					
<i>Implement Library Management System (LMS) website and deduplication process</i>					
Total Expenditure	(10,778)	Expenditure	(10,778)	-	-
Source of Funds	COB Cash - Unrestricted 10,778				-
Continuation with the implementation of the Library Management System (LMS) through to 2020 with the establishment of a website, and the deduplication of records.					
<i>Revaluation of City Art Collection</i>					
Total Expenditure	(24,000)	Expenditure	(12,000)	-	(12,000)
Source of Funds	COB Cash - Unrestricted 24,000				
The City of Bunbury Art Collection must be re-valued every three (3) years.					
<i>Conduct South West Art Now (SWAN) exhibition</i>					
Total Expenditure	(40,000)	Income	10,000	-	10,000
Source of Funds	COB Cash - Unrestricted 20,000	Expenditure	(20,000)	-	(20,000)
	Contribution - External Organisation 20,000				-
South West Art Now (SWAN) (formerly South West Survey) is BRAG's premiere exhibition for South West artists showcasing a selection of the best contemporary art from our region. A prize or award for participating artists helps to ensure that as many artists as possible are encouraged to enter BRAG's high profile exhibition. Offering matched funding for awards will provide incentive for sponsors to attach their names to an attractive level of prize money.					

Operating and Capital Projects			Draft Budget	Forecast	Forecast	Forecast
Detailed Description			2019-20	2020-21	2021-22	2022-23
<i>Revalue public art assets</i>						
Total Expenditure	(8,000)	Expenditure	-	(8,000)	-	-
Source of Funds	COB Cash - Unrestricted					
	8,000					
Obtain asset valuations for public art.						
<i>Display Bunbury Biennale</i>						
Total Expenditure	(40,000)	Income	-	10,000	-	10,000
Source of Funds	COB Cash - Unrestricted	Expenditure	-	(20,000)	-	(20,000)
	20,000					
	Contribution - External Organisation					
	20,000					
The Bunbury Biennale is BRAG's flagship exhibition for WA artists showcasing a selection of the best contemporary art from around the State. A prize or award for participating artists helps to ensure that as many artists as possible are encouraged to enter BRAG's highest profile exhibition. Offering matched funding for awards will provide incentive for sponsors to attach their names to an attractive level of prize money.						
Net Project Income (Expenditure) - Operating - New Initiative One Off			(57,678)	(38,500)	(30,500)	(39,500)
Capital - New (Expansion)						
<i>Purchase artworks for the City Art Collection</i>						
Total Expenditure	(80,000)	Expenditure	(20,000)	(20,000)	(20,000)	(20,000)
Source of Funds	COB Cash - Unrestricted					
	60,000					
	Reserve - City Art Collection					
	20,000					
Annual Budget allocation for the purchase of paintings and sculptures.						
<i>Purchase of interactive display boards for Bunbury</i>						
Total Expenditure	(12,000)	Expenditure	-	(12,000)	-	-
Source of Funds	COB Cash - Unrestricted					
	12,000					
Libraries are evolving many of its services into a digital space. To better meet the needs of our community and improving literacy and learning the library sets to use Digital Smart boards to provide interactive learning experiences that motivate attendees and simplify learning. Smart boards have proven to be highly engaging and the library has many opportunities to embrace this technology throughout the library. Smart boards can greatly enhance existing programs such as story time for children, eLearning classes, live and learn programs, author talks and the many other activities we hold throughout the year. Replace every 7 years.						
<i>Purchase of new Public Art</i>						
Total Expenditure	(75,000)	Expenditure	-	(25,000)	(25,000)	(25,000)
Source of Funds	COB Cash - Unrestricted					
	75,000					
Purchase of new Public Art, annual allocation as per Council Decision 17/12.						
<i>Purchase of 3D printer for libraries</i>						
Total Expenditure	(5,000)	Expenditure	-	-	-	(5,000)
Source of Funds	COB Cash - Unrestricted					
	5,000					
3D Printers have become another tool Libraries provide as a resource for the community to use 3D objects. This is a wonderful service to provide as this is an example of devices that a large number of our community members wouldn't have due to costs associated. 3D printers are often used in Maker Space situations which aim to bring the people together to share resources, which often lead to wonderful outcomes for our community. Printing customer's 3D objects is also another service libraries provide as it is another way for libraries to raise revenue towards library costs.						
<i>Purchase of Multi-Touch Hub for Literacy and Learning</i>						
Total Expenditure	(15,000)	Expenditure	-	-	-	(15,000)
Source of Funds	COB Cash - Unrestricted					
	15,000					
In today's society interactivity and multi-media are key tools in being able to engage with customers. Multi touch devices are a fantastic tool to engage children, not only teaching them how to use technology but also assist in developing literacy skills. This will be another way in which our community can collaborate on projects, games, activities and learning.						
Net Project Income (Expenditure) - Capital - New (Expansion)			(20,000)	(57,000)	(45,000)	(65,000)

Operating and Capital Projects

Detailed Description

Draft Budget 2019-20 Forecast 2020-21 Forecast 2021-22 Forecast 2022-23

Capital - Renewal

<i>Replacement of shelving trolleys for libraries</i>								
Total Expenditure		(9,990)	Expenditure	(9,990)	-	-	-	-
Source of Funds	COB Cash - Unrestricted	9,990						
Shelving Trolleys are used by staff to take items returned by our customers to areas within the library for shelving. Trolleys are now 10 years old, they are noisy and can be difficult to move.								
<i>Installation of Interactive Visual Library Display Areas - Bunbury Library</i>								
Total Expenditure		(4,600)	Expenditure	-	(4,600)	-	-	-
Source of Funds	COB Cash - Unrestricted	4,600						
The library has a number of interactive television displays that need to be replaced every 5 years to ensure that they remain functional and meet the needs of the Library service. The equipment is a critical component of the library service as they are used as information sources for our customers.								
<i>Replace coin billing machine - Withers Library</i>								
Total Expenditure		(5,000)	Expenditure	-	(5,000)	-	-	-
Source of Funds	COB Cash - Unrestricted	5,000						
The coin billing machines at the library are responsible for all the transactions for the public printing system. These machines take funds and dispense change to customers. These systems are required to be replaced every 5 years.								
<i>Replace coin billing machine - Bunbury Library</i>								
Total Expenditure		(5,000)	Expenditure	-	-	-	-	(5,000)
Source of Funds	COB Cash - Unrestricted	5,000						
The coin billing machines at the library are responsible for all the transactions for the public printing system. These machines take funds and dispense change to customers. These systems are required to be replaced every 5 years.								
<i>Replace and implement renewal of Library Management System (LMS)</i>								
Total Expenditure		(100,000)	Expenditure	-	-	-	-	(100,000)
Source of Funds	COB Cash - Unrestricted	100,000						
Replace Library Management System								
Net Project Income (Expenditure) - Capital - Renewal					(9,990)	(9,600)	-	(105,000)

Capital - Upgrade

<i>Reconfigure Public PC computer space</i>								
Total Expenditure		(20,000)	Expenditure	-	(20,000)	-	-	-
Source of Funds	COB Cash - Unrestricted	20,000						
This would need to be considered after RFID is implemented as it is dependent on kiosk space requirements, pod/service desk replacement etc. This would provide customers privacy to use computers, whilst library staff would be able to maintain security.								
<i>Reconfigure refreshments area at libraries</i>								
Total Expenditure		(10,000)	Expenditure	-	-	(10,000)	-	-
Source of Funds	COB Cash - Unrestricted	10,000						
Reconfigure space to make it more usable. Need to assess needs of library customers after other areas of library are finalised, ie. Local Studies Room, Maker Space area in ICT Room, Activity Room upgrades.								
Net Project Income (Expenditure) - Capital - Upgrade					-	(20,000)	(10,000)	-

Operating and Capital Projects		Draft Budget	Forecast	Forecast	Forecast
Detailed Description		2019-20	2020-21	2021-22	2022-23
CORPORATE AND COMMUNITY SERVICES		INFORMATION, COMMUNICATION AND TECHNOLOGY			
		Operating - New Initiative One Off			
<i>Develop new website for City of Bunbury</i>					
Total Expenditure	(50,000)	Expenditure	(50,000)	-	-
Source of Funds	COB Cash - Unrestricted				
	50,000				
Development of new websites for City of Bunbury hosted sites.					
Net Project Income (Expenditure) - Operating - New Initiative One Off			(50,000)	-	-
		Capital - Renewal			
<i>Replacement of networking equipment</i>					
Total Expenditure	(100,000)	Expenditure	(25,000)	(25,000)	(25,000)
Source of Funds	COB Cash - Unrestricted				
	100,000				
Replacement of networking equipment including WiFi access points in all Council operation buildings thus keeping their local area networks operational and functional - This represents a 5 year replacement program for network equipment.					
<i>Asset replacement - Corporate printers and photocopiers</i>					
Total Expenditure	(120,000)	Expenditure	(30,000)	(30,000)	(30,000)
Source of Funds	COB Cash - Unrestricted				
	120,000				
Organisational information is scanned, copied and/or printed using a network of corporate photocopiers. As the copiers age, their reliability decreases and therefore the cost of use becomes higher. The average estimated lifespan of a copier is 5 years before it becomes uneconomical to run.					
<i>Asset replacement - Fixed and mobile phones and devices</i>					
Total Expenditure	(184,800)	Expenditure	(46,200)	(46,200)	(46,200)
Source of Funds	COB Cash - Unrestricted				
	184,800				
Replace fixed and mobile phones and devices					
<i>Asset replacement - Personal Computers</i>					
Total Expenditure	(400,000)	Expenditure	(100,000)	(100,000)	(100,000)
Source of Funds	COB Cash - Unrestricted				
	400,000				
To maintain continual operation, personal computers require asset replacement after three years of use in the commercial environment that they operate in. If they are not replaced at this time, the effectiveness and reliability of them decrease and failure results in disruption to staff and loss of productivity.					
Net Project Income (Expenditure) - Capital - Renewal			(201,200)	(201,200)	(201,200)

Operating and Capital Projects		Draft Budget	Forecast	Forecast	Forecast
Detailed Description		2019-20	2020-21	2021-22	2022-23

CORPORATE AND COMMUNITY SERVICES

PEOPLE AND PLACE
Operating - New Initiative Base Operating

Provide support for civic events and commemorations

Total Expenditure	(64,000)	Expenditure	(16,000)	(16,000)	(16,000)	(16,000)
Source of Funds	COB Cash - Unrestricted					
	64,000					

Each year the City of Bunbury provides support by way of traffic and waste management for various civic events and commemorations, whereby it is deemed that applying to the City's Events Funding Program is inappropriate. This project sets aside an in-kind contribution to enable support for events including, but not limited to, Anzac Day, Remembrance Day, and the White Ribbon Day and Choose Respect marches.

Net Project Income (Expenditure) - Operating - New Initiative Base Operating			(16,000)	(16,000)	(16,000)	(16,000)
---	--	--	-----------------	-----------------	-----------------	-----------------

Operating - New Initiative One Off

Implement Aged Friendly Community Strategic Plan Outcomes

Total Expenditure	(20,000)	Expenditure	(5,000)	(5,000)	(5,000)	(5,000)
Source of Funds	COB Cash - Unrestricted					
	20,000					

This Aged Friendly Community Strategic Plan has been developed in conjunction with the City of Bunbury and Shires of Dardanup and Harvey. The Strategy was endorsed by Council (24 January 2017).

Implement Early Years Strategic Plan Outcomes

Total Expenditure	(20,000)	Expenditure	(5,000)	(5,000)	(5,000)	(5,000)
Source of Funds	COB Cash - Unrestricted					
	20,000					

The City of Bunbury, Shire of Capel, Shire of Dardanup and other state government and not-for-profit agencies intend to collaborate on a project entitled 'Bunbury Geographe Early Years Strategy & Action Plan'. The project will be community driven by involving community participation and ownership, empowerment and inclusion. This Strategy will create a multi-disciplinary framework across multiple local government areas for the development of annual implementation plans. Edith Cowan University (South West) will manage the project, using support from their Centre for Research in Early Childhood. This project aligns with all three local governments' Strategic Community Plans.

Conduct City of Bunbury Staff Conference

Total Expenditure	(120,000)	Expenditure	(30,000)	(30,000)	(30,000)	(30,000)
Source of Funds	COB Cash - Unrestricted					
	120,000					

Conduct annual conference for City of Bunbury staff.

Conduct Grandfamilies Fun Day

Total Expenditure	(59,000)	Income	2,750	2,750	2,750	2,750
Source of Funds	COB Cash - Unrestricted	Expenditure	(14,750)	(14,750)	(14,750)	(14,750)
	48,000					
	Contribution - External Organisation					
	11,000					

Conduct grandparents and grandkids fun day.

Conduct Victoria Street events

Total Expenditure	(15,000)	Expenditure	(15,000)	-	-	-
Source of Funds	COB Cash - Unrestricted					
	15,000					

The purpose of this project is to provide funding for events that involve a road closure in the Bunbury CBD, in order to activate and add vibrancy into the area. Three allocations of \$5,000 each are available.

Operating and Capital Projects

Detailed Description

Draft Budget 2019-20 Forecast 2020-21 Forecast 2021-22 Forecast 2022-23

Refurbish Hay Park grounds following Groovin the Moo event

Total Expenditure (16,091)
Source of Funds COB Cash Restricted - Unspent Grants 16,091

Expenditure (16,091) - - -

In 2017 Groovin the Moo promoters, Cattleyard Promotions, introduced a venue fee whereby the City will receive \$1 from every ticket sold (25,000 capacity / year). As per ELT decision on 24th May 2017, funds received will be allocated to the refurbishment of the grounds by Landscape and Open Space (between \$10,000 - \$15,000 / year), with the remainder being utilised to refurbish existing facilities at Hay Park.

Provide funding for an "Arts and Culture" funding round

Total Expenditure (83,047)
Source of Funds COB Cash - Unrestricted 83,047

Expenditure (20,300) (20,605) (20,914) (21,228)

Community arts projects are an important element of fostering a vibrant and dynamic city. In line with Council's Creative Strategy (endorsed in January 2015). An annual "Arts and Culture" Funding Round has been established to enable applications for such projects to be considered. Available funding will be increased by Perth CPI annually.

Suggested criteria for applications include:

- * Demonstrated community benefit
- * Evidence that the project will include innovation and creative risk taking
- * The project will contribute to developing the arts in Bunbury (for the industry and/or the community)

Suggested criteria for applications include:

- Demonstrated community benefit
- Evidence that the project will include innovation and creative risk taking
- The project will contribute to developing the arts in Bunbury (for the industry and/or the community)

Provide funding for a "Minor Community Grants" funding round

Total Expenditure (103,807)
Source of Funds COB Cash - Unrestricted 103,807

Expenditure (25,375) (25,756) (26,142) (26,534)

The Minor Community Grants funding round, provides up to a \$500 grant per application. Available funding will be increased by Perth CPI annually.

Applications will be considered for the below categories:

- * Programs that provide benefit to the community of Bunbury;
- * Small, one off community programs that have not been included in the City's annual budget or have not received funding through either of the community grants or events funding pools (reference Council Policy Grant Funding Program);
- * Donations for not-for-profit incorporated community groups in the Bunbury region, which may also include individuals who are pursuing sporting, career or cultural activities that provide a benefit to the City of Bunbury

Bunbury Meals on Wheels and Senior Citizens Centre Financial Support

Total Expenditure (200,000)
Source of Funds COB Cash - Unrestricted 200,000

Expenditure (50,000) (50,000) (50,000) (50,000)

Bunbury Meals on Wheels and Senior Citizens Centre Financial Support

Provide funding for seed funding round

Total Expenditure (240,000)
Source of Funds COB Cash - Unrestricted 240,000

Expenditure (60,000) (60,000) (60,000) (60,000)

The Bunbury Event Advisory Group (BEAG) has successfully established and administered the event funding round which has seen Bunbury's annual event program thrive. Unfortunately to date the BEAG has been unable to secure an iconic event for Bunbury and recognises that a change to its funding structure for such events needs to be reworked into a seed funding program in order to reach its goal for a long-term sustainable iconic event for Bunbury. The seed funding program is also in response to advice from Tourism WA who suggested iconic events are rarely at an iconic status from year one and that they require time to develop and grow into this stature. The BEAG have also recently developed an events strategy which provides the City with a clear direction to build on its foundation of success and achieve greater social, economic and cultural benefit and vibrancy for our region. This restructure of the current iconic funding model and funding available will support the BEAG and Events Staff in delivering the outcomes of the strategy.

Operating and Capital Projects
Detailed Description

			Draft Budget 2019-20	Forecast 2020-21	Forecast 2021-22	Forecast 2022-23
<i>Provide funding to secure state, national and international sporting events through Sports Marketing Australia</i>						
Total Expenditure		(400,000)				
Expenditure			(100,000)	(100,000)	(100,000)	(100,000)
Source of Funds	COB Cash - Unrestricted	400,000				
Council voted (3 May 2016) to partner with Sports Marketing Australia (SMA) to become part of their Sports Decentralisation Program, an initiative designed to bring State, National and International sporting and other events into regional areas. Since this partnership was formed, SMA has approached the City with quality National and State events that deliver substantial economic, branding and community benefits. Funding sources external to Council to contribute to event hosting fees will be sought where appropriate.						
<hr/>						
<i>Provide funding for a "Community Grants" funding round</i>						
Total Expenditure		(415,228)				
Expenditure			(101,500)	(103,023)	(104,568)	(106,137)
Source of Funds	COB Cash - Unrestricted	415,228				
In 2012, Council resolved to establish an annual "Community Grants" funding round to be made available each year for local community groups to apply for funding relating to events, place-making and the arts. Available funding will be increased by Perth CPI annually.						
<hr/>						
<i>Provide funding for an "Events Grants" funding round</i>						
Total Expenditure		(1,038,065)				
Expenditure			(253,750)	(257,556)	(261,419)	(265,340)
Source of Funds	COB Cash - Unrestricted	1,038,065				
Applications are subject to a competitive process and will be assessed on their ability to drive tourism, economic, and community benefits. The Bunbury Event Coordination Group considers all applications and makes recommendation to the CEO for sign-off. Available funding will be increased by Perth CPI annually.						
<hr/>						
<i>Update digital library</i>						
Total Expenditure		(6,000)				
Expenditure			-	(6,000)	-	-
Source of Funds	COB Cash - Unrestricted	6,000				
Update of the images and footage in the digital library, including aerial photography requires to be completed every three years.						
<hr/>						
Net Project Income (Expenditure) - Operating - New Initiative One Off			(694,016)	(674,940)	(675,043)	(681,239)
<hr/>						
Capital - New (Expansion)						
<hr/>						
<i>Expand path network in Bunbury Wildlife Park to create/improve access to exhibits</i>						
Total Expenditure		(10,000)				
Expenditure			(10,000)	-	-	-
Source of Funds	COB Cash - Unrestricted	10,000				
Many exhibits within the Bunbury Wildlife Park are not linked by sealed paths and visitors must cross uneven ground to access some exhibits. This makes it difficult for people with disability, or those with prams and small children, to access all areas of the Park. This project will enable most existing exhibits to be linked by the path network.						
<hr/>						
<i>Expand Bunbury Wildlife Park merchandise shelving</i>						
Total Expenditure		(10,000)				
Expenditure			-	(10,000)	-	-
Source of Funds	COB Cash - Unrestricted	10,000				
With a steady growth in merchandise sales per year and with current shelving purchased 10 years ago, a renewal and extension of shelving equipment is necessary.						
<hr/>						
<i>Construct suitable enclosures for the Zoo and Aquarium Association Breeding Program</i>						
Total Expenditure		(5,000)				
Expenditure			-	-	(5,000)	-
Source of Funds	COB Cash - Unrestricted	5,000				
Anticipating the joining of the mainland quokka breeding program in 2019/20 it is proposed that an additional breeding program be joined dependent on the Zoo and Aquarium Association (ZAA) and the Bunbury Wildlife Park (BWP) needs and animal species focuses. Funding allocation will be attributed to enclosure upgrades and specialist equipment purchases.						
<hr/>						
<i>Install new seating area at Bunbury Wildlife Park</i>						
Total Expenditure		(10,000)				
Expenditure			-	-	-	(10,000)
Source of Funds	COB Cash - Unrestricted	10,000				
Dispose of the old wombat enclosure and replace with seating.						
<hr/>						
Net Project Income (Expenditure) - Capital - New (Expansion)			(10,000)	(10,000)	(5,000)	(10,000)

Operating and Capital Projects

Detailed Description

Draft Budget 2019-20 Forecast 2020-21 Forecast 2021-22 Forecast 2022-23

Capital - Renewal

Renew bins at Bunbury Wildlife Park

Total Expenditure (5,000)
Source of Funds Reserve - Refuse Collection and Waste Minimisation 5,000

Staged renewal of bins within Bunbury Wildlife Park.

Expenditure (5,000) - - -

Renew landscaping and irrigation systems at Bunbury Wildlife Park

Total Expenditure (50,000)
Source of Funds COB Cash - Unrestricted 50,000

Renewal of landscaping and upgrade to irrigation equipment at the Bunbury Wildlife Park.

Expenditure (10,000) (40,000) - -

Renew landscaping and reticulation in main walkthrough aviary at Bunbury Wildlife Park

Total Expenditure (12,000)
Source of Funds COB Cash - Unrestricted 12,000

The large central walk through aviary at the Bunbury Wildlife Park is a major draw card and needs to be maintained to a high standard. This project is a scheduled overhaul of its landscaping which will dramatically improve the appearance of this enclosure. Works will include installation of irrigation, fencing upgrades, planting, seating, and signage.

Expenditure (12,000) - - -

Re-net Bunbury Wildlife Park walk-in aviary

Total Expenditure (40,000)
Source of Funds COB Cash - Unrestricted 40,000

The Bunbury Wildlife Park's large walk-in aviary is ageing and requires a re-net to ensure the safety and security of animal stock and visitors. Ongoing, smaller maintenance is delivered as part of the Park's annual operating maintenance budget.

Expenditure - (40,000) - -

Renew barbecues at Bunbury Wildlife Park

Total Expenditure (5,000)
Source of Funds COB Cash - Unrestricted 5,000

The gas BBQ within the Wildlife Park is ageing, resulting in increased service costs and unreliability. This project would enable the refurbishment of the BBQ so that it is safe to use and reliable.

Expenditure - - (5,000) -

Replace Cafe furniture at Bunbury Wildlife Park

Total Expenditure (20,000)
Source of Funds COB Cash - Unrestricted 20,000

To ensure the cafe and main building at the Bunbury Wildlife Park continue to look fresh and appealing to visitors, furniture upgrades need to be completed on a regular basis. General wear and tear will require an upgrade/replacement of furniture at least every 4-5 years.

Expenditure - - (20,000) -

Replace Bunbury Wildlife Park bird aviaries

Total Expenditure (20,000)
Source of Funds COB Cash - Unrestricted 20,000

Staged renewal of the existing Bunbury Wildlife Park bird aviaries.

Expenditure - - (20,000) -

Net Project Income (Expenditure) - Capital - Renewal

(27,000) (80,000) (45,000) -

Operating and Capital Projects
Detailed Description

Draft Budget	Forecast	Forecast	Forecast
2019-20	2020-21	2021-22	2022-23

CORPORATE AND COMMUNITY SERVICES
SPORT AND RECREATION
 Operating - New Initiative One Off

Support South West Academy of Sport (SWAS)

Total Expenditure	(24,000)	Expenditure	(6,000)	(6,000)	(6,000)	(6,000)
Source of Funds	COB Cash - Unrestricted					
	24,000					

The South West Academy of Sport (SWAS) helps talented young athletes in the South West to remain in their home environment and to reach their potential in sport by providing specialised support services without having to relocate to Perth. These Academy programs are about youth, sport and excellence, with each one of these key components contributing to building better communities through youth involvement.

Deliver Department of Sport and Recreation "Every Club" funding program

Total Expenditure	(10,727)	Income	8,000	-	-	-
Source of Funds	COB Cash - Unrestricted	Expenditure	(10,727)	-	-	-
	2,727					
	Grant - State Government					
	8,000					

Department of Sport and Recreation funding to assist in continuing to deliver club support workshops to sport and recreation clubs in Bunbury. Six (6) workshops will be delivered in 2018/2019 and a further six (6) again in 2019/2020 with the workshops covering a wide range of topics such as Financial Management, Strategic Planning, Volunteer Retention.

Renew South West Sports Centre (SWSC) furnishings

Total Expenditure	(3,815)	Expenditure	-	-	-	(3,815)
Source of Funds	COB Cash - Unrestricted					
	3,815					

The SWSC has an extensive array of furnishings associated with the running of the centre and the delivery of key services. Renewal of this equipment is critical to maintaining an appropriate level of service. Maintaining our service level also protects the centres' market share in the facility's commercial areas.

Net Project Income (Expenditure) - Operating - New Initiative One Off

(8,727)	(6,000)	(6,000)	(9,815)
----------------	----------------	----------------	----------------

Capital - Renewal
Renew South West Sports Centre (SWSC) childcare and administration equipment

Total Expenditure	(25,110)	Expenditure	(1,915)	(10,270)	(1,610)	(11,315)
Source of Funds	COB Cash - Unrestricted					
	25,110					

The SWSC has an extensive array of equipment associated with the running of the centre and the delivery of key services. Renewal of this equipment is critical to maintaining an appropriate level of service. Maintaining our service level also protects the centres' market share in the facility's commercial areas.

Renew South West Sports Centre (SWSC) cafe equipment

Total Expenditure	(12,600)	Expenditure	(3,380)	-	-	(9,220)
Source of Funds	COB Cash - Unrestricted					
	12,600					

The SWSC has an extensive array of equipment associated with the running of the centre and the delivery of key services. Renewal of this equipment is critical to maintaining an appropriate level of service. Maintaining our service level also protects the centres' market share in the facility's commercial areas.

Renew South West Sports Centre (SWSC) aquatics equipment

Total Expenditure	(29,020)	Expenditure	(4,930)	(16,620)	(1,100)	(6,370)
Source of Funds	COB Cash - Unrestricted					
	29,020					

The SWSC has an extensive array of equipment associated with the running of the centre and the delivery of key services. Renewal of this equipment is critical to maintaining an appropriate level of service. Maintaining our service level also protects the centres' market share in the facility's commercial areas.

Renew South West Sports Centre (SWSC) carpet

Total Expenditure	(20,000)	Expenditure	(10,000)	-	-	(10,000)
Source of Funds	COB Cash - Unrestricted					
	20,000					

This project outlines the ongoing requirements to ensure the SWSC carpet is maintained to the appropriate standard. Carpet replacement will be staggered across multiple years.

Operating and Capital Projects

Detailed Description

			Draft Budget 2019-20	Forecast 2020-21	Forecast 2021-22	Forecast 2022-23
<i>Replace sports equipment</i>						
Total Expenditure		(20,000)				
Source of Funds	COB Cash - Unrestricted	20,000				
Replacement of sporting equipment, including goals and cricket nets.						
<i>Renew South West Sports Centre (SWSC) plant and machinery</i>						
Total Expenditure		(315,000)				
Source of Funds	COB Cash - Unrestricted	315,000				
The SWSC has an extensive array of plant and machinery associated with the running of the centre and the delivery of key services. Renewal of this equipment is critical to maintaining an appropriate level of service. Maintaining our service level also protects the centres' market share in the facility's commercial areas.						
<i>Renew South West Sports Centre (SWSC) electrical equipment</i>						
Total Expenditure		(11,230)				
Source of Funds	COB Cash - Unrestricted	11,230				
The SWSC has an extensive array of equipment associated with the running of the centre and the delivery of key services. Renewal of this equipment is critical to maintaining an appropriate level of service. Maintaining our service level also protects the centres' market share in the facility's commercial areas.						
<i>Renew South West Sports Centre (SWSC) furnishings</i>						
Total Expenditure		(14,415)				
Source of Funds	COB Cash - Unrestricted	14,415				
The SWSC has an extensive array of furnishings associated with the running of the centre and the delivery of key services. Renewal of this equipment is critical to maintaining an appropriate level of service. Maintaining our service level also protects the centres' market share in the facility's commercial areas.						
<i>Renew South West Sports Centre (SWSC) fittings</i>						
Total Expenditure		(27,080)				
Source of Funds	COB Cash - Unrestricted	27,080				
The SWSC has an extensive array of fittings associated with the running of the centre and the delivery of key services. Renewal of this equipment is critical to maintaining an appropriate level of service. Maintaining our service level also protects the centres' market share in the facility's commercial areas.						
<i>Replace athletics track surface</i>						
Total Expenditure		(1,000,000)				
Source of Funds	COB Loan Borrowing	300,000				
	Reserve - Hay Park Regional Athletics Track	700,000				
Replace athletics track surface						
<i>Renew South West Sports Centre (SWSC) stadium equipment</i>						
Total Expenditure		(3,225)				
Source of Funds	COB Cash - Unrestricted	3,225				
The SWSC has an extensive array of equipment associated with the running of the centre and the delivery of key services. Renewal of this equipment is critical to maintaining an appropriate level of service. Maintaining our service level also protects the centres' market share in the facility's commercial areas.						
<i>Renew Bunbury Hockey perimeter fencing</i>						
Total Expenditure		(50,000)				
Source of Funds	COB Cash - Unrestricted	50,000				
Bunbury Hockey is putting in a CSRFF funding application and will be seeking a contribution from the City.						
Net Project Income (Expenditure) - Capital - Renewal			(220,225)	(1,099,615)	(64,195)	(143,645)

Operating and Capital Projects

Detailed Description

Draft Budget	Forecast	Forecast	Forecast
2019-20	2020-21	2021-22	2022-23

PLANNING AND DEVELOPMENT SERVICES

ECONOMIC DEVELOPMENT AND LANDS

Operating - New Initiative One Off

<i>Participate in Xiuzhou (Jiaying) Reciprocal Art Exchange</i>						
Total Expenditure	(5,695)	Expenditure	(5,695)	-	-	-
Source of Funds	COB Cash Restricted - Unspent Grants					
	5,695					
Purchase and send local paintings to Xiuzhou (Jiaying) for exhibition. This is a reciprocal exchange. In 2018, Xiuzhou (Jiaying) will gift 20 paintings to the City of Bunbury to be sold where the proceeds of the sale will be the seed funds for the acquisition of artwork.						
<i>Produce regional mountain bike maps</i>						
Total Expenditure	(6,000)	Income	1,000	-	-	-
Source of Funds	Contribution - External Organisation	Expenditure	(6,000)	-	-	-
	1,000					
	COB Cash Restricted - Unspent Grants					
	5,000					
Based on direction of Regional Councils, create multiple mountain bike maps for the Bunbury Geographe region.						
<i>Regional Tourism Strategy Implementation</i>						
Total Expenditure	(165,000)	Expenditure	(165,000)	-	-	-
Source of Funds	COB Cash - Unrestricted					
	120,780					
	COB Cash Restricted - Unspent Grants					
	44,220					
In 2012, a Bunbury Wellington and Boyup Brook Regional Tourism Development Strategy Steering Committee comprising of member Councils of the BWGC, SWDC and Regional Development Australia came together to develop a sub-regional tourism strategy. The strategy aimed to compliment the Tourism Futures South West Plan and the South West Regional Blueprint.						
Evolve Strategic Solutions were appointed to investigate the best way to facilitate tourism growth in the region. The resultant strategy looks to regionalise the promotion of tourism and focuses on seven key areas: marketing, events, packaging, infrastructure, governance, standards and partnerships.						
The strategy includes a Regional Action Plan and Regional Marketing Plan outlining key areas of focus and their priority over a five year period and focus on the following areas;						
* Identify tourism opportunities, priorities and gaps						
* Developing a unified tourism brand for the region						
* Marketing, governance and product development						
* Identifying infrastructure and product priorities						
<i>Implement Economic Development Strategy</i>						
Total Expenditure	(400,000)	Expenditure	(100,000)	(100,000)	(100,000)	(100,000)
Source of Funds	COB Cash - Unrestricted					
	400,000					
Seed funding to allow for the implementation of identified projects, subject to appropriate business cases and approval by the Council.						
<i>Implement Withers Local Area Plan strategies</i>						
Total Expenditure	(202,337)	Expenditure	(202,337)	-	-	-
Source of Funds	Reserve - Withers					
	202,337					
Commence implementing the strategies in the Withers Local Area Plan. Matching State and/or Federal funding to be sought. (Res 126/16).						
<i>Bunbury Setagaya Biennial Photographic Competition</i>						
Total Expenditure	(14,500)	Expenditure	-	(7,000)	-	(7,500)
Source of Funds	COB Cash - Unrestricted					
	14,500					
The Biennial Photographic Competition with Setagaya is an important part of the Bunbury-Setagaya sister city relationship. Every second year a competition is held in Bunbury where local photographers take photos of Bunbury. The top 40 photos are then sent to Setagaya (in digital form) where they are printed and exhibited at the Setagaya Art Museum alongside the photographic winners in Setagaya. An exhibition of the winning photos will take place with prizes tied to our relationship with Setagaya. There will be sub-categories for youth and seniors, along with associated workshops for those competitors.						

Operating and Capital Projects		Draft Budget	Forecast	Forecast	Forecast
Detailed Description		2019-20	2020-21	2021-22	2022-23
<i>Conduct anniversary celebrations for the Bunbury-Jiaxing Sister City Outgoing Tours</i>					
Total Expenditure	(10,000)				
Source of Funds	COB Cash - Unrestricted	10,000			
Conduct the anniversary celebrations for the Bunbury-Jiaxing Sister City Outgoing Tour.					
<i>Conduct anniversary celebrations for the Bunbury-Jiaxing Sister City Incoming Tours</i>					
Total Expenditure	(20,000)				
Source of Funds	COB Cash - Unrestricted	20,000			
Conduct anniversary celebrations and coordinate the incoming tour for the Bunbury-Jiaxing Sister City relationship.					
<i>Conduct anniversary celebrations for the Bunbury-Nha Trang Sister City Outgoing Tours</i>					
Total Expenditure	(5,000)				
Source of Funds	COB Cash - Unrestricted	5,000			
Conduct anniversary celebrations for the Bunbury-Nha Trang Sister City Outgoing Tour.					
<i>Conduct anniversary celebrations for the Bunbury-Nha Trang Sister City Incoming Tours</i>					
Total Expenditure	(10,000)				
Source of Funds	COB Cash - Unrestricted	10,000			
Conduct anniversary celebrations for the Bunbury-Nha Trang Sister City Relationship - Incoming delegation.					
<i>Conduct anniversary celebrations for the Bunbury-Setagaya Sister City Outgoing Tours</i>					
Total Expenditure	(15,000)				
Source of Funds	COB Cash - Unrestricted	15,000			
The Bunbury-Setagaya Sister City relationship has been active for a number of years. During this time, numerous student exchanges, lanterns festivals, runner exchanges and photographic exhibitions have been conducted. It is proposed that the 30th, 35th and 40th year anniversaries are marked with a local celebration.					
<i>Conduct anniversary celebrations for the Bunbury-Setagaya Sister City Incoming Tours</i>					
Total Expenditure	(30,000)				
Source of Funds	COB Cash - Unrestricted	30,000			
The Bunbury-Setagaya Sister City relationship has been active for a number of years. During this time, numerous student exchanges, lanterns festivals, runner exchanges and photographic exhibitions have been conducted. It is proposed that the 30th, 35th and 40th year anniversaries are marked with a local celebration.					
Net Project Income (Expenditure) - Operating - New Initiative One Off		(478,032)	(137,000)	(115,000)	(152,500)

Operating and Capital Projects
Detailed Description

Draft Budget	Forecast	Forecast	Forecast
2019-20	2020-21	2021-22	2022-23

PLANNING AND DEVELOPMENT SERVICES
ENVIRONMENTAL HEALTH AND COMMUNITY SAFETY
Operating - New Initiative One Off
Develop and implement a public health plan

Total Expenditure	(25,000)
Source of Funds	COB Cash - Unrestricted
	25,000

Expenditure	(25,000)	-	-	-
-------------	----------	---	---	---

The Health Act 1911 (as amended) is being amended and the Public Health Bill 2008, currently being considered by parliament to replace the Act. The Bill contains a legislative requirement to have a plan. The City of Bunbury will be required to develop and implement a plan that assessed and addresses the physical, mental and social well-being of the community (eg skin cancer, obesity, diabetes, heart disease etc.). To enable the City to fully meet this obligation, a specialist public health consultant is required to be engaged to ensure all relevant data and stakeholders are included in the City's 'Public Health Plan' as there may be financial implications for the City in the future.

Net Project Income (Expenditure) - Operating - New Initiative One Off

(25,000)	-	-	-
----------	---	---	---

Capital - New (Expansion)
Construct holding pens for livestock at the Regional Animal Facility

Total Expenditure	(5,000)
Source of Funds	COB Cash - Unrestricted
	5,000

Expenditure	(5,000)	-	-	-
-------------	---------	---	---	---

Construction of 50m x 50m holding pen, 2x stock gates, 300m fencing, drinking trough for small livestock.

Construct additional outside dog pens at the Regional Animal Facility

Total Expenditure	(8,000)
Source of Funds	COB Cash - Unrestricted
	8,000

Expenditure	(8,000)	-	-	-
-------------	---------	---	---	---

Construction of additional outside dog pens for the Regional Animal Facility.

Install additional CCTV cameras at Regional Animal Facility

Total Expenditure	(8,000)
Source of Funds	COB Cash - Unrestricted
	8,000

Expenditure	(8,000)	-	-	-
-------------	---------	---	---	---

Upgrade existing CCTV cameras and install additional camera overlooking boom gate and parking area.

Extend bitumen driveway and construct visitor carpark at Regional Animal Facility

Total Expenditure	(8,000)
Source of Funds	COB Cash - Unrestricted
	8,000

Expenditure	(8,000)	-	-	-
-------------	---------	---	---	---

Continuation of the bitumen driveway and construction of new visitor car parking bays at the Regional Animal Facility.

Construct stairs to mezzanine level at Regional Animal Facility

Total Expenditure	(20,000)
Source of Funds	COB Cash - Unrestricted
	20,000

Expenditure	-	(20,000)	-	-
-------------	---	----------	---	---

Construct stairs to upper mezzanine level at the Regional Animal Facility.

Net Project Income (Expenditure) - Capital - New (Expansion)

(29,000)	(20,000)	-	-
----------	----------	---	---

Capital - Renewal
Replace infringement issuing devices

Total Expenditure	(30,000)
Source of Funds	Reserve - City of Bunbury General Parking
	30,000

Expenditure	(15,000)	-	(15,000)	-
-------------	----------	---	----------	---

Replacement of infringement issuing devices for Parking / Ranger Officers.

Replace existing parking ticket machines

Total Expenditure	(300,000)
Source of Funds	Reserve - City of Bunbury General Parking
	300,000

Expenditure	-	-	(300,000)	-
-------------	---	---	-----------	---

Replacement of 30 existing machines. The city currently has 140 machines in operation with a cost of \$9,500 per unit.

Net Project Income (Expenditure) - Capital - Renewal

(15,000)	-	(315,000)	-
----------	---	-----------	---

Operating and Capital Projects

Detailed Description

Draft Budget	Forecast	Forecast	Forecast
2019-20	2020-21	2021-22	2022-23

PLANNING AND DEVELOPMENT SERVICES

SUSTAINABILITY, PLANNING AND DEVELOPMENT SERVICES

Operating - New Initiative One Off

Renewal and revision of Conservation Management Plans (Council Assets)

Total Expenditure	(15,000)	Expenditure	(15,000)	-	-	-
Source of Funds	COB Cash - Unrestricted					
	15,000					

The Conservation Management Plan (CMP) is the principal guiding document for the conservation and management of a heritage place. The main objective of the CMP is to ensure that decisions are made with regard to the cultural heritage significance of a heritage place. The CMPs are used as a property management tool to assist with effective decisions through the conservation and maintenance schedules for the place. Five of the current CMPs for Council owned assets are out of date and need up-dating/revision to reflect changes that have occurred over intervening years. These include the following:

- Bunbury Museum and Heritage Centre (Paisley Centre)
- King Cottage Museum
- Picton Hall
- Teede House (Senior Citizens Centre)
- Bunbury Railway Station

Management of Environmental Offset Site - Bunbury Regional Airport - Rescue Helicopter Base and Hangar Development Project

Total Expenditure	(17,000)	Expenditure	(17,000)	-	-	-
Source of Funds	Reserve - Airport					
	17,000					

This project provides for five years of management works at the nominated environmental offset site (Pt R40664) for the Rescue Helicopter Base and Hangar Development Project, as is statutorily required under the project's state and federal environmental approvals.

Participate in Peron Naturaliste Partnership

Total Expenditure	(80,000)	Expenditure	(20,000)	(20,000)	(20,000)	(20,000)
Source of Funds	COB Cash - Unrestricted					
	80,000					

Develop a Climate Change Adaptations Pathway Report and undertake further research.

Implement South West Sport Centre Bushfire Mitigation Project

Total Expenditure	(400,000)	Expenditure	(150,000)	(250,000)	-	-
Source of Funds	COB Cash - Unrestricted					
	400,000					

The South West Sports Centre (SWSC) is situated directly adjacent to the Hay Park conservation area, a 40ha bushland remnant that supports a wide range of species and communities protected under both state and federal environmental legislation. The conservation area forms part of the proposed Preston River to Ocean Regional Park and it is currently managed by the City but will likely be transferred to the Department of Biodiversity Conservation and Attractions once the park has been formalised and funded. The conservation area has a significant fire fuel load and poses a high risk to the SWSC, as has been determined through the investigations of the City's Emergency Management team. Additionally, factors such as the type of air conditioning intakes, location of the chlorine dosing unit at the rear of the building and current evacuation procedures may all serve to further exacerbate risk to the facility and patrons in the event of a bushfire. This project seeks to address this risk by obtaining professional fire engineer advice on required risk treatments to the building and bushland interface. The City will also be required to obtain state and federal environmental approvals in modifying the bushland interface prior to implementing the required risk treatments. (N.B. the construction of a rear access road and heat shield wall are forecast as being required). It is proposed that a working group be formed between the City, Department of Biodiversity Conservation and Attractions and Department of Fire and Emergency Services to commence project planning and the resolution of the associated statutory issues.

Develop and implement environmental projects

Total Expenditure	(60,000)	Expenditure	(60,000)	-	-	-
Source of Funds	Reserve - Environmental					
	60,000					

Develop and implement environmental projects to include the investigation and management of Council's suspected and known contaminated sites, in accordance with the City's statutory requirements under the Contaminated Sites Act 2003. Council is currently responsible for approximately thirty (30) sites, and it is proposed that a portion of these funds be used to engage a consultant to undertake the recording and removal of asbestos containing materials from the ground surface at Big Swamp, Jaycee Park and Mangles St Playground, consistent with the existing Asbestos Management Plans for these sites. The balance of the funds will be used for any other contaminated site investigation requirements that may arise over the 2019/20 financial year.

Operating and Capital Projects		Draft Budget	Forecast	Forecast	Forecast
Detailed Description		2019-20	2020-21	2021-22	2022-23
<i>Review City Heritage Trail</i>					
Total Expenditure	(15,000)				
Source of Funds	COB Cash - Unrestricted	15,000			
Review of the existing Heritage Trail to include new sites, current existing sites and develop material for new sites. Design and develop trail markers, maps, plaques and brochures to ensure that the trail presents the most significant themes and stories about Bunbury. Consultation will occur with relevant stakeholders (including, but not limited to City of Bunbury officers and Heritage Council of Western Australia).					
<i>Prepare Local Planning Strategy for industry</i>					
Total Expenditure	(20,000)				
Source of Funds	COB Cash - Unrestricted	20,000			
Review of local resources and competitive advantages, industry trends, market needs, infrastructure and industrial land supply and demand forecasting data and information in order to inform the Local Planning Strategy and Scheme review process.					
<i>Investigation and management of Council contaminated sites</i>					
Total Expenditure	(180,000)				
Source of Funds	COB Cash - Unrestricted	180,000			
Develop and implement environmental projects, including investigation and management of Council's contaminated sites in accordance with WA Contaminated Sites Act 2003. It is estimated that the City has at least four (4) sites that will require investigation and management into the future with a range of other sites which may require a lesser degree of investigation in meeting the State Government's requirements.					
<i>Review Local Planning Strategy for Activity Centres and Neighbourhoods</i>					
Total Expenditure	(100,000)				
Source of Funds	Reserve - Local Planning Policy Framework	100,000			
Review of strategy implementation and re-assessment of relevant data and material, including population projections, supply and demand forecasts and commercial floorspace gravity modelling, will be required to support the scheme review process.					
<i>Prepare City of Bunbury Coastal Hazard Risk Management and Adaptation Plan</i>					
Total Expenditure	(100,000)				
Source of Funds	COB Cash - Unrestricted	50,000			
	Contribution - External Organisation	50,000			
State Planning Policy 2.6 State Coastal Planning Policy recommends that local governments prepare Coastal Hazard Risk Management and Adaptation Plans (CHRMAP) where existing or proposed development or landholders are in an area at risk of being affected by coastal hazards over the planning timeframe. The preparation of a CHRMAP is proposed under the City's draft Local Planning Strategy. This proposed project seeks to provide for the completion of a CHRMAP for the City.					
<i>Conduct major review of Municipal Heritage Inventory</i>					
Total Expenditure	(30,000)				
Source of Funds	COB Cash - Unrestricted	30,000			
Periodic review of the City of Bunbury Municipal Heritage Inventory (MHI) is a requirement of section 45 of the Heritage Act. A major/comprehensive review would capture the City's heritage properties/features and enhance historical data/records that are not presently included on the current MHI.					
The specific goals of this project are to review the City's Inventory to ensure the on-going recognition and conservation of places of cultural heritage significance within the City, in a manner consistent with relevant legislation and policy. That the MHI is consistent with the common standards for inventories published by the Heritage Council of Western Australia, with the principles of the Local Government Heritage Working Party Findings and that the data is comprehensive and up to date.					
The objectives of the review will address the requirements of the City of Bunbury Local Planning Strategy for Heritage and Character, review the changes in the local heritage since 2012 and update the documentation. the objective will also include the preparation of new places that have been nominated for entry in the Municipal Inventory and allow for a review of the current Management Categories to provide a clear definition of the desired planning implications/requirements for each of the graded levels of significance.					

Operating and Capital Projects

Detailed Description

Draft Budget	Forecast	Forecast	Forecast
2019-20	2020-21	2021-22	2022-23

Conduct City of Bunbury Water Quality Monitoring and Improvement Programme

Total Expenditure (10,000)
Source of Funds COB Cash - Unrestricted 10,000

Expenditure - - - (10,000)

The City of Bunbury supports a range of aquatic systems, including groundwater, wetlands, rivers, inlet and estuary, some of these systems exhibiting signs of reduced water quality. The City's draft Local Planning Strategy identifies the need to address issues that pose a threat to local water quality. Additionally, improving biodiversity, the City's use of water resources and improving public health and wellbeing are identified as key directions within the Strategic Community Plan. This programme seeks to address issues through water quality monitoring and improvement works at key sites across the City. Sampling will be undertaken at several sites (Big Swamp, Horseshoe Lake, Morrissey Lake, Five Mile Brook, Pelican Point wetland and the Preston and Ferguson Rivers) and include sampling to target a range of analytes (nutrients, heavy metals and hydrocarbons). Links will also be made to existing school water quality monitoring programmes that have been funded by the City via the Habitat Bunbury programme, drawing together chemical and biological data

Prepare Local Planning Schemes

Total Expenditure (50,000)
Source of Funds COB Cash - Unrestricted 50,000

Expenditure - - - (50,000)

The Local Planning Scheme should be reviewed every five years to ensure they are kept up to date and relevant and is to be informed by a concurrent review of the Local Planning Strategy.

Review Local Planning Strategy

Total Expenditure (100,000)
Source of Funds Reserve - Local Planning Policy Framework 100,000

Expenditure - - - (100,000)

The review is required in order to support the preparation and implementation of Local Planning Scheme No.9.

Net Project Income (Expenditure) - Operating - New Initiative One Off

(262,000)	(515,000)	(110,000)	(240,000)
-----------	-----------	-----------	-----------

Operating and Capital Projects			Draft Budget	Forecast	Forecast	Forecast
Detailed Description			2019-20	2020-21	2021-22	2022-23
WORKS AND SERVICES			WORKS AND SERVICES LEADERSHIP			
			Operating - New Initiative One Off			
<i>Support Bunbury Roadwise Committee</i>						
Total Expenditure		(20,000)	Expenditure	(5,000)	(5,000)	(5,000)
Source of Funds	COB Cash - Unrestricted	20,000				
Support Bunbury Roadwise Committee as per Council Decision 60/18 for an annual allocation for Bunbury Roadwise to implement Road Safety initiatives and campaigns.						
<hr/>						
<i>Contribute to a rail-line reinstatement trust with Arc Infrastructure</i>						
Total Expenditure		(53,846)	Expenditure	(13,461)	(13,462)	(13,461)
Source of Funds	COB Cash - Unrestricted	53,846				
The City is to contribute an amount of \$13,462 per year for 26 years for the reinstatement of railway line. This is a reinstatement value requested by Arc Infrastructure (formerly Brookfield Rail) following the removal of a section of railway line over which they hold a current lease arrangement with the Public Transport Authority (due to expire in 2043). The section of railway line was removed during works undertaken during the Koombana Foreshore upgrade. Monies paid to the reinstatement trust account will be reimbursed to the Council following the end of Arc Infrastructure's lease with the Public Transport Authority. (Associated with PR-4145).						
<hr/>						
<i>Renewable Energy and Energy Efficient Projects</i>						
Total Expenditure		(472,000)	Expenditure	(118,000)	(118,000)	(118,000)
Source of Funds	COB Cash - Unrestricted	472,000				
Implementation of energy efficient/renewable energy projects on Council owned properties.						
Net Project Income (Expenditure) - Operating - New Initiative One Off				(136,461)	(136,462)	(136,461)
			Capital - New (Expansion)			
<i>Construct Youth Precinct</i>						
Total Expenditure		(5,500,000)	Income	-	1,500,000	-
Source of Funds	COB Loan Borrowing	3,500,000	Expenditure	(500,000)	(5,000,000)	-
	Grant - State Government	1,500,000				
	Reserve - City Growth and Major Development	500,000				
Design and construction of Youth Precinct.						
<hr/>						
<i>Construct heritage interpretation, Bunbury Timber Jetty</i>						
Total Expenditure		(142,246)	Expenditure	-	(142,246)	-
Source of Funds	COB Cash - Unrestricted	71,179				
	COB Cash Restricted - Unspent Grants	71,067				
The City is planning on constructing a heritage interpretation area for the Bunbury Timber Jetty.						
Net Project Income (Expenditure) - Capital - New (Expansion)				(500,000)	(3,642,246)	-
			Capital - Upgrades			
<i>Upgrades to Payne Park to supplement iSports reticulation and ground works</i>						
Total Expenditure		(75,000)	Expenditure	(75,000)	-	-
Source of Funds	COB Cash - Unrestricted	75,000				
Council Decision 093/19						
1. support the expansion of bore reticulation at Payne Park that will enable iSports to water the grounds they will be upgrading at Payne Park that will benefit the whole community at Payne Park.						
2. Resolves to assist iSports with their endeavours on the ground works upgrade that will be taking place now that iSports have secured a \$50,000 grant to do this work from the Australian Sports Commission SportsAus, thus enabling sporting activities to take place other than on the main oval.						
3. Resolves to continue to support iSports on its goal of expanding its services throughout the Bunbury Geographe region.						
4. Agree that the City's contribution be limited to \$75,000.						
Net Project Income (Expenditure) - Capital - Upgrade				(75,000)	-	-

Operating and Capital Projects		Draft Budget	Forecast	Forecast	Forecast
Detailed Description		2019-20	2020-21	2021-22	2022-23
WORKS AND SERVICES					
				ASSET PLANNING	
				Capital - Renewal	
<hr/>					
<i>Replace Asset drainage camera</i>					
Total Expenditure	(30,000)			(30,000)	-
Source of Funds	COB Cash - Unrestricted	30,000			
The Asset Drainage Camera was purchase in 2011/12. With a ten year useful life it will need to be replaced again in 2021/22 and 2031/32.					
<hr/>					
<i>Replace Asset data collection and Engineering surveying equipment</i>					
Total Expenditure	(35,000)			-	(35,000)
Source of Funds	COB Cash - Unrestricted	35,000			
The Asset Data Collection and Engineering Surveying Equipment were replaced in 2017/18. With a five year useful life it will need to be replaced again in 2022/23, 2027/28 and 2032/33.					
<hr/>					
Net Project Income (Expenditure) - Capital - Renewal				(30,000)	(35,000)

Operating and Capital Projects			Draft Budget	Forecast	Forecast	Forecast
Detailed Description			2019-20	2020-21	2021-22	2022-23
WORKS AND SERVICES					CITY FACILITIES	
					Operating - New Initiative One Off	
<i>Conduct painting and maintenance Bricknell Sound Shell</i>						
Total Expenditure	(3,500)	Expenditure	(3,500)	-	-	-
Source of Funds	COB Cash - Unrestricted 3,500					
Undertake programmed painting to the exterior of the Bricknell Sound Shell to protect the fabric of the building and maintain appearance. There is a 7-year maintenance programme in place to paint the whole building in the first year and maintain over the remaining years. This is inclusive of maintenance and graffiti re-paints.						
<i>Implement City Facilities master key system</i>						
Total Expenditure	(15,000)	Expenditure	(5,000)	(5,000)	(5,000)	-
Source of Funds	COB Cash - Unrestricted 15,000					
The City of Bunbury is required to have a master key system that tracks and manages the issuing of any/all keys for all City owned and managed assets. This review and tidy up of the key system will aim to consolidate it to a single location and register, as well as restricting the authority of issuing keys to a limited group of staff members.						
<i>Review City Facilities security systems</i>						
Total Expenditure	(40,000)	Expenditure	(10,000)	(10,000)	(10,000)	(10,000)
Source of Funds	COB Cash - Unrestricted 40,000					
This campaign will identify issues and improvements to current/new facilities to improve the functionality and management of all security systems. Standardisation and efficiency are the key driving factors for this campaign. Security systems are made up of the following components: keys, swipe cards and alarm systems.						
<i>Undertake programmed maintenance painting to Old Railway Station Carmody Place</i>						
Total Expenditure	(10,795)	Expenditure	(10,795)	-	-	-
Source of Funds	COB Cash - Unrestricted 10,795					
Undertake programmed painting to the exterior of the Old Railway Station, Carmody Place to protect the fabric of the building and maintain appearance. There is a 7-year maintenance programme in place to paint the whole building in the first year and maintain over the remaining years. This is inclusive of maintenance and graffiti re-paints.						
<i>Paint South West Sports Centre (SWSC)</i>						
Total Expenditure	(77,000)	Expenditure	(18,825)	(19,105)	(19,390)	(19,680)
Source of Funds	COB Cash - Unrestricted 77,000					
Undertake programmed painting to the exterior of South West Sports Centre to protect the fabric of the building and maintain appearance. There is a 7-year maintenance programme in place to paint the whole building in the first year and maintain over a seven-year period. Inclusive of maintenance and graffiti re-paints.						
<i>Paint administration building</i>						
Total Expenditure	(80,000)	Expenditure	(20,000)	(20,000)	(20,000)	(20,000)
Source of Funds	COB Cash - Unrestricted 80,000					
Undertake programmed exterior painting to Administration Building to protect the fabric of the building and maintain appearance.						
<i>Paint sport and leisure buildings</i>						
Total Expenditure	(140,000)	Expenditure	(35,000)	(35,000)	(35,000)	(35,000)
Source of Funds	COB Cash - Unrestricted 140,000					
Paint sport and leisure buildings.						
<i>Undertake interior and exterior painting to Wildlife Park toilets</i>						
Total Expenditure	(6,500)	Expenditure	-	-	(6,500)	-
Source of Funds	COB Cash - Unrestricted 6,500					
Undertake interior and exterior painting to Wildlife Park toilets to protect the fabric and maintain appearance.						
<i>Provide Sun protection to West Side Windows Admin Building</i>						
Total Expenditure	(30,000)	Expenditure	-	-	-	(30,000)
Source of Funds	COB Cash - Unrestricted 30,000					
Sun is distracting to staff and is damaging art works.						
Net Project Income (Expenditure) - Operating - New Initiative One Off			(103,120)	(89,105)	(95,890)	(114,680)

Operating and Capital Projects			Draft Budget	Forecast	Forecast	Forecast
Detailed Description			2019-20	2020-21	2021-22	2022-23
			Capital - New (Expansion)			
<i>Redevelop Stirling Street Arts Centre</i>						
Total Expenditure		(500,000)	Expenditure	(500,000)	-	-
Source of Funds	COB Loan Borrowing	500,000				
Redevelop cultural centre - creative and performing arts - Stirling Street.						
Net Project Income (Expenditure) - Capital - New (Expansion)				(500,000)	-	-
			Capital - Renewal			
<i>Renew decorative lighting (Lighting Up Bunbury)</i>						
Total Expenditure		(10,000)	Expenditure	(10,000)	-	-
Source of Funds	COB Cash - Unrestricted	10,000				
The current decorative lights are not maintained, with audits being conducted to determine works and repairs. Hardware will be required to perform works, plus engaging an electrician for maintenance works.						
<i>Renew minor parks and reserves lighting</i>						
Total Expenditure		(27,500)	Expenditure	(10,000)	(7,500)	(5,000)
Source of Funds	COB Cash - Unrestricted	27,500				
Several parks are noted to lack compliant lighting to either the entry or playground areas. This project will implement lighting to these spaces and renewal of aged infrastructure.						
<i>Renew City Facilities Lighting</i>						
Total Expenditure		(45,000)	Expenditure	(15,000)	(10,000)	(10,000)
Source of Funds	COB Cash - Unrestricted	45,000				
The renewal and replacement of lighting heads to existing light poles with LED fittings will be done as part of an ongoing scheduled campaign for pre-identified precincts and locations.						
<i>Replace street lighting</i>						
Total Expenditure		(75,000)	Expenditure	(15,000)	(10,000)	(25,000)
Source of Funds	COB Cash - Unrestricted	75,000				
Continuation of CBD lighting upgrade to LED units. Locations include Victoria, Stirling and Prinsep Streets.						
<i>Replace Christmas street decorations</i>						
Total Expenditure		(68,875)	Expenditure	(16,920)	(17,061)	(17,317)
Source of Funds	COB Cash - Unrestricted	68,875				
Purchase of new Christmas decorations to allow replacement of weathered decorations and allow for variety.						
<i>Carry out replacement to air-conditioning units South West Sports Centre (SWSC)</i>						
Total Expenditure		(50,000)	Expenditure	(25,000)	(25,000)	-
Source of Funds	COB Cash - Unrestricted	50,000				
Report from mechanical engineer indicates both units above the gymnasium are at the end of their reliable life and are due for replacement over the next two years.						
<i>Renew Ocean Drive pathway and carpark lighting</i>						
Total Expenditure		(50,000)	Expenditure	(25,000)	(25,000)	-
Source of Funds	COB Cash - Unrestricted	50,000				
Lamp heads in these locations are corroded and beyond repair with continuous notifications of failure being received. Replacement of 65 units to LED units.						
<i>Replace guard rails / retaining walls</i>						
Total Expenditure		(50,000)	Expenditure	(25,000)	-	(25,000)
Source of Funds	COB Cash - Unrestricted	50,000				
Replace guard rails and retaining walls, as per Asset Management Plan.						

Operating and Capital Projects

Detailed Description

Draft Budget	Forecast	Forecast	Forecast
2019-20	2020-21	2021-22	2022-23

Replace Gallery Track Lighting - Bunbury Regional Art Gallery (BRAG)

Total Expenditure	(39,550)				
Source of Funds	COB Cash - Unrestricted	39,550			

Expenditure	(39,550)	-	-	-
-------------	----------	---	---	---

Bunbury Regional Art Gallery (BRAG) has been gradually replacing its old incandescent track light fittings with low voltage LED units. 130 have been replaced so far and 140 additional fittings are need to adequately light exhibitions in all six (6) exhibition galleries. Upgrading all of BRAG's track lighting to low wattage LED units will enable a significant saving in energy costs.

Replace Council Chambers air-conditioning APAC units and ducting

Total Expenditure	(152,000)				
Source of Funds	COB Cash - Unrestricted	122,000			
	Reserve - Infrastructure Development	30,000			

Expenditure	(60,000)	(30,000)	(62,000)	-
-------------	----------	----------	----------	---

The existing ducting and units are all past their replacement dates, with noted issues and severe corrosion on all infrastructure.

Replace Forrest Park Pavilion

Total Expenditure	(1,580,000)				
Source of Funds	COB Cash - Unrestricted	80,000			
	COB Loan Borrowing	250,000			
	Grant - State Government	500,000			
	Reserve - Building Restoration and Maintenance	750,000			

Income	-	500,000	-	-
Expenditure	(80,000)	(1,500,000)	-	-

Replace Forrest Park Pavilion. The facility is in poor repair and reaching the end of life, and no longer provides for modern sports.

Refurbish community buildings

Total Expenditure	(100,000)				
Source of Funds	COB Cash - Unrestricted	100,000			

Expenditure	(100,000)	-	-	-
-------------	-----------	---	---	---

Refurbishment of community buildings to include:
 Stirling Street Arts Centre - replace asbestos and damaged timber to north veranda wall.
 Old Scout Hall, Herbert Road - Provide multi-use toilet, modify kitchen area, paint exterior and interior and upgrade electrical.
 Picton Hall - replace rear kitchen asbestos walls and framing and provide kitchen facilities.
 Arts Complex - paint external, remove carpet, strip / sand / seal floors, repair old air-conditioning ducting damage to floor (from conservation plan).
 Old Station Building - repair damp proof coursing, replace and seal damaged brickwork, paint interior.
 Bricknell Sound Shell - replace decking to front area

Refurbish City Facilities changerooms and public conveniences

Total Expenditure	(400,000)				
Source of Funds	COB Cash - Unrestricted	215,000			
	Reserve - Building Restoration and Maintenance	25,000			
	Reserve - Infrastructure Development	160,000			

Expenditure	(100,000)	(100,000)	(100,000)	(100,000)
-------------	-----------	-----------	-----------	-----------

This is the start of an annual program to upgrade City change rooms and public conveniences, aiming to standardise colours and fixtures as well as raising the overall venue aesthetics and functionality. In addition to this, access and egress, lighting and security will also form part of this campaign in an attempt to design out these issues.

Renew Administration Building Management System

Total Expenditure	(120,000)				
Source of Funds	COB Cash - Unrestricted	120,000			

Expenditure	(120,000)	-	-	-
-------------	-----------	---	---	---

During an energy audit, the current building management system was noted as aged and failing, and requiring replacement. The City is also looking to standardise these systems to one type to reduce operational cost and improve building management.

Renew South West Sports Centre (SWSC) aquatic changeroom amenities

Total Expenditure	(350,000)				
Source of Funds	COB Cash - Unrestricted	80,000			
	Reserve - Infrastructure Development	270,000			

Expenditure	(350,000)	-	-	-
-------------	-----------	---	---	---

The aquatics amenities no longer meet the modern day requirements and demand as the demand for family and accessible change-rooms has changed significantly since these facilities were initially built. This area has been identified as one of the issues receiving negative feedback at the South West Sports Centre.

Operating and Capital Projects			Draft Budget	Forecast	Forecast	Forecast
Detailed Description			2019-20	2020-21	2021-22	2022-23
<i>Replace boardwalks and lookouts</i>						
Total Expenditure		(650,000)				
			Expenditure	-	(10,000)	(275,000)
Source of Funds	COB Cash - Unrestricted	375,000				(365,000)
	Reserve - Infrastructure Development	275,000				
Replace boardwalks and lookouts, as per Asset Management Plan.						
<i>Replace timber shelters</i>						
Total Expenditure		(33,000)				
			Expenditure	-	(11,000)	(11,000)
Source of Funds	COB Cash - Unrestricted	33,000				(11,000)
Replace existing shelters with new shelters, existing shelters are past their serviceable life, as per Asset Management Plan.						
<i>Replace solar hot water system at South West Sports Centre (SWSC)</i>						
Total Expenditure		(20,000)				
			Expenditure	-	(20,000)	-
Source of Funds	COB Cash - Unrestricted	20,000				-
Upgrading the valves, temperature sensor installation and Building Management System (BMS) programming of the re-directed hot water to the spa and leisure pool will ensure a fully automated system resulting in maximum efficiencies and cost saving with regards to pool heating.						
<i>Renew City Library Building Management System</i>						
Total Expenditure		(60,000)				
			Expenditure	-	(60,000)	-
Source of Funds	COB Cash - Unrestricted	60,000				-
During an energy audit, the current building maintenance system was noted as aged and failing, and requiring replacement. The City is also looking to standardise these systems to one type to reduce operational costs and improve building management.						
<i>Renew CBD Exeloo</i>						
Total Expenditure		(200,000)				
			Expenditure	-	(200,000)	-
Source of Funds	Reserve - Infrastructure Development	200,000				-
This structure is at the point of replacement due to both vandalism and general wear and tear. Spares and the cost of 'call outs' is reaching the point where replacement will be more cost efficient.						
<i>Renew or refurbish community, corporate, sport and leisure buildings as per AMP</i>						
Total Expenditure		(750,000)				
			Expenditure	-	(250,000)	(250,000)
Source of Funds	COB Cash - Unrestricted	250,000				(250,000)
	Reserve - Building Restoration and Maintenance	288,000				(250,000)
	Reserve - Infrastructure Development	212,000				(250,000)
Renew or refurbish community, corporate, sport and leisure buildings as per the Asset Management Plan.						
<i>Replace or refurbish Eastman Pavilion at Recreation Ground Bunbury</i>						
			Income	-	-	-
Total Expenditure		(725,000)				208,333
			Expenditure	-	-	(625,000)
Source of Funds	Grant - State Government	208,333				(100,000)
	Reserve - Building Restoration and Maintenance	100,000				(100,000)
	Reserve - Infrastructure Development	416,667				(625,000)
Replace or refurbish Eastman Pavilion at Recreation Ground Bunbury. The facility is in poor repair and does not cater for modern sporting groups.						
Net Project Income (Expenditure) - Capital - Renewal				(991,470)	(1,775,561)	(855,317)
					(1,225,244)	

Operating and Capital Projects		Draft Budget	Forecast	Forecast	Forecast
Detailed Description		2019-20	2020-21	2021-22	2022-23
Capital - Upgrade					
<i>Upgrade facilities to meet the goal of becoming the Most Accessible Regional City in Australia</i>					
Total Expenditure	(300,000)				
Source of Funds	COB Cash - Unrestricted				
	300,000				
<p>Following Council Decision 263/14 to make Bunbury to most accessible regional City by 2020, this allocation is to enable and support the development of projects and programs which provide for accessibility over and above simple compliance matters and annual Disability Access Inclusion Plan (DAIP) activities. The intent is that these funds will be used to match future grant funding opportunities and enable delivery of key equipment, facility/infrastructure improvements and/or programs in this regard. Council decision 92/18 resolved to support extending this project for a further two (2) years (2020/21 and 2021/22).</p>					
		Expenditure	(100,000)	(100,000)	(100,000)
<hr/>					
<i>Upgrade building fire suppression system at the South West Sports Centre (SWSC)</i>					
Total Expenditure	(350,000)				
Source of Funds	COB Cash - Unrestricted				
	350,000				
<p>After a recent Hay Park reserve fire, the Department of Fire and Emergency (DFES) noted several issues with the current fire-fighting system at the South West Sports Centre (SWSC). An externally conducted audit report has concluded that the current system is non-compliant. In order to meet Australian Standards (AS) and DFES compliance, additional water storage and hydrant locations must be installed. In addition to this, if the building were to catch fire and the current system is noted as non-compliant, insurance claims may be refused.</p>					
		Expenditure	(350,000)	-	-
<hr/>					
Net Project Income (Expenditure) - Capital - Upgrade			(450,000)	(100,000)	(100,000)
					-

Operating and Capital Projects
Detailed Description

Draft Budget	Forecast	Forecast	Forecast
2019-20	2020-21	2021-22	2022-23

WORKS AND SERVICES
ENGINEERING
Operating - New Initiative Base Operating
Undertake general improvements to carparks

Total Expenditure	(100,000)	Expenditure	(25,000)	(25,000)	(25,000)	(25,000)
Source of Funds	Reserve - City of Bunbury General Parking					
	100,000					

Undertake general improvements to carparks which will also include lighting, landscaping and path links.

Net Project Income (Expenditure) - Operating - New Initiative Base Operating			(25,000)	(25,000)	(25,000)	(25,000)
---	--	--	-----------------	-----------------	-----------------	-----------------

Operating - New Initiative One Off
CASA required airport training

Total Expenditure	(10,000)	Expenditure	(5,000)	-	(5,000)	-
Source of Funds	COB Cash - Unrestricted					
	10,000					

Civil Aviation Safety Authority (CASA) requires Airport Reporting Officers (ARO's), mower and sweeper operators to undergo approved training. Training is required to be completed every second year.

Design roundabout for intersection of Vittoria Road and Woodley Road, Glen Iris

Total Expenditure	(10,000)	Income	10,000	-	-	-
Source of Funds	Glen Iris Moorelands Trust Fund	Expenditure	(10,000)	-	-	-
	10,000					

Design of roundabout for intersection of Vittoria Rd and Woodley Rd, Glen Iris.

Repaint runway and taxiways at Bunbury Airport

Total Expenditure	(40,000)	Expenditure	(20,000)	-	-	(20,000)
Source of Funds	Reserve - Airport					
	40,000					

Repaint runway and taxiways at Bunbury Airport to ensure Civil Aviation Safety Authority (CASA) compliance.

Upgrade street lighting on Sandridge Road, East Bunbury (Picton/King to Blair)

Total Expenditure	(180,000)	Income	120,000	-	-	-
Source of Funds	COB Cash - Unrestricted	Expenditure	(180,000)	-	-	-
	60,000					
	Grant - State Government Regional Road Group					
	120,000					

Upgrade street lighting on Sandridge Rd East Bunbury from Picton Road/King Road to Blair Street. Project is included in Regional Road Group 5 Year Program of Works and City of Bunbury Program of Works.

Dredging of Pelican Point Grand Canals

Total Expenditure	(410,000)	Expenditure	(410,000)	-	-	-
Source of Funds	Reserve - Canal Management					
	410,000					

After completing inspection reports, it has been deemed that the Pelican Point Grand Canals requires dredging. In the 2018-19 financial year, planning, design and approvals will be completed. It is then anticipated that the dredging will be completed during the 2019-20 financial year.

Survey and monitoring of Pelican Point Grand Canals

Total Expenditure	(50,000)	Expenditure	-	(20,000)	(10,000)	(20,000)
Source of Funds	Reserve - Canal Management					
	50,000					

Annual canal maintenance, alternating bathymetric survey / monitoring survey.

Upgrade street lighting on Blair Street, Carey Park (Clarke St to Forrest Ave)

Total Expenditure	(150,000)	Income	-	100,000	-	-
Source of Funds	COB Cash - Unrestricted	Expenditure	-	(150,000)	-	-
	50,000					
	Grant - State Government Regional Road Group					
	100,000					

Upgrade street lighting on Blair St Carey Park from Clarke St to Forrest Ave.

Net Project Income (Expenditure) - Operating - New Initiative One Off			(495,000)	(70,000)	(15,000)	(40,000)
--	--	--	------------------	-----------------	-----------------	-----------------

Operating and Capital Projects

Detailed Description

Draft Budget 2019-20 Forecast 2020-21 Forecast 2021-22 Forecast 2022-23

Capital - New (Expansion)

Install Hayes Street Pump Station

Total Expenditure (720,000)

Expenditure (60,000) (60,000) (600,000) -

Source of Funds COB Cash - Unrestricted 720,000

Install pump station at Hayes Street to alleviate flooding within the Blair Street Commercial District, and minimise the risk of flooding in South Bunbury during major rainfall events.

Traffic calming and minor intersection treatments

Total Expenditure (400,000)

Expenditure (100,000) (100,000) (100,000) (100,000)

Source of Funds COB Cash - Unrestricted 400,000

Installation of intersection and crash prevention treatments to be installed once suitable locations are determined.

Expand cycleways (implement Bunbury Bike Plan)

Total Expenditure (800,000)

Income 133,333 100,000 100,000 100,000
Expenditure (200,000) (200,000) (200,000) (200,000)

Source of Funds COB Cash - Unrestricted 366,667
Grant - State Government 300,000
Grant - State Government Regional Road Group 133,333

Projects include;

* New shared path along Washington Ave to connect the newly constructed Bussell Hwy cycle path (on the East side) with the existent shared path along Parade Rd (on the West side).

* Eaton Link 3 - Stages 1 and 2

Expand path network

Total Expenditure (1,880,000)

Expenditure (320,000) (520,000) (520,000) (520,000)

Source of Funds COB Cash - Unrestricted 1,130,000
COB Loan Borrowing 750,000

Expansion of the path network during 2019/20 includes the following locations: Jeffrey Road - Moorland Ave to Jeffrey Rd, Higgins Street - Blair St to Forrest Ave, Hudson Road - Minnipup Rd to Ocean Dve, and College Row - Evedon St to College Row.

Expansion of the path network during 2020/21 includes the following locations: Sandridge Road - Picton Rd to Pennant Rd, Picton Road - Bunning Blvd to Scott Cres, Jubilee Road - Ince Rd to end of the Cul de sac, and Eedle Street.

Expansion of the path network during 2021/22 includes the following locations: Cranbrook Way (Parade Rd to Cousins Ave), Denning Road (Strickland St to Sandridge Rd), and Shenton Street (Austral Pde to White St).

Expansion of the path network during 2022/23 includes the following locations: Rose Street (Blair St to Bourke St), Stockley Road (Ocean Dve to Greensell St), Dudley Drive (Liam St to Crampton Ave), Douglas Street (Strickland St to Higgins St), and Eulalia Street (Brittain Rd to Robertson Dve).

Construct Forrest Highway shared path

Total Expenditure (400,000)

Income 200,000 - - -
Expenditure (400,000) - - -

Source of Funds COB Loan Borrowing 200,000
Grant - State Government 200,000

Install new shared path from opposite Austral Parade on Koombana Drive, through Eelup Rotary, and down Forrest Highway to Vittoria Road. This project was identified in the endorsed Bunbury Bike Plan 2010 as a future project, with the design completed in 2011. This project is also identified in the Draft Bunbury Wellington Cycling Strategy 2050 as a Primary Route that is desired within the City of Bunbury.

Install hotspot street lighting

Total Expenditure (60,000)

Expenditure - (20,000) (20,000) (20,000)

Source of Funds COB Cash - Unrestricted 60,000

Install hotspot street lighting.

Operating and Capital Projects
Detailed Description

			Draft Budget 2019-20	Forecast 2020-21	Forecast 2021-22	Forecast 2022-23
<i>Construct carpark at Kelly Park playground</i>						
Total Expenditure		(55,000)				
Source of Funds	Reserve - City of Bunbury General Parking	55,000				
Install new carpark to service the Kelly Park playground.						
<i>Construct Community Fishing & Crabbing Platform Jetty Road Koombana Bay</i>						
Total Expenditure		(208,000)				
Source of Funds	COB Cash - Unrestricted	30,909				
	COB Cash Restricted - Unspent Grants	94,091				
	Grant - State Government	83,000				
Since the deconstruction of the Bunbury Timber Jetty, there has been demand for a fishing location suitable for all members of the community, especially those with mobility impairments. There has been considerable public and business support for a community fishing and crabbing platform in the location where the jetty was, as it is a good place to catch fish. The Department of Transport has agreed to the project which would be land under their management, and will approve a Jetty Licence in the name of the City of Bunbury, as long as the City will take on the management of the facility. The structure will consist of steel piles, aluminium and poly plastic decking, steel handrails and a graduated platform to allow access for wheelchairs and prams. Jetty timber will be used to feature the heritage value of the site. Lotterywest, SWDC, and Recfishwest have been approached for grant funding, with in-kind support being received to support the project.						
<i>Construct Washington Avenue cycle lanes (Stage 3 - Parade Road to Ocean Drive)</i>						
Total Expenditure		(300,000)				
Source of Funds	COB Cash - Unrestricted	100,000				
	Grant - State Government Regional Road Group	200,000				
Widen road to include cycle lanes between Parade Road and Ocean Drive.						
<i>Install traffic calming devices Hastie St, South Bunbury</i>						
Total Expenditure		(80,000)				
Source of Funds	COB Cash - Unrestricted	80,000				
Install traffic calming devices Hastie St, South Bunbury.						
Net Project Income (Expenditure) - Capital - New (Expansion)			(746,667)	(1,080,000)	(1,420,000)	(740,000)
Capital - Renewal						
<i>Renewal of bus stops, bus shelters and public transport - road network expansion</i>						
Total Expenditure		(80,000)				
Source of Funds	COB Cash - Unrestricted	40,000				
	Grant - State Government	40,000				
Renewal of bus stops, bus shelters and public transport as per Asset Management Plan.						
<i>Replace signs and linemarking</i>						
Total Expenditure		(125,000)				
Source of Funds	COB Cash - Unrestricted	125,000				
Replacement of signs and linemarking.						
<i>Replace SCADA equipment</i>						
Total Expenditure		(50,000)				
Source of Funds	COB Cash - Unrestricted	50,000				
Upgrade and renew SCADA equipment. Continue upgrade of Supervisory Control and Data Acquisition to digital communication & Multi-smart pump station control system.						
<i>Replace pump station generator, West Road</i>						
Total Expenditure		(50,000)				
Source of Funds	COB Cash - Unrestricted	50,000				
Replace pump station generator, West Road.						

Operating and Capital Projects

Detailed Description

Draft Budget	Forecast	Forecast	Forecast
2019-20	2020-21	2021-22	2022-23

Repair jetty piles

Total Expenditure		(272,600)	Expenditure	(94,500)	(69,700)	(63,400)	(45,000)
Source of Funds	COB Cash - Unrestricted	222,600					
	Reserve - Infrastructure Development	50,000					

This is a project identified to replace and / or repair piles on marine infrastructure that has been damaged by marine borers or failure and the wet / dry zone.

- 2019/20 Sykes Jetty Repairs
- 2020/21 Stirling Street Jetty
- 2021/22 Collie River Fishing Platform
- 2022/23 to be identified

Renew and upgrade paths

Total Expenditure		(600,000)	Expenditure	(200,000)	(100,000)	(100,000)	(200,000)
Source of Funds	COB Cash - Unrestricted	50,000					
	Reserve - Infrastructure Development	550,000					

Path renewal for 2019/20 is planned in the following locations; Banksia St (Stockley Rd to Beach Rd, both sides), and Stockley Rd (Picton Cres to Banksia St).

Path renewal for 2020/21 is planned in the following locations; Ecclestone Street - Hands Ave to Bright St, PAW - Forum Way to King Road, Carey Street - Ocean Dve to Wittenoom St, Tuart Street - Stockley Rd to Beach Rd, Tuart Street both sides - Stockley Rd to Cross St, Cross Street - Tuart St, Rand Court - Wilkerson Way to Cul De Sac, PAW - Ivey Ct to Bellmore Park, Picton Cres & Sampson Ave - Tuart St to Cross St, Oakley Street - Sampson Rd, PAW - Cannon Pl to Bellmore Park, and Ecclestone Street - Queensbury St to Clarke St.

Path renewal for 2021/22 is planned in the following locations; Queens Gardens King Rd to Blair Street, and Carey Park Street paving (both sides).

Path renewal for 2022/23 is planned in the following locations; PAW (Catherine Ct to Dwyer St), PAW (Coverley St to Martin St), PAW (Dwyer St to Coverley St), PAW (Benjamin St to Murray Dve), PAW (Willoughby St to Timperley Rd).

Renew, resleeve and improve drainage network

Total Expenditure		(940,000)	Expenditure	(240,000)	-	(200,000)	(500,000)
Source of Funds	COB Cash - Unrestricted	500,000					
	Reserve - Asset Management and Renewal	100,000					
	Reserve - Infrastructure Development	340,000					

Renew, resleeve and improve drainage network in high risk catchments where existing pipework is damaged or broken or has reached end of life.

- 2019/20 drainage program includes; Stirling Street, Sandridge Road, Strickland Street between Strickland Street & Burt Street, upgrade pipe crossing Forrest Ave (next to Forrest Park), Ecclestone & Wisbey Street, Strickland between Denning Rd & Mummery Cr, and drainage at Kinkella Park Subdivision.
- 2021/22 drainage program includes; Winton St, Carey Park.
- 2022/23 drainage program to be identified

Roads to Recovery Reseals 2019-20

Total Expenditure		(235,000)	Income	235,000	-	-	-
Source of Funds	Grant - Commonwealth Roads to Recovery Program	235,000	Expenditure	(235,000)	-	-	-

Roads to Recovery Reseals for 2019/20

Renew and upgrade Big Swamp shared path

Total Expenditure		(900,000)	Expenditure	(500,000)	(200,000)	(200,000)	-
Source of Funds	COB Cash - Unrestricted	400,000					
	COB Loan Borrowing	250,000					
	Reserve - Infrastructure Development	250,000					

Renew and upgrade Big Swamp path to 2.5-3m.

Operating and Capital Projects

Detailed Description

Draft Budget	Forecast	Forecast	Forecast
2019-20	2020-21	2021-22	2022-23

Renew foreshore marine walls - Leschenault Inlet

Total Expenditure		(1,030,000)
Source of Funds	COB Cash - Unrestricted	110,000
	COB Loan Borrowing	750,000
	Reserve - Infrastructure Development	170,000

Expenditure	(800,000)	(230,000)	-	-
-------------	-----------	-----------	---	---

This is a multi-year program to replace the seawalls that are approximately 60 years old and failing. Seawalls will be replaced as per the following schedule:

2019/20 - Replace Stirling Street foreshore and Sykes rock, mortar and fibro cement wall

2020/21 - to be determined

Reseal Ocean Drive

Total Expenditure		(45,000)
Source of Funds	COB Cash - Unrestricted	15,000
	Grant - State Government Regional Road Group	30,000

Income	-	30,000	-	-
Expenditure	-	(45,000)	-	-

Reseal a portion of Ocean Drive from Clifton Road to Marlston Drive.

Replace footbridge at Ocean Drive and Hayward Street

Total Expenditure		(100,000)
Source of Funds	Reserve - Infrastructure Development	100,000

Expenditure	-	(100,000)	-	-
-------------	---	-----------	---	---

Replace footbridge at the intersection of Ocean Drive and Hayward Street.

Reseal Spencer Street, South Bunbury (Beach Road to Clarke Street)

Total Expenditure		(180,000)
Source of Funds	Grant - State Government Regional Road Group	120,000
	Reserve - Asset Management and Renewal	60,000

Income	-	120,000	-	-
Expenditure	-	(180,000)	-	-

Project consistent with Regional Road Group 5 Year Program of Works and City of Bunbury 5 Year Program of Works. Scope of project has been reduced as per surface condition requirements.

Reseal and repair pavement Sandridge Road, East Bunbury (King Rd to Eelup RAB)

Total Expenditure		(600,000)
Source of Funds	COB Cash - Unrestricted	100,000
	Grant - State Government Regional Road Group	400,000
	Reserve - Infrastructure Development	100,000

Income	-	200,000	200,000	-
Expenditure	-	(300,000)	(300,000)	-

Reseal road and repair pavement Sandridge Road, East Bunbury, (King Rd to Eelup Roundabout). Consistent with Regional Road Group 5 Year Program of Works and City of Bunbury Program of Works. Project anticipated to happen in conjunction with the Bunbury Forum redevelopment.

Renew stormwater infrastructure

Total Expenditure		(770,000)
Source of Funds	COB Cash - Unrestricted	330,000
	Reserve - Infrastructure Development	440,000

Expenditure	-	(440,000)	-	(330,000)
-------------	---	-----------	---	-----------

Renew, re-sleeve and improve drainage network in high risk catchment where existing pipe work is damaged or broken or has reached end of life. Projects to be defined through the COB Asset Management Plans. Locations are to be confirmed, currently identified as; Kinkella Park, upgrade No 22 Sandridge Road, Proffit Street drainage.

Reseal roads projects (yet to be determined) for Roads to Recovery

Total Expenditure		(1,335,000)
Source of Funds	Grant - Commonwealth Roads to Recovery Program	1,335,000

Income	-	445,000	445,000	445,000
Expenditure	-	(445,000)	(445,000)	(445,000)

Reseal roads projects for Roads to Recovery 2020/21, locations identified; Widen Albert Road, Widen Kimber Street and Hales Street, Reseal Doolan St, Charterhouse St, Dodson Rd, Miller St, Willoughby St.

Reseal roads projects for Roads to Recovery 2021/22, locations identified; Beach Road, Tipping Street, Tilley Crescent, Sungrove Avenue, Wollaston Crescent and Ramsden Street

Reseal roads projects for Roads to Recovery 2022/23, locations identified; Sturt Street, Hakea Crescent, Boronia Place, Hudson Road, Fern Street, Parkdale Avenue, Shenton Street, Buswell Street, Rose Street, Zoe Street and Stone Street.

Operating and Capital Projects
Detailed Description

Draft Budget	Forecast	Forecast	Forecast
2019-20	2020-21	2021-22	2022-23

<i>Renew pavement and drainage, and re-seal Victoria Street</i>							
Total Expenditure		(1,000,000)	Expenditure	-	(1,000,000)	-	-
Source of Funds	Reserve - Infrastructure Development	500,000					
	Reserve - Asset Management and Renewal	500,000					
Renew pavement, drainage and re-seal Victoria Street (Eliot St to Prinsep St).							
<i>Replace fencing at Bunbury Airport</i>							
Total Expenditure		(20,000)	Expenditure	-	-	(20,000)	-
Source of Funds	COB Cash - Unrestricted	20,000					
Replace sections of fencing at Bunbury Airport to maintain security and animal exclusions.							
<i>Replace footbridges</i>							
Total Expenditure		(20,000)	Expenditure	-	-	(20,000)	-
Source of Funds	COB Cash - Unrestricted	20,000					
Replace footbridges, as per Asset Management Plan.							
<i>Reseal Tipping Street, Carey Park</i>							
Total Expenditure		(60,000)	Income	-	-	60,000	-
Source of Funds	Grant - Commonwealth Roads to Recovery Program	60,000	Expenditure	-	-	(60,000)	-
Reseal, rekerb and upgrade drainage in Tipping Street.							
<i>Reseal Zoe St car park</i>							
Total Expenditure		(75,000)	Expenditure	-	-	(75,000)	-
Source of Funds	Reserve - City of Bunbury General Parking	75,000					
Reseal Zoe St car park.							
<i>Reseal and rekerb St Pauls Place and St Marks Place</i>							
Total Expenditure		(98,000)	Income	-	-	98,000	-
Source of Funds	Grant - Commonwealth Roads to Recovery Program	98,000	Expenditure	-	-	(98,000)	-
St Pauls Place and St Marks Place Reseal and Rekerb (Reseals 18-19). Consistent with CoB Program of Works. Works include kerb replacement, installation of side entry pits, replace, reinstatement of driveways, verge lawns and paths.							
<i>Rehabilitate foreshore marine walls</i>							
Total Expenditure		(200,000)	Expenditure	-	-	(100,000)	(100,000)
Source of Funds	COB Cash - Unrestricted	100,000					
	Reserve - Infrastructure Development	100,000					
Replace steel hand rails with stainless steel, repaint wall and pillars with marine grade mortar and replace limestone blocks where required. Maintain structural integrity of marine defences and ensure hand rails and pillars are safe. If not approved there is potential for failure of upstands and/or railings.							
<i>Reseal Airport bitumen taxiways and runways</i>							
Total Expenditure		(600,000)	Income	-	-	300,000	-
Source of Funds	Grant - State Government	300,000	Expenditure	-	-	(600,000)	-
	Reserve - Airport	300,000					
Reseal Airport bitumen taxiways and runways.							

Operating and Capital Projects		Draft Budget	Forecast	Forecast	Forecast	
Detailed Description		2019-20	2020-21	2021-22	2022-23	
<i>Renew roads as per Asset Management Plan</i>						
Total Expenditure	(1,600,000)	Expenditure	-	-	(600,000)	(1,000,000)
Source of Funds	Reserve - Infrastructure Development					
	1,600,000					
Renewal Roads projects as per Asset Management Plans.						
2021/22: Bussell Highway Reseal - Nuytsia Avenue to Robertson Drive						
2022/23: Rekerb, reseal and upgrade drainage at Craigie Street, Profit Street, Wilson Street						
<i>Rehabilitate Five Mile Brook</i>						
Total Expenditure	(20,000)	Expenditure	-	-	-	(20,000)
Source of Funds	COB Cash - Unrestricted					
	20,000					
Construct stop-banks, open channels & culvert crossings to reduce the risk of accidental drowning, to prevent flood damage to private and commercial properties, including public buildings, as a result of channel breakout. Hydraulic modelling results for the Five Mile Brook confirm that in both a 1 in 50 & 1 in 100 year storm event there will be inundation of some properties. The Five Mile Brook system includes receiving waters from a large rural catchment in the Shire of Capel and newly developed urban land in Dalyellup. The proposed development of Tuart Brook will be affected by storm flows entering this area from outside the City of Bunbury.						
Bunbury is located at the lower reach of many drainage catchments including Five Mile Brook, Eedles Gully and the Preston River which extend through the Shires of Donnybrook & Dardanup. A major rainfall event in the Greater Bunbury Region, combined with a storm surge, has the capacity to inundate large areas of Bunbury. Combined breakout of the Preston River and Five Mile Brook systems associated with a storm surge could isolate extended areas of the City of Bunbury and Shire of Capel.						
<i>Renew footpath and paving at Graham Bricknell Sound Shell</i>						
Total Expenditure	(100,000)	Expenditure	-	-	-	(100,000)
Source of Funds	COB Cash - Unrestricted					
	100,000					
Renew footpath and paving Graham Bricknell Sound Shell (caravan parking)						
Net Project Income (Expenditure) - Capital - Renewal			(1,939,500)	(2,359,700)	(1,808,400)	(2,380,000)
Capital - Upgrade						
<i>Widen Albert Road (to Hayes Street)</i>						
Total Expenditure	(60,000)	Income	-	40,000	-	-
Source of Funds	COB Cash - Unrestricted	Expenditure	(20,000)	(40,000)	-	-
	20,000					
	Grant - Commonwealth Roads to Recovery Program					
	40,000					
Undertake roadworks to widen Albert Road and truncate at #53 Hayes Street. Land acquisition to be initiated in 2018/19, truncation and design work during 2019/20 and roadworks conducted in 2020/21.						
<i>Improve traffic configuration Blair St, Bussell Hwy, Timperley Dve and Spencer St, South Bunbury</i>						
Total Expenditure	(960,000)	Income	40,000	-	600,000	-
Source of Funds	COB Cash - Unrestricted	Expenditure	(60,000)	-	(900,000)	-
	320,000					
	Grant - State Government Regional Road Group					
	640,000					
Improve traffic configuration Blair St, Bussell Hwy, Timperley Dve and Spencer St South Bunbury.						
<i>Upgrade Brittain Road / Bussell Highway / Parade Road roundabout</i>						
Total Expenditure	(95,000)	Income	95,000	-	-	-
Source of Funds	Grant - Commonwealth Black Spot Program	Expenditure	(95,000)	-	-	-
	95,000					
Demolish existing roundabout apron and kerbing to allow installation of new kerbing, and a 4m vehicle access apron. Remove all vegetation except mature trees and plant height appropriate plant species to improve sightlines.						

Operating and Capital Projects

Detailed Description

			Draft Budget	Forecast	Forecast	Forecast
			2019-20	2020-21	2021-22	2022-23
<i>Upgrade kerb and profile of Victoria St (Elliot St to Clifton St)</i>						
Total Expenditure		(200,000)	Expenditure (200,000)	-	-	-
Source of Funds	Reserve - Infrastructure Development	200,000				
Improve kerb and profile on Victoria St, Bunbury (Elliot St to Clifton St). Kerb is broken and uneven creating problems with adjoining pavers.						
<i>Realign and widen Ocean Drive, South Bunbury (Hastie St to Washington Ave)</i>						
Total Expenditure		(1,500,000)	Income 500,000 Expenditure (750,000)	500,000 (750,000)	-	-
Source of Funds	COB Cash - Unrestricted	500,000				
	Grant - State Government Regional Road Group	1,000,000				
Realign and widen Ocean Drive South Bunbury between Hastie St and Hudson Rd. Design needs to accommodate on road cyclists, off road pedestrians, off road cycling and lighting upgrades. Scope may extend to Washington Avenue to address cycling issues consistent with Greater Bunbury Bicycle Master Plan (GBBMP).						
<i>Reconstruct, widen and improve drainage on Estuary Drive, Pelican Point (St Andrews to Railway crossing)</i>						
Total Expenditure		(1,500,000)	Income 500,000 Expenditure (750,000)	500,000 (750,000)	-	-
Source of Funds	COB Cash - Unrestricted	500,000				
	Grant - State Government Regional Road Group	1,000,000				
Reconstruct, widen and improve drainage on Estuary Drive, Pelican Point (St Andrews to Railway crossing).						
<i>Realign and widen Koombana Drive East</i>						
Total Expenditure		(1,100,000)	Income 983,333 Expenditure (1,100,000)	-	-	-
Source of Funds	COB Cash - Unrestricted	116,667				
	Grant - Commonwealth Roads to Recovery Program	250,000				
	Grant - State Government Regional Road Group	733,333				
Realign and widen Koombana Drive to include a new median and cycle lanes.						
<i>Reconstruct and widen Vittoria Road, Glen Iris</i>						
Total Expenditure		(200,000)	Income - Expenditure -	66,666 (100,000)	66,666 (100,000)	-
Source of Funds	COB Cash - Unrestricted	66,668				
	Grant - State Government Regional Road Group	133,332				
Reconstruct and widen Vittoria Rd Glen Iris (between Picton Rd and Erica Ent).						
<i>Reseal and upgrade Harris Road including drainage</i>						
Total Expenditure		(300,000)	Income - Expenditure -	200,000 (300,000)	-	-
Source of Funds	COB Cash - Unrestricted	100,000				
	Grant - State Government Regional Road Group	200,000				
Harris Road requires a reseal and drainage upgrade. Project consistent with Regional Road Group 5 Year Program of Works and City of Bunbury Program of Works.						
<i>Upgrade Forrest Avenue and Blair Street intersection and construct slip lane</i>						
Total Expenditure		(1,200,000)	Income - Expenditure -	300,000 (450,000)	500,000 (750,000)	-
Source of Funds	COB Cash - Unrestricted	400,000				
	Grant - State Government Regional Road Group	800,000				
Extend left and right slip lanes on Forrest Avenue to ease traffic congestion. Project will include the installation of underground power, and allow for future widening of signals to ease congestion further.						

Operating and Capital Projects

Detailed Description

Draft Budget 2019-20 Forecast 2020-21 Forecast 2021-22 Forecast 2022-23

Modify intersection geometry and install traffic control signals at South West Highway / Dodson Road

Total Expenditure		(1,500,000)							
Source of Funds	COB Cash - Unrestricted	500,000							
	Grant - State Government Regional Road Group	1,000,000							

Main Roads WA (MRWA) undertaking design and investigating development options. Project start date 2020/21 to allow MRWA the opportunity to initiate the project.

Income	-	500,000	500,000	-
Expenditure	-	(750,000)	(750,000)	-

Design roundabout Vittoria Rd and Erica Ent Glen Iris (Construct PR-1895)

Total Expenditure		(30,000)							
Source of Funds	Glen Iris Moorelands Trust Fund	30,000							

Design roundabout at Vittoria Rd and Erica Ent, Glen Iris.

Income	-	-	30,000	-
Expenditure	-	-	(30,000)	-

Widen and renew footpath Strickland Street and George Street (corner)

Total Expenditure		(50,000)							
Source of Funds	Grant - Commonwealth Roads to Recovery Program	50,000							

Vehicles are using the corner (footpath) as a shortcut - the corner requires widening and renewal. Consistent with CoB Program of Works.

Income	-	-	50,000	-
Expenditure	-	-	(50,000)	-

Upgrade intersection of Parade Rd and Westwood St, Withers (Withers Action Plan)

Total Expenditure		(150,000)							
Source of Funds	COB Cash - Unrestricted	50,000							
	Grant - State Government Regional Road Group	100,000							

Upgrade intersection of Parade Rd and Westwood St Withers.

Income	-	-	100,000	-
Expenditure	-	-	(150,000)	-

Upgrade Spencer Street, Stirling Street & Arthur Street (dedicated turning lanes)

Total Expenditure		(1,200,000)							
Source of Funds	COB Cash - Unrestricted	400,000							
	Grant - State Government Black Spot Program	800,000							

Introduce dedicated right turn lanes at Spencer Street, Stirling Street & Arthur Street.

Income	-	-	300,000	500,000
Expenditure	-	-	(450,000)	(750,000)

Modify intersection Haley Street, Prinsep Street and Carmody Street, Bunbury (Design PR-1091)

Total Expenditure		(1,200,000)							
Source of Funds	COB Cash - Unrestricted	600,000							
	Grant - Commonwealth Black Spot Program	600,000							

Modify intersection of Haley Street, Prinsep Street and Carmody Street, Bunbury. Pedestrian safety issues identified through road safety audit 2012 to be addressed as an outcome of this project.

Income	-	-	300,000	300,000
Expenditure	-	-	(600,000)	(600,000)

Improve intersection layout Washington Ave and Nalbarra Dve, Usher

Total Expenditure		(80,000)							
Source of Funds	COB Cash - Unrestricted	27,000							
	Grant - State Government Regional Road Group	53,000							

Improve intersection layout Washington Ave and Nalbarra Dve Usher.

Income	-	-	-	53,000
Expenditure	-	-	-	(80,000)

Upgrade paving Stephen St (Victoria St to Arthur St)

Total Expenditure		(250,000)							
Source of Funds	COB Cash - Unrestricted	20,000							
	Reserve - Infrastructure Development	230,000							

Improvement to Stephen Street with upgrades to amenities and paving in the CBD.

Expenditure	-	-	-	(250,000)
-------------	---	---	---	-----------

Operating and Capital Projects			Draft Budget	Forecast	Forecast	Forecast
Detailed Description			2019-20	2020-21	2021-22	2022-23
<i>Widen Parade Road (Crampton Avenue)</i>						
						Income
						Expenditure
Total Expenditure		(396,000)				264,000
Source of Funds	COB Cash - Unrestricted	132,000				(396,000)
	Grant - State Government Regional Road Group	264,000				
Stage two of the Parade Road upgrade to extend the dual carriageway from Crampton Avenue to the future Tuart Brook entry in Dalyellup.						
<i>Upgrade streetscape Victoria Street (Carey Street to Wollaston)</i>						
Total Expenditure		(550,000)				(550,000)
Source of Funds	COB Cash - Unrestricted	550,000				
Improvement to Victoria Street with upgrades to amenities and paving in the CBD.						
Net Project Income (Expenditure) - Capital - Upgrade			(856,667)	(1,033,334)	(1,333,334)	(1,509,000)

Operating and Capital Projects			Draft Budget	Forecast	Forecast	Forecast
Detailed Description			2019-20	2020-21	2021-22	2022-23

WORKS AND SERVICES
LANDSCAPE AND OPEN SPACE OPERATIONS

Operating - New Initiative One Off

<i>Conduct irrigation system audits</i>						
Total Expenditure		(80,000)	Expenditure	(20,000)	(20,000)	(20,000)
Source of Funds	COB Cash - Unrestricted	80,000				
Legislative requirement to conduct audits on irrigation systems.						

<i>Develop the Greener Bunbury Strategy</i>						
Total Expenditure		(40,000)	Expenditure	(40,000)	-	-
Source of Funds	COB Cash - Unrestricted	40,000				
Engage a consultant to assist with developing a Greener Bunbury Strategy.						

Net Project Income (Expenditure) - Operating - New Initiative One Off				(60,000)	(20,000)	(20,000)
--	--	--	--	-----------------	-----------------	-----------------

Capital - New (Expansion)

<i>Install drinking fountains in parks and on cycleways</i>						
Total Expenditure		(48,000)	Expenditure	(12,000)	(12,000)	(12,000)
Source of Funds	COB Cash - Unrestricted	48,000				
Install drinking fountains in the CBD and open space areas.						

<i>Install landscaping and irrigation systems at Boulters Heights</i>						
Total Expenditure		(50,000)	Expenditure	-	(50,000)	-
Source of Funds	COB Cash - Unrestricted	50,000				
The existing irrigation system is in poor condition and was partially destroyed during a fire in January 2015. This project is subject to land sales of the relevant lot/s on Withers Crescent.						

<i>Install shade sails in Public Open Space</i>						
Total Expenditure		(100,000)	Expenditure	-	(50,000)	-
Source of Funds	COB Cash - Unrestricted	100,000				
Installation of shade sails in public open space. This project provides for additional shade structures to be installed throughout the City every second year, with projects being identified by the Open Space section through consultation with the community.						

<i>Install landscaping and irrigation systems for Back Beach (Stage 3)</i>						
Total Expenditure		(250,000)	Expenditure	-	-	(200,000)
Source of Funds	COB Cash - Unrestricted	250,000				(50,000)
Public open space development.						

Net Project Income (Expenditure) - Capital - New (Expansion)				(12,000)	(112,000)	(212,000)
---	--	--	--	-----------------	------------------	------------------

Capital - Renewal

<i>Replace bore pumps</i>						
Total Expenditure		(287,500)	Expenditure	(42,500)	(85,000)	(80,000)
Source of Funds	COB Cash - Unrestricted	187,500				
	Reserve - Infrastructure Development	100,000				
Replace of bore pumps at end of life and in accordance with the Asset Management Plans.						

<i>Replace automatic reticulation systems</i>						
Total Expenditure		(400,000)	Expenditure	(50,000)	(50,000)	(150,000)
Source of Funds	COB Cash - Unrestricted	300,000				
	Reserve - Asset Management and Renewal	50,000				
	Reserve - Infrastructure Development	50,000				
Replacement of reticulation system parts in numerous locations across the City.						

Operating and Capital Projects			Draft Budget	Forecast	Forecast	Forecast	
Detailed Description			2019-20	2020-21	2021-22	2022-23	
<i>Replace playground equipment</i>							
Total Expenditure		(1,200,000)	Expenditure	(225,000)	(275,000)	(325,000)	(375,000)
Source of Funds	COB Cash - Unrestricted	125,000					
	Reserve - Asset Management and Renewal	20,000					
	Reserve - Infrastructure Development	1,055,000					
Replace playground equipment as per Playground Replacement Plan.							
<i>Improve City's Landscaping, Parks, Gardens and Entry Statements</i>							
Total Expenditure		(650,000)	Expenditure	(325,000)	(325,000)	-	-
Source of Funds	COB Cash - Unrestricted	650,000					
Improve and ensure colourful, sustainable landscaping, parks and gardens, and entry statements within the City of Bunbury. Plant selection would include water-wise, colourful Australian native plants, trees with foliage contrast, mulch and groundcover.							
<i>Replace barbecues</i>							
Total Expenditure		(39,000)	Expenditure	-	(13,000)	(13,000)	(13,000)
Source of Funds	COB Cash - Unrestricted	39,000					
Replace barbecues for public use.							
<i>Renew open space furniture and equipment</i>							
Total Expenditure		(300,000)	Expenditure	-	(100,000)	(100,000)	(100,000)
Source of Funds	COB Cash - Unrestricted	100,000					
	Reserve - Infrastructure Development	200,000					
Renew open space furniture and equipment (benches, bollards, bike racks, beach showers, gym equipment), as per Asset Management Plan.							
Net Project Income (Expenditure) - Capital - Renewal				(642,500)	(848,000)	(668,000)	(718,000)

Operating and Capital Projects			Draft Budget	Forecast	Forecast	Forecast
Detailed Description			2019-20	2020-21	2021-22	2022-23
WORKS AND SERVICES						
					WASTE OPERATIONS	
					Capital - Renewal	
<hr/>						
<i>Renew 1,100 litre skip bins</i>						
Total Expenditure		(96,000)	Expenditure	(24,000)	(24,000)	(24,000)
Source of Funds	Reserve - Refuse Collection and Waste Minimisation	96,000				
Renewal of recycling skip bins for cardboard (commercial rate payers). This encourages the diversion of cardboard from landfill.						
<hr/>						
<i>Renew bin enclosures</i>						
Total Expenditure		(108,000)	Expenditure	(27,000)	(27,000)	(27,000)
Source of Funds	Reserve - Refuse Collection and Waste Minimisation	108,000				
Renew CBD bin enclosures. Upgrades to be completed in accordance with Asset Management Plan.						
<hr/>						
<i>Replace bins - Annual bin replacement program</i>						
Total Expenditure		(177,000)	Expenditure	(43,500)	(43,500)	(45,000)
Source of Funds	Reserve - Refuse Collection and Waste Minimisation	177,000				
Replace ageing bins as existing bins will become unserviceable.						
<hr/>						
Net Project Income (Expenditure) - Capital - Renewal				(94,500)	(94,500)	(96,000)
					(96,000)	(96,000)

Operating and Capital Projects	Draft Budget	Forecast	Forecast	Forecast
Detailed Description	2019-20	2020-21	2021-22	2022-23

WORKS AND SERVICES

WORKS ADMINISTRATION
Capital - Renewal

Replace corporate minor plant

	Income	2,000	2,000	2,000	2,000
Total Expenditure	Expenditure	(30,000)	(30,000)	(30,000)	(30,000)
Source of Funds					
COB Cash - Unrestricted					
COB Proceeds from Disposal of Assets					

Replace corporate minor plant to ensure that plant is reliable and in a safe condition.

Replace waste vehicles and plant

	Income	51,000	15,000	57,906	63,000
Total Expenditure	Expenditure	(323,378)	(33,688)	(314,362)	(410,302)
Source of Funds					
COB Proceeds from Disposal of Assets					
Reserve - Refuse Collection and Waste Minimisation					

Replace waste vehicles and plant in accordance with Plant and Fleet Asset Management Plans.

Replace corporate heavy plant

	Income	207,617	70,000	126,000	60,000
Total Expenditure	Expenditure	(835,796)	(390,262)	(797,435)	(380,618)
Source of Funds					
COB Cash - Unrestricted					
COB Proceeds from Disposal of Assets					

Replace corporate heavy plant in accordance with Plant and Fleet Asset Management Plans.

Replace corporate vehicles

	Income	400,503	178,008	126,362	54,342
Total Expenditure	Expenditure	(841,616)	(388,574)	(223,919)	(106,593)
Source of Funds					
COB Cash - Unrestricted					
COB Proceeds from Disposal of Assets					
Reserve - Plant and Equipment					

Replace corporate vehicles in accordance with Plant and Fleet Asset Management Plans.

Net Project Income (Expenditure) - Capital - Renewal		(1,369,670)	(577,516)	(1,053,448)	(748,171)
---	--	--------------------	------------------	--------------------	------------------

Community Themes, Goals and Objectives (Strategic Community Plan)

KPA: **1 Our Community and Culture**
A safe, healthy and cohesive community, with a rich cultural life, and supportive social environment.

Objective: **1.1 A community where people are safe and feel safe.**

		Forecast 2018-19	Draft Budget 2019-20	Forecast 2020-21	Forecast 2021-22	Forecast 2022-23
Operating						
	Administer bushfire brigade (BFB) payments	-	-	-	-	-
	Administer state emergency service (SES) payments	-	-	-	-	-
	Conduct bushfire community awareness education programs	(25,334)	(33,844)	(33,844)	(33,844)	(33,844)
	Conduct community safety awareness and education programs	(15,495)	(15,903)	(15,903)	(15,903)	(15,903)
	Co-ordinate and implement community safety and crime prevention plans	(34,470)	(35,116)	(35,116)	(35,116)	(35,116)
	Implement alcohol and other drug initiatives	(24,470)	(25,116)	(25,116)	(25,116)	(25,116)
	Implement Crime Prevention and Community Initiatives	(24,470)	(25,116)	(25,116)	(25,116)	(25,116)
	Maintain facility lighting (sport and recreation)	(43,651)	(48,329)	(48,329)	(48,329)	(48,329)
	Maintain foreshore lighting equipment	(46,910)	(44,166)	(44,166)	(44,166)	(44,166)
	Maintain minor parks / reserve lighting	(4,719)	(4,825)	(4,825)	(4,825)	(4,825)
	Maintain public CCTV equipment	(22,500)	(22,500)	(22,500)	(22,500)	(22,500)
	Maintain street lighting (council owned)	(124,777)	(123,678)	(123,678)	(123,678)	(123,678)
	Operate and monitor CCTV system	(48,825)	(56,783)	(56,783)	(56,783)	(56,783)
	Plan emergency recovery procedures	(15,495)	(15,903)	(15,903)	(15,903)	(15,903)
	Prepare, review and conduct emergency management programs and plans	(124,975)	(110,103)	(110,103)	(110,103)	(110,103)
	Provide building fire safety inspection and certification of approval as a commercial services	(26,775)	(25,399)	(25,399)	(25,399)	(25,399)
	Provide emergency incident management	(15,495)	(15,903)	(15,903)	(15,903)	(15,903)
	Provide public street lighting	(824,060)	(830,820)	(818,100)	(805,390)	(792,690)
	Provide support to Breaking Cycles and Building Futures through social development	(8,157)	(8,372)	(8,372)	(8,372)	(8,372)
	Review Bunbury emergency management arrangements	(15,495)	(15,903)	(15,903)	(15,903)	(15,903)
	Support local volunteer bush fire brigade	(17,216)	(17,671)	(17,671)	(17,671)	(17,671)
Total Net Operating Income or (Expenditure) :		(1,463,289)	(1,475,450)	(1,462,730)	(1,450,020)	(1,437,320)
Operating - New Initiative One Off						
	Support Bunbury Roadwise Committee	Expenditure (5,000)	(5,000)	(5,000)	(5,000)	(5,000)
	Develop Safer Communities Network	Expenditure (7,790)	-	-	-	-
	Conduct a review of the City's local laws	Expenditure (25,000)	-	-	-	-
	Upgrade street lighting on Sandridge Road, East Bunbury (Picton/King to Blair)	Income -	120,000	-	-	-
		Expenditure -	(180,000)	-	-	-
	Upgrade street lighting on Blair Street, Carey Park (Clarke St to Forrest Ave)	Income -	-	100,000	-	-
		Expenditure -	-	(150,000)	-	-
Total Net Operating - New Initiative One Off Income or (Expenditure) :		(37,790)	(65,000)	(55,000)	(5,000)	(5,000)
Capital - New (Expansion)						
	Install hotspot street lighting	Income 18,088	-	-	-	-
		Expenditure (38,088)	-	(20,000)	(20,000)	(20,000)
	Purchase and installation of community lockers	Expenditure (30,000)	-	-	-	-
	Construct an all-weather shelter	Expenditure (25,000)	-	-	-	-
	Design and construct Bunbury SES headquarters and incident control centre	Expenditure (37,333)	-	-	-	-
	Install Nightscape lighting	Expenditure (50,000)	-	-	-	-
	Implement CCTV CBD Network Stage 5	Income 145,000	-	-	-	-
		Expenditure (145,000)	-	-	-	-
	Install additional CCTV cameras at Regional Animal Facility	Expenditure -	(8,000)	-	-	-
Total Net Capital - New (Expansion) Income or (Expenditure) :		(162,333)	(8,000)	(20,000)	(20,000)	(20,000)

KPA: **1 Our Community and Culture**
A safe, healthy and cohesive community, with a rich cultural life, and supportive social environment.

Objective: **1.1 A community where people are safe and feel safe.**

		Forecast 2018-19	Draft Budget 2019-20	Forecast 2020-21	Forecast 2021-22	Forecast 2022-23
Capital - Renewal						
Renew City Facilities lighting	Expenditure	(25,000)	(15,000)	(10,000)	(10,000)	(10,000)
Renew decorative lighting (Lighting Up Bunbury)	Expenditure	-	(10,000)	-	-	-
Renew minor parks and reserves lighting	Expenditure	-	(10,000)	(7,500)	(5,000)	(5,000)
Replace Street Lighting	Expenditure	-	(15,000)	(10,000)	(25,000)	(25,000)
Renew Ocean Drive pathway and carpark lighting	Expenditure	-	(25,000)	(25,000)	-	-
Total Net Capital - Renewal Income or (Expenditure) :		(25,000)	(75,000)	(52,500)	(40,000)	(40,000)
Capital - Upgrade						
Upgrade and expand Bunbury Regional Art Gallery (BRAG) CCTV system	Expenditure	(15,000)	-	-	-	-
Upgrade street lighting on Sandridge Road, East Bunbury (Picton/King to Blair)	Income	13,333	-	-	-	-
	Expenditure	(20,000)	-	-	-	-
Upgrade CCTV and Security at South West Sports Centre (SWSC)	Expenditure	(44,337)	-	-	-	-
Total Net Capital - Upgrade Income or (Expenditure) :		(66,004)	-	-	-	-

- KPA:** **1 Our Community and Culture**
A safe, healthy and cohesive community, with a rich cultural life, and supportive social environment.
- Objective:** **1.2 An active community able to access a wide range of sporting, recreation and leisure options.**

Operating

	Forecast 2018-19	Draft Budget 2019-20	Forecast 2020-21	Forecast 2021-22	Forecast 2022-23
Maintain beach access stairs	(10,118)	(10,260)	(10,260)	(10,260)	(10,260)
Maintain boat ramps	(11,275)	(10,460)	(10,460)	(10,460)	(10,460)
Maintain foreshore beach shelters	(10,117)	(10,260)	(10,260)	(10,260)	(10,260)
Maintain foreshore jetties	(10,513)	(10,474)	(10,474)	(10,474)	(10,474)
Maintain foreshore viewing platforms	(8,558)	(11,630)	(11,630)	(11,630)	(11,630)
Maintain Hay Park Sports Pavilion	(22,189)	(20,914)	(20,914)	(20,914)	(20,914)
Maintain South West Sports Centre buildings	(394,841)	(393,440)	(393,440)	(393,440)	(393,440)
Maintain sporting pavilions	(113,007)	(113,004)	(113,004)	(113,004)	(113,004)
Maintain sports grounds and infrastructure (open space)	(688,298)	(644,814)	(644,814)	(644,814)	(644,814)
Maintain stairways and platforms (exc foreshore)	(12,647)	(12,827)	(12,827)	(12,827)	(12,827)
Maintain swimming pontoon	(8,865)	(8,876)	(8,876)	(8,876)	(8,876)
Maintain SWSC administration equipment	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)
Maintain SWSC aquatic equipment (excludes major plant)	(37,000)	(37,000)	(37,000)	(37,000)	(37,000)
Maintain SWSC cafe equipment	(4,300)	(4,300)	(4,300)	(4,300)	(4,300)
Maintain SWSC gym equipment	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
Maintain SWSC stadium equipment	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)
Maintain wildlife park enclosures	(20,000)	(19,001)	(19,001)	(19,001)	(19,001)
Maintain wildlife park lawn and gardens	(19,565)	(20,055)	(20,055)	(20,055)	(20,055)
Maintain wildlife park perimeter fences	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)
Maintain wildlife park signage	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)
Operate athletics facility	8,000	8,138	8,138	8,138	8,138
Operate Hay Park South Multi Sports Pavilion	(26,060)	(24,935)	(23,985)	(23,035)	(22,085)
Operate minor plant Bunbury Wildlife Park	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)
Operate sports facilities	(228,848)	(207,602)	(206,642)	(205,682)	(204,722)
Operate SWSC administration/reception	(524,359)	(527,897)	(527,897)	(527,897)	(527,897)
Operate SWSC aquarium cafe	(173,704)	(165,618)	(165,618)	(165,618)	(165,618)
Operate SWSC aquatic	(125,013)	(106,844)	(106,844)	(106,844)	(106,844)
Operate SWSC creche	(269,803)	(274,229)	(274,229)	(274,229)	(274,229)
Operate SWSC health club	207,300	238,747	238,747	238,747	238,747
Operate SWSC sports centre	(635,500)	(637,420)	(627,350)	(617,280)	(607,210)
Operate SWSC stadium	(47,713)	(35,802)	(35,802)	(35,802)	(35,802)
Operate SWSC swim school program	6,980	(4,923)	(4,923)	(4,923)	(4,923)
Operate wildlife park	(328,560)	(310,092)	(308,682)	(307,272)	(305,862)
Operate wildlife park cafe	(337,862)	(320,964)	(320,964)	(320,964)	(320,964)
Purchase replacement animal stock for wildlife park	(2,200)	(2,200)	(2,200)	(2,200)	(2,200)
Replenish beach sand	(38,527)	(48,587)	(48,587)	(48,587)	(48,587)
Total Net Operating Income or (Expenditure) :	(3,923,662)	(3,784,043)	(3,770,653)	(3,757,263)	(3,743,873)

Operating - New Initiative One Off

Upgrade signage within Bunbury Wildlife Park	Expenditure	(10,000)	-	-	-
Produce regional mountain bike maps	Income	15,000	1,000	-	-
	Expenditure	(10,000)	(6,000)	-	-
Deliver Department of Sport and Recreation "Every Club" funding program	Income	8,000	8,000	-	-
	Expenditure	(10,727)	(10,727)	-	-
Contribution to Marist Cricket Club for replacement of cricket practice nets at Forrest Park	Expenditure	(15,000)	-	-	-
Paint South West Sports Centre (SWSC)	Expenditure	(17,077)	(18,825)	(19,105)	(19,390)
Paint sport and leisure buildings	Expenditure	(33,500)	(35,000)	(35,000)	(35,000)
Implement planning and community consultation for a proposed new skate park	Expenditure	(50,000)	-	-	-

- KPA:** **1 Our Community and Culture**
A safe, healthy and cohesive community, with a rich cultural life, and supportive social environment.
- Objective:** **1.2 An active community able to access a wide range of sporting, recreation and leisure options.**

		Forecast 2018-19	Draft Budget 2019-20	Forecast 2020-21	Forecast 2021-22	Forecast 2022-23
Prepare a preliminary plan and concept design for Hands Oval redevelopment	Expenditure	(50,000)	-	-	-	-
Deliver Department of Sport and Recreation KidSport Program	Income	60,000	-	-	-	-
	Expenditure	(60,000)	-	-	-	-
Detailed design plans for the Hay Park Sporting Precinct	Expenditure	(148,000)	-	-	-	-
Develop the Greener Bunbury Strategy	Expenditure	-	(40,000)	-	-	-
Undertake interior and exterior painting to Wildlife Park toilets	Expenditure	-	-	-	(6,500)	-
Renew South West Sports Centre (SWSC) furnishings	Expenditure	-	-	-	-	(3,815)
Total Net Operating - New Initiative One Off Income or (Expenditure) :		(321,304)	(101,552)	(54,105)	(60,890)	(58,495)

Operating - New Initiative Base Operating

Replenish beach sand - Koombana Bay	Expenditure	(66,000)	-	-	-	-
Total Net Operating - New Initiative Base Operating Income or (Expenditure) :		(66,000)	-	-	-	-

Capital - New (Expansion)

Construct enclosure for new native and iconic Australian species Bunbury Wildlife Park	Income	5,000	-	-	-	-
	Expenditure	(20,000)	-	-	-	-
Install additional shade structures and wayfinding signage at Koombana Bay Foreshore	Expenditure	(50,000)	-	-	-	-
Expand and upgrade Koombana Bay Foreshore	Expenditure	(174,575)	-	-	-	-
Install box culverts to 5 Mile Brook at Hay Park Soccer Club	Income	300,000	-	-	-	-
	Expenditure	(300,000)	-	-	-	-
Install Hay Park South Precinct Sportsground Lighting	Income	1,400,000	-	-	-	-
	Expenditure	(1,400,000)	-	-	-	-
Expand path network in Bunbury Wildlife Park to create/improve access to exhibits	Expenditure	-	(10,000)	-	-	-
Construct Youth Precinct	Income	-	-	1,500,000	-	-
	Expenditure	-	(500,000)	(5,000,000)	-	-
Expand Bunbury Wildlife Park merchandise shelving	Expenditure	-	-	(10,000)	-	-
Construct carpark at Kelly Park playground	Expenditure	-	-	(55,000)	-	-
Construct Community Fishing & Crabbing Platform Jetty Road Koombana Bay	Income	-	-	83,000	-	-
	Expenditure	-	-	(208,000)	-	-
Construct suitable enclosures for the Zoo and Aquarium Association Breeding Program	Expenditure	-	-	-	(5,000)	-
Install new seating area at Bunbury Wildlife Park	Expenditure	-	-	-	-	(10,000)
Total Net Capital - New (Expansion) Income or (Expenditure) :		(239,575)	(510,000)	(3,690,000)	(5,000)	(10,000)

Capital - Renewal

Renew South West Sports Centre (SWSC) childcare and administration equipment	Expenditure	(1,475)	(1,915)	(10,270)	(1,610)	(11,315)
Renew South West Sports Centre (SWSC) electrical equipment	Expenditure	(3,060)	-	(3,190)	(1,300)	(6,740)
Renew South West Sports Centre (SWSC) furnishings	Expenditure	(6,640)	-	(6,655)	(7,760)	-
Renew timber gazebos at the Bunbury Wildlife Park	Expenditure	(10,000)	-	-	-	-
Renew South West Sports Centre (SWSC) carpet	Expenditure	(10,000)	(10,000)	-	-	(10,000)
Renew South West Sports Centre (SWSC) fitness and gym electrical equipment	Expenditure	(11,830)	-	-	-	-
Renew South West Sports Centre (SWSC) stadium equipment	Expenditure	(11,910)	-	-	(3,225)	-
South West Sports Centre (SWSC) Basketball Court Roof Tek-screws renewal	Expenditure	(15,000)	-	-	-	-
Replace South West Sports Centre (SWSC) changeroom exhaust vent	Expenditure	(2,420)	-	-	-	-
Carry out replacement to air-conditioning units South West Sports Centre (SWSC)	Expenditure	(15,000)	(25,000)	(25,000)	-	-
Renew South West Sports Centre (SWSC) aquatics equipment	Expenditure	(31,600)	(4,930)	(16,620)	(1,100)	(6,370)
Replace Wyalup/Rocky Point playground equipment	Expenditure	(42,453)	-	-	-	-
Renew South West Sports Centre (SWSC) plant and machinery	Expenditure	(47,530)	(190,000)	(40,000)	(45,000)	(40,000)
Repair jetty piles	Expenditure	(62,541)	(94,500)	(69,700)	(63,400)	(45,000)
Replace sports mats at Hay Park Athletics Track	Expenditure	(50,000)	-	-	-	-
Renew Sykes Boat Ramp	Expenditure	(64,961)	-	-	-	-
Staged replacement of boundary fence surrounding Bunbury Wildlife Park	Expenditure	(20,654)	-	-	-	-
Renew Basketball Court lighting at South West Sports Centre	Expenditure	(42,000)	-	-	-	-
Replace South West Sports Centre fire system	Expenditure	(59,576)	-	-	-	-

- KPA:** **1 Our Community and Culture**
A safe, healthy and cohesive community, with a rich cultural life, and supportive social environment.
- Objective:** **1.2 An active community able to access a wide range of sporting, recreation and leisure options.**

		Forecast 2018-19	Draft Budget 2019-20	Forecast 2020-21	Forecast 2021-22	Forecast 2022-23
Renew South West Sports Centre (SWSC) Building Management System	Expenditure	(102,000)	-	-	-	-
Refurbish City Facilities changerooms and public conveniences	Expenditure	(195,622)	(100,000)	(100,000)	(100,000)	(100,000)
Repair and renew Marlston Jetty	Expenditure	(110,400)	-	-	-	-
Renew South West Sports Centre (SWSC) aquatic tiling	Expenditure	(11,247)	-	-	-	-
Remove liner and tile leisure pool (SWSC)	Expenditure	(153,160)	-	-	-	-
Renew pool blankets (SWSC)	Income	46	-	-	-	-
	Expenditure	(177,397)	-	-	-	-
Refurbish community buildings	Expenditure	(89,936)	(100,000)	-	-	-
Replace Queens Gardens playground	Expenditure	(200,000)	-	-	-	-
Replace volunteer/staff facilities, animal hospital, toilets, feed store and preparation area at Bunbury Wildlife Park	Expenditure	(485,788)	-	-	-	-
Renew South West Sports Centre (SWSC) cafe equipment	Expenditure	-	(3,380)	-	-	(9,220)
Replace sports equipment	Expenditure	-	(10,000)	-	-	(10,000)
Renew landscaping and reticulation in main walkthrough aviary at Bunbury Wildlife Park	Expenditure	-	(12,000)	-	-	-
Replace Forrest Park Pavilion	Income	-	-	500,000	-	-
	Expenditure	-	(80,000)	(1,500,000)	-	-
Replace playground equipment	Expenditure	-	(225,000)	(275,000)	(325,000)	(375,000)
Renew South West Sports Centre (SWSC) aquatic changeroom amenities	Expenditure	-	(350,000)	-	-	-
Replace solar hot water system at South West Sports Centre (SWSC)	Expenditure	-	-	(20,000)	-	-
Renew South West Sports Centre (SWSC) fittings	Expenditure	-	-	(22,880)	(4,200)	-
Re-net Bunbury Wildlife Park walk-in aviary	Expenditure	-	-	(40,000)	-	-
Renew or refurbish community, corporate, sport and leisure buildings as per AMP	Expenditure	-	-	(250,000)	(250,000)	(250,000)
Replace athletics track surface	Expenditure	-	-	(1,000,000)	-	-
Renew barbecues at Bunbury Wildlife Park	Expenditure	-	-	-	(5,000)	-
Replace Cafe furniture at Bunbury Wildlife Park	Expenditure	-	-	-	(20,000)	-
Replace Bunbury Wildlife Park bird aviaries	Expenditure	-	-	-	(20,000)	-
Rehabilitate foreshore marine walls	Expenditure	-	-	-	(100,000)	(100,000)
Replace or refurbish Eastman Pavilion at Recreation Ground Bunbury	Income	-	-	-	-	208,333
	Expenditure	-	-	-	(100,000)	(625,000)
Renew Bunbury Hockey Perimeter fencing	Expenditure	-	-	-	-	(50,000)
Total Net Capital - Renewal Income or (Expenditure) :		(2,034,154)	(1,206,725)	(2,879,315)	(1,047,595)	(1,430,312)
Capital - Upgrade						
Install point of sale system at Bunbury Wildlife Park	Expenditure	(7,000)	-	-	-	-
Upgrade solar hot water diversion between lap pool and spa at the South West Sports Centre	Expenditure	(15,725)	-	-	-	-
Upgrade solar connection between lap and leisure pools at the South West Sports Centre	Expenditure	(35,895)	-	-	-	-
Upgrade South West Sports Centre (SWSC) leisure facility software	Expenditure	(50,000)	-	-	-	-
Upgrades to Payne Park to supplement iSports reticulation and ground works	Expenditure	-	(75,000)	-	-	-
Upgrade building fire suppression system at the South West Sports Centre (SWSC)	Expenditure	-	(350,000)	-	-	-
Total Net Capital - Upgrade Income or (Expenditure) :		(108,620)	(425,000)	-	-	-

- KPA:** **1 Our Community and Culture**
A safe, healthy and cohesive community, with a rich cultural life, and supportive social environment.
- Objective:** **1.3 A welcoming community, where diverse cultures are valued, and residents have a sense of belonging.**

		Forecast 2018-19	Draft Budget 2019-20	Forecast 2020-21	Forecast 2021-22	Forecast 2022-23
Operating						
Administer International Sister City relationships		(9,450)	(9,450)	(9,450)	(9,450)	(9,450)
Develop and support Jiaxing sister city relationship		(60,655)	(64,830)	(64,830)	(64,830)	(64,830)
Develop and support Setagaya sister city relationship		(62,488)	(66,790)	(66,790)	(66,790)	(66,790)
Develop and support Vietnam sister city friendship		(55,055)	(59,230)	(59,230)	(59,230)	(59,230)
Total Net Operating Income or (Expenditure) :		(187,648)	(200,300)	(200,300)	(200,300)	(200,300)
Operating - New Initiative One Off						
Conduct Festival of Japan						
	Income	10,900	-	-	-	-
	Expenditure	(14,824)	-	-	-	-
Prepare, implement and deliver Reconciliation Action Plan initiatives						
	Expenditure	(25,000)	-	-	-	-
Implement Reconciliation Action Plan Outcomes						
	Expenditure	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
Bunbury Setagaya Biennial Photographic Competition						
	Expenditure	(6,500)	-	(7,000)	-	(7,500)
Conduct 40th Anniversary celebrations for 'City of Bunbury'						
	Expenditure	(20,000)	-	-	-	-
Conduct anniversary celebrations for the Bunbury-Jiaxing Sister City Incoming Tours						
	Expenditure	-	-	(20,000)	-	-
Conduct anniversary celebrations for the Bunbury-Jiaxing Sister City Outgoing Tours						
	Expenditure	-	-	(10,000)	-	-
Conduct anniversary celebrations for the Bunbury-Nha Trang Sister City Incoming Tours						
	Expenditure	-	-	-	(10,000)	-
Conduct anniversary celebrations for the Bunbury-Nha Trang Sister City Outgoing Tours						
	Expenditure	-	-	-	(5,000)	-
Conduct anniversary celebrations for the Bunbury-Setagaya Sister City Incoming Tours						
	Expenditure	-	-	-	-	(30,000)
Conduct anniversary celebrations for the Bunbury-Setagaya Sister City Outgoing Tours						
	Expenditure	-	-	-	-	(15,000)
Total Net Operating - New Initiative One Off Income or (Expenditure) :		(65,424)	(10,000)	(47,000)	(25,000)	(62,500)

KPA: **1 Our Community and Culture**
A safe, healthy and cohesive community, with a rich cultural life, and supportive social environment.

Objective: **1.4 Arts, culture, heritage and events that enrich our understanding and enjoyment of life, celebrate our identity and bring the community together.**

Operating

	Forecast 2018-19	Draft Budget 2019-20	Forecast 2020-21	Forecast 2021-22	Forecast 2022-23
Art in the community	(20,000)	(19,000)	(19,000)	(19,000)	(19,000)
Conduct Australia Day event	(208,606)	(205,374)	(205,374)	(205,374)	(205,374)
Conduct Christmas carnival event	(151,061)	(147,681)	(147,681)	(147,681)	(147,681)
Conduct heritage assessments and works	(59,038)	(56,515)	(56,515)	(56,515)	(56,515)
Conduct public art programs	(600)	(200)	(200)	(200)	(200)
Coordinate art exhibitions	(70,300)	(70,170)	(70,170)	(70,170)	(70,170)
Coordinate community grants program	(148,183)	(116,479)	(116,479)	(116,479)	(116,479)
Coordinate provision of heritage advisory service	(10,000)	(11,000)	(11,000)	(11,000)	(11,000)
Deliver Museum and Heritage Centre exhibitions	(11,500)	(11,500)	(11,500)	(11,500)	(11,500)
Deliver Museum and Heritage Centre public programs	(1,300)	(1,300)	(1,300)	(1,300)	(1,300)
Maintain art centre buildings	(50,000)	(40,000)	(40,000)	(40,000)	(40,000)
Maintain Bunbury Museum and Heritage Centres	(31,500)	(35,075)	(35,075)	(35,075)	(35,075)
Maintain Bunbury Regional Art Gallery	(63,776)	(62,981)	(62,981)	(62,981)	(62,981)
Maintain Bunbury Regional Entertainment Centre	(134,376)	(134,827)	(134,827)	(134,827)	(134,827)
Manage Bunbury Museum and Heritage Centre collection	(6,600)	(6,100)	(6,100)	(6,100)	(6,100)
Manage city art collection	(2,300)	(1,600)	(1,600)	(1,600)	(1,600)
Manage city public art collection	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)
Manage local studies collection	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)
Operate Bunbury Art Gallery	(676,294)	(680,862)	(678,472)	(676,082)	(673,692)
Operate Museum and Heritage Centre	(435,341)	(419,165)	(419,185)	(419,205)	(419,225)
Operate Museum and Heritage Centre shop	(4,500)	(4,500)	(4,500)	(4,500)	(4,500)
Prepare and support event management plans (parking, crowd and traffic)	16,000	16,000	16,000	16,000	16,000
Support and market externally run events	(125,385)	(120,633)	(120,633)	(120,633)	(120,633)
Undertake fundraising activities for Bunbury Museum and Heritage Centre	5,000	5,000	5,000	5,000	5,000

Total Net Operating Income or (Expenditure) : **(2,221,660)** **(2,155,962)** **(2,153,592)** **(2,151,222)** **(2,148,852)**

Operating - New Initiative One Off

Participate in Xiuzhou (Jiaxing) Reciprocal Art Exchange	Income	8,500	-	-	-	-
	Expenditure	(2,805)	(5,695)	-	-	-
Acquire Bunbury Museum and Heritage Centre collection items	Expenditure	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
Support Mayor's Annual Variety Performance	Income	7,015	-	-	-	-
	Expenditure	(7,015)	-	-	-	-
Detailed design for the redevelopment of Bunbury Regional Art Gallery (BRAG) foyer	Expenditure	(7,360)	-	-	-	-
Support Bunbury City Band	Expenditure	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
Conduct Victoria Street Events	Expenditure	(15,000)	(15,000)	-	-	-
Conduct artist in residence program, Noongar Arts Development	Income	10,000	-	-	-	-
	Expenditure	(20,000)	-	-	-	-
Display Bunbury Biennale	Income	10,000	-	10,000	-	10,000
	Expenditure	(20,000)	-	(20,000)	-	(20,000)
Support Anzac Day Working Group	Expenditure	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
Provide funding for an "Arts and Culture" funding round	Expenditure	(20,000)	(20,300)	(20,605)	(20,914)	(21,228)
Provide funding for a "Minor Community Grants" funding round	Expenditure	(25,000)	(25,375)	(25,756)	(26,142)	(26,534)
Support King Cottage Museum	Expenditure	(31,544)	(31,544)	(31,544)	(31,544)	(31,544)
Conduct Indigenous Arts Program at BRAG	Expenditure	(55,040)	-	-	-	-
Provide funding for seed funding round	Expenditure	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)
Support Stirling Street Arts Centre (SSAC) - operating subsidy	Expenditure	(66,625)	(66,625)	(66,625)	(66,625)	(66,625)
Provide funding for a "Community Grants" funding round	Expenditure	(100,000)	(101,500)	(103,023)	(104,568)	(106,137)

KPA: **1 Our Community and Culture**
A safe, healthy and cohesive community, with a rich cultural life, and supportive social environment.

Objective: **1.4 Arts, culture, heritage and events that enrich our understanding and enjoyment of life, celebrate our identity and bring the community together.**

		Forecast 2018-19	Draft Budget 2019-20	Forecast 2020-21	Forecast 2021-22	Forecast 2022-23
Provide funding for an "Events Grants" funding round	Expenditure	(250,000)	(253,750)	(257,556)	(261,419)	(265,340)
Support Bunbury Regional Entertainment Centre (BREC) - operating subsidy	Expenditure	(420,000)	(426,300)	(432,695)	(439,185)	(445,773)
Conduct South West Art Now (SWAN) exhibition	Income	-	10,000	-	10,000	-
	Expenditure	-	(20,000)	-	(20,000)	-
Review City Heritage Trail	Expenditure	-	-	(15,000)	-	-
Conduct major review of Municipal Heritage Inventory	Expenditure	-	-	-	(30,000)	-
Total Net Operating - New Initiative One Off Income or (Expenditure) :		(1,099,874)	(1,051,089)	(1,057,804)	(1,085,397)	(1,068,181)
Operating - New Initiative Base Operating						
Provide support for civic events and commemorations	Expenditure	(16,000)	(16,000)	(16,000)	(16,000)	(16,000)
Total Net Operating - New Initiative Base Operating Income or (Expenditure) :		(16,000)	(16,000)	(16,000)	(16,000)	(16,000)
Capital - New (Expansion)						
Purchase of commercial dishwasher for Bunbury Regional Art Gallery (BRAG)	Expenditure	(4,069)	-	-	-	-
Installation of additional storage racks for art collection	Expenditure	(10,600)	-	-	-	-
Purchase artworks for the City Art collection	Expenditure	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
Install outdoor digital screens at Bunbury Regional Art Gallery (BRAG) and Bunbury Museum and Heritage Centre	Expenditure	(30,875)	-	-	-	-
Redevelop Stirling Street Arts Centre	Income	1,000,000	-	-	-	-
	Expenditure	(1,942,837)	(500,000)	-	-	-
Purchase of new Public Art	Expenditure	-	-	(25,000)	(25,000)	(25,000)
Construct heritage interpretation, Bunbury Timber Jetty	Expenditure	-	-	(142,246)	-	-
Total Net Capital - New (Expansion) Income or (Expenditure) :		(1,008,381)	(520,000)	(187,246)	(45,000)	(45,000)
Capital - Renewal						
Renew exhibition furniture at Bunbury Regional Art Gallery (BRAG)	Expenditure	(8,750)	-	-	-	-
Install BRAG rebranding signage	Expenditure	(11,760)	-	-	-	-
Replace Gallery Track Lighting - Bunbury Regional Art Gallery (BRAG)	Expenditure	(40,465)	(39,550)	-	-	-
Support Bunbury Regional Entertainment Centre (BREC) through the purchase of equipment	Expenditure	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
Total Net Capital - Renewal Income or (Expenditure) :		(160,975)	(139,550)	(100,000)	(100,000)	(100,000)
Capital - Upgrade						
Support the Stirling Street Arts Centre	Expenditure	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
Redevelopment of Bunbury Regional Art Gallery (BRAG) foyer to provide appropriate levels of customer service, security and amenity	Expenditure	(100,000)	-	-	-	-
Total Net Capital - Upgrade Income or (Expenditure) :		(120,000)	(20,000)	(20,000)	(20,000)	(20,000)

KPA: **1 Our Community and Culture**
A safe, healthy and cohesive community, with a rich cultural life, and supportive social environment.

Objective: **1.5 Establish Bunbury as the most accessible regional city in Australia.**

		Forecast 2018-19	Draft Budget 2019-20	Forecast 2020-21	Forecast 2021-22	Forecast 2022-23
Operating						
Administer and review DAIP (disability access and inclusion plan)		(91,171)	(87,910)	(87,910)	(87,910)	(87,910)
Maintain paths and cycleways		(531,436)	(454,814)	(454,814)	(454,814)	(454,814)
Total Net Operating Income or (Expenditure) :		(622,607)	(542,724)	(542,724)	(542,724)	(542,724)
Capital - New (Expansion)						
Expand cycleways (implement Bunbury Bike Plan)						
	Income	119,807	133,333	100,000	100,000	100,000
	Expenditure	(179,710)	(200,000)	(200,000)	(200,000)	(200,000)
Expand path network						
	Income	8,400	-	-	-	-
	Expenditure	(511,377)	(320,000)	(520,000)	(520,000)	(520,000)
Total Net Capital - New (Expansion) Income or (Expenditure) :		(562,880)	(386,667)	(620,000)	(620,000)	(620,000)
Capital - Upgrade						
Upgrade facilities to meet the goal of becoming the Most Accessible Regional City in Australia						
	Expenditure	(100,000)	(100,000)	(100,000)	(100,000)	-
Widen and renew footpath Strickland Street and George Street (corner)						
	Income	-	-	-	50,000	-
	Expenditure	-	-	-	(50,000)	-
Total Net Capital - Upgrade Income or (Expenditure) :		(100,000)	(100,000)	(100,000)	(100,000)	-

KPA: **1 Our Community and Culture**
A safe, healthy and cohesive community, with a rich cultural life, and supportive social environment.

Objective: **1.6 A community that provides for the particular needs of the young and the old.**

Operating

	Forecast 2018-19	Draft Budget 2019-20	Forecast 2020-21	Forecast 2021-22	Forecast 2022-23
Conduct Adult Learning Events and Programs	(3,125)	(3,125)	(3,125)	(3,125)	(3,125)
Conduct computer skills learning programs	(143,496)	(144,121)	(144,121)	(144,121)	(144,121)
Conduct literacy programs	(193,573)	(197,132)	(197,132)	(197,132)	(197,132)
Conduct senior citizens activities (minor)	(16,772)	(16,270)	(16,270)	(16,270)	(16,270)
Conduct SWSC vacation care program	(84,779)	(61,503)	(61,503)	(61,503)	(61,503)
Conduct youth events and initiatives	(109,160)	(105,241)	(105,241)	(105,241)	(105,241)
Coordinate youth school holiday programs and activities	(36,730)	(51,509)	(51,509)	(51,509)	(51,509)
Deliver community development programs	(133,924)	(123,409)	(123,409)	(123,409)	(123,409)
Maintain library collection	(628,569)	(633,037)	(633,037)	(633,037)	(633,037)
Operate library facilities	(83,648)	(73,249)	(70,879)	(68,509)	(66,139)
Provide child learning programs	(188,572)	(192,719)	(192,719)	(192,719)	(192,719)
Provide library home delivery service	(45,895)	(46,240)	(46,240)	(46,240)	(46,240)
Provide regional library support	(17,628)	(18,188)	(18,188)	(18,188)	(18,188)
Support youth advisory council (YAC)	(33,893)	(32,638)	(32,638)	(32,638)	(32,638)
Total Net Operating Income or (Expenditure) :	(1,719,764)	(1,698,381)	(1,696,011)	(1,693,641)	(1,691,271)

Operating - New Initiative One Off

Purchase of Digital Media Players for Home Library Service	Expenditure	(2,000)	-	-	-	-
Develop a special needs collection for children with dyslexia	Expenditure	(2,000)	-	-	-	-
Replacement of children's toys in City Library Children's Area	Expenditure	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)
South West Library Consortia purchasing	Expenditure	(3,000)	(3,000)	(3,000)	(3,000)	-
Support Home Education in the community	Expenditure	(5,000)	-	-	-	-
Implementation of Sensory Story-Time	Income	2,000	-	-	-	-
	Expenditure	(7,000)	-	-	-	-
Implement Aged Friendly Community Strategic Plan Outcomes	Expenditure	(10,000)	(5,000)	(5,000)	(5,000)	(5,000)
Implement Early Years Strategic Plan Outcomes	Expenditure	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
Provide support to Bunbury Regional YouthCare	Expenditure	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)
Implement Library Management System (LMS) website and deduplication process	Expenditure	(13,122)	(10,778)	-	-	-
Conduct Grandfamilies Fun Day	Income	2,750	2,750	2,750	2,750	2,750
	Expenditure	(14,750)	(14,750)	(14,750)	(14,750)	(14,750)
Support South West Clontarf Academy (Newton Moore College)	Expenditure	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)
Support Newton Moore Girls Academy	Expenditure	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)
Implement Withers Youth Strategy	Expenditure	(57,107)	-	-	-	-
Installation of Charging Stations at Libraries for customer electronic devices	Expenditure	-	(4,400)	-	-	-
Total Net Operating - New Initiative One Off Income or (Expenditure) :		(158,729)	(84,678)	(69,500)	(69,500)	(66,500)

Capital - New (Expansion)

Purchase of Interactive Display Boards for Bunbury	Expenditure	-	-	(12,000)	-	-
Purchase of 3D printer for libraries	Expenditure	-	-	-	-	(5,000)
Purchase of Multi-Touch Hub for literacy and learning	Expenditure	-	-	-	-	(15,000)
Total Net Capital - New (Expansion) Income or (Expenditure) :		-	-	(12,000)	-	(20,000)

- KPA:** **1 Our Community and Culture**
A safe, healthy and cohesive community, with a rich cultural life, and supportive social environment.
- Objective:** **1.6 A community that provides for the particular needs of the young and the old.**

		Forecast 2018-19	Draft Budget 2019-20	Forecast 2020-21	Forecast 2021-22	Forecast 2022-23
Capital - Renewal						
Replace children's furniture - Bunbury Library	Expenditure	(3,020)	-	-	-	-
Improve Library storage capacity	Expenditure	(3,050)	-	-	-	-
Replacement of Junior Book Box - Withers Library	Expenditure	(3,300)	-	-	-	-
Replacement of IT equipment in Activity Room	Expenditure	(15,000)	-	-	-	-
Replace customer furnishings at Bunbury City Library	Expenditure	(26,180)	-	-	-	-
Replacement of Shelving Trolleys for Libraries	Expenditure	-	(9,990)	-	-	-
Installation of Interactive Visual Library Display Areas - Bunbury Library	Expenditure	-	-	(4,600)	-	-
Replace Coin Billing Machine - Withers Library	Expenditure	-	-	(5,000)	-	-
Replace Coin Billing Machine - Bunbury Library	Expenditure	-	-	-	-	(5,000)
Replace and implement renewal of Library Management System (LMS)	Expenditure	-	-	-	-	(100,000)
Total Net Capital - Renewal Income or (Expenditure) :		(50,550)	(9,990)	(9,600)	-	(105,000)
Capital - Upgrade						
Reconfigure Public PC Computer Space	Expenditure	-	-	(20,000)	-	-
Reconfigure Refreshments Area at Libraries	Expenditure	-	-	-	(10,000)	-
Total Net Capital - Upgrade Income or (Expenditure) :		-	-	(20,000)	(10,000)	-

KPA: **2 Our Economy**
A thriving and dynamic economy, that plays to its strengths, and confidently presents to the world.

Objective: **2.1 Bunbury builds on its competitive advantages, supports innovation and celebrates business success.**

		Forecast 2018-19	Draft Budget 2019-20	Forecast 2020-21	Forecast 2021-22	Forecast 2022-23
Operating						
	Support Business South West	(18,000)	(18,000)	(18,000)	(18,000)	(18,000)
Total Net Operating Income or (Expenditure) :		(18,000)	(18,000)	(18,000)	(18,000)	(18,000)
Operating - New Initiative One Off						
	Develop Smart Cities project	Expenditure	(20,000)	-	-	-
	Implement online requisitioning and community portal	Expenditure	(82,240)	-	-	-
	Implement Economic Development Strategy	Expenditure	(150,000)	(100,000)	(100,000)	(100,000)
	Management of funds for the Bunbury Marines Facilities: Engineering, Environmental and Planning Studies	Expenditure	(468,153)	-	-	-
Total Net Operating - New Initiative One Off Income or (Expenditure) :		(720,393)	(100,000)	(100,000)	(100,000)	(100,000)

KPA: **2 Our Economy**
A thriving and dynamic economy, that plays to its strengths, and confidently presents to the world.

Objective: **2.2 Bunbury is known far and wide for its strengths as a place to live, visit and do business.**

		Forecast 2018-19	Draft Budget 2019-20	Forecast 2020-21	Forecast 2021-22	Forecast 2022-23
Operating						
	Conduct Bunbury tourism promotion	(115,170)	(117,503)	(282,503)	(282,503)	(282,503)
	Conduct corporate marketing activities	(156,065)	(153,338)	(153,338)	(153,338)	(153,338)
	Conduct South West Sports Centre marketing	(115,748)	(115,775)	(115,775)	(115,775)	(115,775)
	Operate visitor information centre	(354,698)	(336,722)	(336,732)	(336,742)	(336,752)
Total Net Operating Income or (Expenditure) :		(741,681)	(723,338)	(888,348)	(888,358)	(888,368)
Operating - New Initiative One Off						
	Deliver marketing program for Bunbury Museum and Heritage Centre (brand, banners and signage)	Expenditure (2,285)	-	-	-	-
	Update digital library	Expenditure (7,800)	-	(6,000)	-	-
	Implementation of Bunbury Geographe branded signage through the Bunbury Geographe Tourism Partnership	Expenditure (25,050)	-	-	-	-
	Establish a Bunbury-Geographe Map including the official Geographe Wine Region	Expenditure (26,205)	-	-	-	-
	Implement Bunbury Promotional Strategy	Expenditure (150,000)	-	-	-	-
	Implementation of City Promotional Strategy	Expenditure (70,645)	-	-	-	-
	Regional Tourism Strategy Implementation	Income 42,000	-	-	-	-
		Expenditure (267,500)	(165,000)	-	-	-
Total Net Operating - New Initiative One Off Income or (Expenditure) :		(507,485)	(165,000)	(6,000)	-	-
Capital - New (Expansion)						
	Purchase Lot 12 Wellington Street and Lots 378, 394, and 412 Prinsep Street, Bunbury (South's)	Expenditure (2,309,091)	-	-	-	-
Total Net Capital - New (Expansion) Income or (Expenditure) :		(2,309,091)	-	-	-	-
Capital - Upgrade						
	Implement Visitor Centre Upgrades	Expenditure (21,363)	-	-	-	-
Total Net Capital - Upgrade Income or (Expenditure) :		(21,363)	-	-	-	-

KPA: **3 Our Places and Spaces**
A natural and built environment that reflects Bunbury's core values.

Objective: **3.1 A city that is easy to get around with attractive streetscapes and pathways.**

Operating

	Forecast 2018-19	Draft Budget 2019-20	Forecast 2020-21	Forecast 2021-22	Forecast 2022-23
Fabricate signs council operations	(72,037)	(60,944)	(60,944)	(60,944)	(60,944)
Install and replace law enforcement signs	(38,494)	(30,164)	(30,164)	(30,164)	(30,164)
Install and replace street signs	(38,807)	(42,764)	(42,764)	(42,764)	(42,764)
Interrogate and supply traffic count data	(25,278)	(24,847)	(24,847)	(24,847)	(24,847)
Investigate and design traffic scenario modelling	(26,075)	(20,000)	(20,000)	(20,000)	(20,000)
Investigate traffic management issues	(5,936)	(5,834)	(5,834)	(5,834)	(5,834)
Maintain airport buildings	(8,800)	(8,800)	(8,800)	(8,800)	(8,800)
Maintain airport grounds	(27,811)	(29,107)	(29,107)	(29,107)	(29,107)
Maintain boardwalks	(25,373)	(23,288)	(23,288)	(23,288)	(23,288)
Maintain bus shelters	-	-	-	-	-
Maintain carparks (parking)	(88,373)	(75,066)	(75,106)	(75,146)	(75,186)
Maintain gazebos and shelters	(20,667)	(23,841)	(23,841)	(23,841)	(23,841)
Maintain kerbs and gutters	(140,609)	(210,608)	(210,608)	(210,608)	(210,608)
Maintain landscape structures	(578,454)	(575,083)	(575,083)	(575,083)	(575,083)
Maintain marine rock walls (ocean and leschenault inlet)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
Maintain road bridges	(36,788)	(36,680)	(36,680)	(36,680)	(36,680)
Maintain sealed roads	(966,601)	(862,972)	(862,972)	(862,972)	(862,972)
Maintain street and traffic signs	-	(12,500)	(12,500)	(12,500)	(12,500)
Maintain street banners	(57,508)	(55,233)	(55,233)	(55,233)	(55,233)
Maintain trees	(1,080,543)	(1,026,258)	(1,026,258)	(1,026,258)	(1,026,258)
Maintain turf surfaces - Non-sporting	(1,275,509)	(1,314,484)	(1,314,484)	(1,314,484)	(1,314,484)
Maintain unsealed roads	(35,909)	(35,517)	(35,517)	(35,517)	(35,517)
Operate airport (inspections/compliance with CASA safety standards)	(159,743)	(163,608)	(163,628)	(163,648)	(163,668)
Operating impact from Capital projects	-	-	(38,806)	(79,688)	(100,415)
Prepare design programs and projects	(195,945)	(192,591)	(192,591)	(192,591)	(192,591)
Prepare engineering concepts	(222,048)	(208,934)	(208,934)	(208,934)	(208,934)
Prepare survey plans and drawings	(126,901)	(124,729)	(124,729)	(124,729)	(124,729)
Pressure clean footpath pavements	(39,923)	(45,130)	(45,130)	(45,130)	(45,130)
Process dial before you dig requests	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)
Remove graffiti from buildings and assets	(72,191)	(77,458)	(77,458)	(77,458)	(77,458)
Remove graffiti from other buildings and assets	(4,918)	(5,159)	(5,159)	(5,159)	(5,159)
Review traffic management plans and crossover applications	(113,474)	(111,849)	(111,849)	(111,849)	(111,849)
Sweep carpark pavements	(79,669)	(70,480)	(70,480)	(70,480)	(70,480)
Sweep footpath pavements	(130,778)	(97,595)	(97,595)	(97,595)	(97,595)
Sweep road pavements	(99,083)	(65,023)	(65,023)	(65,023)	(65,023)
Total Net Operating Income or (Expenditure) :	(5,805,245)	(5,647,546)	(5,686,412)	(5,727,354)	(5,748,141)

Operating - New Initiative One Off

Update Walk it and Cycle it Bunbury maps and brochures	Expenditure	(3,000)	-	-	-
Prepare/update Bunbury Airport Master Plan	Expenditure	(9,020)	-	-	-
Implement Wipe-out graffiti program	Income	19,764	-	-	-
	Expenditure	(19,764)	-	-	-
Paint Apex Rotary tower	Expenditure	(48,142)	-	-	-
Prepare Spencer Street Corridor Plan	Expenditure	(50,000)	-	-	-
Undertake a parking and transport review in connection with the Cultural Precinct	Expenditure	(65,000)	-	-	-
Koombana Bridge (Bridge 1319) general maintenance	Income	471,000	-	-	-
	Expenditure	(471,000)	-	-	-
CASA required airport training	Expenditure	-	(5,000)	(5,000)	-
Design roundabout for intersection of Vittoria Road and Woodley Road, Glen Iris	Income	-	10,000	-	-
	Expenditure	-	(10,000)	-	-
Repaint runway and taxiways at Bunbury Airport	Expenditure	-	(20,000)	-	(20,000)

Total Net Operating - New Initiative One Off Income or (Expenditure) : **(175,162)** **(25,000)** **-** **(5,000)** **(20,000)**

KPA: **3 Our Places and Spaces**
A natural and built environment that reflects Bunbury's core values.

Objective: **3.1 A city that is easy to get around with attractive streetscapes and pathways.**

		Forecast 2018-19	Draft Budget 2019-20	Forecast 2020-21	Forecast 2021-22	Forecast 2022-23
Operating - New Initiative Base Operating						
Undertake general improvements to carparks	Expenditure	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)
Total Net Operating - New Initiative Base Operating Income or (Expenditure) :		(25,000)	(25,000)	(25,000)	(25,000)	(25,000)
Capital - New (Expansion)						
Construct helipad at Bunbury Airport	Expenditure	(23,622)	-	-	-	-
Install traffic management devices LATM	Expenditure	(40,246)	-	-	-	-
Installation of new Way Finding Parking signs	Expenditure	(42,056)	-	-	-	-
Construct carpark Venezia Boulevard and San Marco Promenade, Pelican Point	Expenditure	(70,577)	-	-	-	-
Install shade sails in Public Open Space	Expenditure	(80,000)	-	(50,000)	-	(50,000)
Traffic calming and minor intersection treatments	Expenditure	-	(100,000)	(100,000)	(100,000)	(100,000)
Construct Forrest Highway shared path	Income	-	200,000	-	-	-
	Expenditure	-	(400,000)	-	-	-
Construct Washington Avenue cycle lanes (Stage 3 - Parade Road to Ocean Drive)	Income	-	-	200,000	-	-
	Expenditure	-	-	(300,000)	-	-
Install traffic calming devices Hastie St, South Bunbury	Expenditure	-	-	-	(80,000)	-
Total Net Capital - New (Expansion) Income or (Expenditure) :		(256,501)	(300,000)	(250,000)	(180,000)	(150,000)
Capital - Renewal						
Replace boardwalks and lookouts	Expenditure	(10,000)	-	(10,000)	(275,000)	(365,000)
Replace timber shelters	Expenditure	(12,164)	-	(11,000)	(11,000)	(11,000)
Replace Christmas street decorations	Expenditure	(20,000)	(16,920)	(17,061)	(17,317)	(17,577)
Renewal of bus stops, bus shelters and public transport - road network expansion	Income	10,000	10,000	10,000	10,000	10,000
	Expenditure	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
Reseal Hockey Club carpark (SWSC)	Expenditure	(52,304)	-	-	-	-
Replace fences and gates	Expenditure	(70,000)	-	-	-	-
Renew and upgrade paths	Expenditure	(108,775)	(200,000)	(100,000)	(100,000)	(200,000)
Re-construct pavement Halifax Drive (Monkhouse Street to Shanahan Road), Bunbury	Expenditure	(96,367)	-	-	-	-
Renew Parade Road	Income	124,176	-	-	-	-
	Expenditure	(186,173)	-	-	-	-
Reseal White Street, Forum Way & Stubbs Close	Expenditure	(60,000)	-	-	-	-
Reseal Estuary Drive, Willinge Drive to Railway	Income	140,000	-	-	-	-
	Expenditure	(140,000)	-	-	-	-
Reseal Hayward Street (Ocean Dve to Jarvis St)	Expenditure	(248,000)	-	-	-	-
Renew cycle path Estuary Drive	Income	85,000	-	-	-	-
	Expenditure	(193,333)	-	-	-	-
Reseal Picton Road, East Bunbury	Income	200,000	-	-	-	-
	Expenditure	(300,000)	-	-	-	-
Widen and reseal Koombana Dve West, and reseal Adam Rd, Keddie St, Houston Cr, Evendon St, and Alexander St (CoB Reseals)	Expenditure	(514,000)	-	-	-	-
Improve City's Landscaping, Parks, Gardens and Entry Statements	Expenditure	(599,298)	(325,000)	(325,000)	-	-
Replace signs and linemarking	Expenditure	-	(20,000)	(10,000)	(20,000)	(75,000)
Replace guard rails / retaining walls	Expenditure	-	(25,000)	-	-	(25,000)
Roads to Recovery Reseals 2019-20	Income	-	235,000	-	-	-
	Expenditure	-	(235,000)	-	-	-
Renew and upgrade Big Swamp shared path	Expenditure	-	(500,000)	(200,000)	(200,000)	-

KPA: **3 Our Places and Spaces**
A natural and built environment that reflects Bunbury's core values.

Objective: **3.1 A city that is easy to get around with attractive streetscapes and pathways.**

		Forecast 2018-19	Draft Budget 2019-20	Forecast 2020-21	Forecast 2021-22	Forecast 2022-23
Reseal Ocean Drive	Income	-	-	30,000	-	-
	Expenditure	-	-	(45,000)	-	-
Replace footbridge at Ocean Drive and Hayward Street	Expenditure	-	-	(100,000)	-	-
Reseal Spencer Street, South Bunbury (Beach Road to Clarke Street)	Income	-	-	120,000	-	-
	Expenditure	-	-	(180,000)	-	-
Reseal and repair pavement Sandridge Road, East Bunbury (King Rd to Eelup RAB)	Income	-	-	200,000	200,000	-
	Expenditure	-	-	(300,000)	(300,000)	-
Reseal roads projects (yet to be determined) for Roads to Recovery	Income	-	-	445,000	445,000	445,000
	Expenditure	-	-	(445,000)	(445,000)	(445,000)
Renew pavement and drainage, and re-seal Victoria Street	Expenditure	-	-	(1,000,000)	-	-
Replace fencing at Bunbury Airport	Expenditure	-	-	-	(20,000)	-
Replace footbridges	Expenditure	-	-	-	(20,000)	-
Reseal Tipping Street, Carey Park	Income	-	-	-	60,000	-
	Expenditure	-	-	-	(60,000)	-
Reseal Zoe St car park	Expenditure	-	-	-	(75,000)	-
Reseal and rekerb St Pauls Place and St Marks Place	Income	-	-	-	98,000	-
	Expenditure	-	-	-	(98,000)	-
Reseal airport bitumen taxiways and runways	Income	-	-	-	300,000	-
	Expenditure	-	-	-	(600,000)	-
Renew roads as per Asset Management Plan	Expenditure	-	-	-	(600,000)	(1,000,000)

Total Net Capital - Renewal Income or (Expenditure) : **(2,071,238)** **(1,096,920)** **(1,958,061)** **(1,748,317)** **(1,703,577)**

Capital - Upgrade

Upgrade external timber structures	Expenditure	(15,000)	-	-	-	-
Improvement of Albert Road and Blair Street intersection, Bunbury	Income	32,454	-	-	-	-
	Expenditure	(48,681)	-	-	-	-
Upgrade Kelly Park carpark	Expenditure	(42,435)	-	-	-	-
Upgrade Forrest Avenue and Blair Street intersection and construct slip lane	Income	-	-	300,000	500,000	-
	Expenditure	(60,000)	-	(450,000)	(750,000)	-
Extend left hand turning pocket, Sandridge Road into King Road	Income	46,667	-	-	-	-
	Expenditure	(70,000)	-	-	-	-
Realign and widen Koombana Drive East	Income	60,000	-	-	-	-
	Expenditure	(90,000)	-	-	-	-
Upgrade Ecclestone Street footpaths, pedestrian crossing and street lighting	Income	90,000	-	-	-	-
	Expenditure	(90,000)	-	-	-	-
Upgrade and widen Jetty Road	Expenditure	(122,713)	-	-	-	-
Upgrade Visitor Centre Parking Bicentennial Square	Expenditure	(190,000)	-	-	-	-
Reconstruct Jeffrey Road, Glen Iris (Vittoria to Moorland)	Income	355,000	-	-	-	-
	Expenditure	(369,329)	-	-	-	-
Realign and widen Ocean Drive, South Bunbury (Hastie St to Washington Ave)	Income	321,104	500,000	500,000	-	-
	Expenditure	(498,527)	(750,000)	(750,000)	-	-
Widen Albert Road (to Hayes Street)	Income	-	-	40,000	-	-
	Expenditure	-	(20,000)	(40,000)	-	-
Improve traffic configuration Blair St, Bussell Hwy, Timperley Dve and Spencer St, South Bunbury	Income	-	40,000	-	600,000	-
	Expenditure	-	(60,000)	-	(900,000)	-
Upgrade Brittain Road / Bussell Highway / Parade Road roundabout	Income	-	95,000	-	-	-
	Expenditure	-	(95,000)	-	-	-
Upgrade kerb and profile of Victoria St (Elliot St to Clifton St)	Expenditure	-	(200,000)	-	-	-
Reconstruct, widen and improve drainage on Estuary Drive, Pelican Point (St Andrews to Railway crossing)	Income	-	500,000	500,000	-	-
	Expenditure	-	(750,000)	(750,000)	-	-
Realign and widen Koombana Drive East	Income	-	983,333	-	-	-
	Expenditure	-	(1,100,000)	-	-	-

KPA: **3 Our Places and Spaces**
A natural and built environment that reflects Bunbury's core values.

Objective: **3.1 A city that is easy to get around with attractive streetscapes and pathways.**

		Forecast 2018-19	Draft Budget 2019-20	Forecast 2020-21	Forecast 2021-22	Forecast 2022-23
Reconstruct and widen Vittoria Road, Glen Iris	Income	-	-	66,666	66,666	-
	Expenditure	-	-	(100,000)	(100,000)	-
Reseal and upgrade Harris Road including drainage	Income	-	-	200,000	-	-
	Expenditure	-	-	(300,000)	-	-
Modify intersection geometry and install traffic control signals at South West Highway / Dodson Road	Income	-	-	500,000	500,000	-
	Expenditure	-	-	(750,000)	(750,000)	-
Design roundabout Vittoria Rd and Erica Ent Glen Iris (Construct PR-1895)	Income	-	-	-	30,000	-
	Expenditure	-	-	-	(30,000)	-
Upgrade intersection of Parade Rd and Westwood St, Withers (Withers Action Plan)	Income	-	-	-	100,000	-
	Expenditure	-	-	-	(150,000)	-
Upgrade Spencer Street, Stirling Street & Arthur Street (dedicated turning lanes)	Income	-	-	-	300,000	500,000
	Expenditure	-	-	-	(450,000)	(750,000)
Modify intersection Haley Street, Prinsep Street and Carmody Street, Bunbury (Design PR-1091)	Income	-	-	-	300,000	300,000
	Expenditure	-	-	-	(600,000)	(600,000)
Improve intersection layout Washington Ave and Nalbarra Dve, Usher	Income	-	-	-	-	53,000
	Expenditure	-	-	-	-	(80,000)
Upgrade paving Stephen St (Victoria St to Arthur St)	Expenditure	-	-	-	-	(250,000)
Widen Parade Road (Crampton Avenue)	Income	-	-	-	-	264,000
	Expenditure	-	-	-	-	(396,000)
Upgrade streetscape Victoria Street (Carey Street to Wollaston)	Expenditure	-	-	-	-	(550,000)
Total Net Capital - Upgrade Income or (Expenditure) :		(691,460)	(856,667)	(1,033,334)	(1,333,334)	(1,509,000)

KPA: 3 **Our Places and Spaces**
A natural and built environment that reflects Bunbury's core values.

Objective: 3.2 **An irresistible city centre, with thriving businesses and a vibrant inner-city residential community.**

		Forecast 2018-19	Draft Budget 2019-20	Forecast 2020-21	Forecast 2021-22	Forecast 2022-23
Operating - New Initiative One Off						
Conduct painting and maintenance Bricknell Sound Shell	Expenditure	(3,483)	(3,500)	-	-	-
Undertake programmed maintenance painting to Old Railway Station Carmody Place	Expenditure	(9,730)	(10,795)	-	-	-
Develop and implement a marketing plan for CBD parking	Expenditure	(20,000)	-	-	-	-
Implement CBD Action Plan	Expenditure	(50,000)	(500,000)	-	-	-
Total Net Operating - New Initiative One Off Income or (Expenditure) :		(83,213)	(514,295)	-	-	-
Capital - New (Expansion)						
Develop a detailed design for a Cultural Precinct	Expenditure	(189,732)	-	-	-	-
Total Net Capital - New (Expansion) Income or (Expenditure) :		(189,732)	-	-	-	-
Capital - Renewal						
Back beach turf replacement and landscaping improvements	Expenditure	(12,757)	-	-	-	-
Renew footpath and paving at Graham Bricknell Sound Shell	Expenditure	-	-	-	-	(100,000)
Total Net Capital - Renewal Income or (Expenditure) :		(12,757)	-	-	-	(100,000)

KPA: **3 Our Places and Spaces**
A natural and built environment that reflects Bunbury's core values.

Objective: **3.3 High-quality urban design, well-planned neighbourhoods with housing choice, and appropriate provision for diverse land uses to meet the community's needs.**

		Forecast 2018-19	Draft Budget 2019-20	Forecast 2020-21	Forecast 2021-22	Forecast 2022-23
Operating						
	Conduct land and feature surveys	(76,705)	(66,026)	(66,026)	(66,026)	(66,026)
	Coordinate Land Acquisitions and Transfers	70,000	-	-	-	-
	Coordinate local area planning program	(167,150)	(155,928)	(155,928)	(155,928)	(155,928)
	Coordinate Local Planning Framework	(373,075)	(341,686)	(341,686)	(341,686)	(341,686)
	Process applications for Planning Approval as a statutory responsible authority	(270,898)	(251,365)	(251,365)	(251,365)	(251,365)
	Process applications for Strata Title and Built Strata Title subdivision as a statutory responsible authority	(23,315)	(21,986)	(21,986)	(21,986)	(21,986)
	Process applications for subdivision and WAPC subdivision application referrals as a statutory responsible authority	32,321	7,500	7,500	7,500	7,500
	Process R-Codes variation approvals as a statutory responsibility authority	(38,389)	(36,413)	(36,413)	(36,413)	(36,413)
	Process uncertified and certified Building Permit applications for Class 1 and 10 buildings as a statutory permit authority	97,591	131,946	131,946	131,946	131,946
	Provide environmental and land use planning advice for land rationalisation and acquisition	(27,133)	(25,739)	(25,739)	(25,739)	(25,739)
	Support regional planning and state planning framework integration	(14,561)	(13,810)	(13,810)	(13,810)	(13,810)
	Total Net Operating Income or (Expenditure) :	(791,314)	(773,507)	(773,507)	(773,507)	(773,507)
Operating - New Initiative One Off						
	Prepare a Local Area Plan incorporating the Stables Precinct	Expenditure	(3,507)	-	-	-
	Prepare Local Planning Strategy for Community Infrastructure	Expenditure	(5,000)	-	-	-
	Development of Public Land (as per Council Policy)	Income	50,000	-	-	-
		Expenditure	(50,000)	-	-	-
	Review Local Planning Strategy for Integrated Transport	Expenditure	(60,000)	-	-	-
	Disposal of Strategic Sites	Expenditure	(75,000)	-	-	-
	Implement Withers Local Area Plan strategies	Expenditure	(170,893)	(202,337)	-	-
	Demolish works depot at Nuytsia Avenue	Expenditure	(172,688)	-	-	-
	Prepare Local Planning Strategy for industry	Expenditure	-	-	(20,000)	-
	Review Local Planning Strategy for Activity Centres and Neighbourhoods	Expenditure	-	-	(100,000)	-
	Prepare Local Planning Schemes	Expenditure	-	-	-	(50,000)
	Review Local Planning Strategy	Expenditure	-	-	-	(100,000)
	Total Net Operating - New Initiative One Off Income or (Expenditure) :	(487,088)	(202,337)	(120,000)	-	(150,000)
Capital - New (Expansion)						
	Disposal of Lot 33 Strickland Street	Income	1,080,000	-	-	-
		Expenditure	(3,376)	-	-	-
	Dispose of Lot 104 Gibbons Road, Davenport	Income	240,000	-	-	-
		Expenditure	(17,000)	-	-	-
	Dispose of Lot 70 Winthrop Avenue (Amended College Grove Joint Venture)	Expenditure	(20,000)	-	-	-
	Total Net Capital - New (Expansion) Income or (Expenditure) :	1,279,624	-	-	-	-

KPA: **3 Our Places and Spaces**
A natural and built environment that reflects Bunbury's core values.

Objective: **3.4 Minimised risk of flooding through effective management that has regard to the impacts of climate change.**

		Forecast 2018-19	Draft Budget 2019-20	Forecast 2020-21	Forecast 2021-22	Forecast 2022-23
Operating						
	Clean and maintain drainage pipes	(302,744)	(300,904)	(300,904)	(300,904)	(300,904)
	Maintain drainage compensation basins	(186,096)	(183,544)	(183,544)	(183,544)	(183,544)
	Maintain drainage pump stations	(231,268)	(228,302)	(225,912)	(223,522)	(221,132)
	Maintain open drainage channels	(238,067)	(231,469)	(231,469)	(231,469)	(231,469)
	Remove debris from drainage pits	(232,029)	(223,365)	(223,365)	(223,365)	(223,365)
Total Net Operating Income or (Expenditure) :		(1,190,204)	(1,167,584)	(1,165,194)	(1,162,804)	(1,160,414)
Operating - New Initiative One Off						
	Provide disaster assistance	Expenditure (20,000)	(20,000)	(20,000)	(20,000)	(20,000)
	Undertake Creek Street Drainage Catchment - Drainage Study	Expenditure (40,000)	-	-	-	-
	Undertake investigations into the structural integrity of seawalls	Expenditure (50,000)	-	-	-	-
	Repair Grand Canals drainage basin	Expenditure (80,000)	-	-	-	-
	Dredging of Pelican Point Grand Canals	Expenditure (190,000)	(410,000)	-	-	-
	Survey and monitoring of Pelican Point Grand Canals	Expenditure -	-	(20,000)	(10,000)	(20,000)
Total Net Operating - New Initiative One Off Income or (Expenditure) :		(380,000)	(430,000)	(40,000)	(30,000)	(40,000)
Capital - New (Expansion)						
	Upgrade drainage along Perkins Avenue, East Bunbury	Expenditure (220,000)	-	-	-	-
	Install Hayes Street Pump Station	Expenditure -	(60,000)	(60,000)	(600,000)	-
Total Net Capital - New (Expansion) Income or (Expenditure) :		(220,000)	(60,000)	(60,000)	(600,000)	-
Capital - Renewal						
	Renew, resleeve and improve drainage network	Income 120,000	-	-	-	-
		Expenditure (325,000)	(240,000)	-	(200,000)	(500,000)
	Replace pump station generator and renew electrical cabinet / distribution board shed, Willow Drive	Expenditure (120,000)	-	-	-	-
	Reconstruct section and improve drainage Columba St, South Bunbury	Expenditure (360,000)	-	-	-	-
	Emergency repairs to Marlston Promenade seawall	Expenditure (425,400)	-	-	-	-
	Renew foreshore marine walls - Leschenault Inlet	Expenditure (938,224)	(800,000)	(230,000)	-	-
	Replace pump station generator, West Road	Expenditure -	(50,000)	-	-	-
	Renew stormwater infrastructure	Expenditure -	-	(440,000)	-	(330,000)
Total Net Capital - Renewal Income or (Expenditure) :		(2,048,624)	(1,090,000)	(670,000)	(200,000)	(830,000)
Capital - Upgrade						
	Construct stormwater quality and capacity improvements - Horseshoe Catchment East Bunbury (Design PR-1931)	Expenditure (493,688)	-	-	-	-
Total Net Capital - Upgrade Income or (Expenditure) :		(493,688)	-	-	-	-

- KPA:** **3 Our Places and Spaces**
A natural and built environment that reflects Bunbury's core values.
- Objective:** **3.5 Efficient use of resources, particularly water and energy, with minimum waste and efficient disposal.**

Operating

	Forecast 2018-19	Draft Budget 2019-20	Forecast 2020-21	Forecast 2021-22	Forecast 2022-23
Assess waste systems (domestic and industrial)	(12,394)	(12,859)	(12,859)	(12,859)	(12,859)
Collect commercial organic waste	5,077	4,448	4,448	4,448	4,448
Collect commercial recyclable materials	9,015	30,634	30,634	30,634	30,634
Collect commercial waste	406,907	358,128	358,128	358,128	358,128
Collect domestic recyclable materials	1,095,741	1,039,926	1,039,926	1,039,926	1,039,926
Collect foreshore litter bin waste	(113,457)	(109,706)	(109,706)	(109,706)	(109,706)
Collect green waste	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)
Collect hard waste	(136,383)	(141,500)	(141,500)	(141,500)	(141,500)
Collect hazardous waste (including e-waste)	(71,734)	(78,957)	(78,957)	(78,957)	(78,957)
Collect household organic waste	1,079,294	1,063,076	1,063,076	1,063,076	1,063,076
Collect household waste	1,427,821	1,461,957	1,461,957	1,461,957	1,461,957
Collect open space litter bin waste	(131,403)	(145,714)	(145,714)	(145,714)	(145,714)
Collect street litter bin waste	(104,427)	(69,232)	(69,232)	(69,232)	(69,232)
Collection and disposal of illegally dumped items	(6,897)	(8,879)	(8,879)	(8,879)	(8,879)
Dispose organic waste for processing	(314,996)	(331,015)	(331,015)	(331,015)	(331,015)
Dispose waste to landfill (hard)	(45,250)	(35,000)	(35,000)	(35,000)	(35,000)
Dispose waste to landfill (household and commercial)	(340,090)	(405,982)	(405,982)	(405,982)	(405,982)
Maintain irrigation and reticulation systems	(1,051,048)	(1,025,952)	(1,023,162)	(1,020,372)	(1,017,582)
Mobile bin replacement and repairs	(34,156)	(47,635)	(47,635)	(47,635)	(47,635)
Operate and maintain electric car charging station	(1,060)	(1,080)	(1,080)	(1,080)	(1,080)
Operate waste depot facility	(27,250)	(29,281)	(29,311)	(29,341)	(29,371)
Provide in-kind support - Waste Operations	-	(35)	(35)	(35)	(35)
Support regional waste education (contribution)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)
Total Net Operating Income or (Expenditure) :	1,453,310	1,335,342	1,338,102	1,340,862	1,343,622

Operating - New Initiative One Off

Renewable Energy and Energy Efficient Projects	Expenditure	(118,000)	(118,000)	(118,000)	(118,000)	(118,000)
Better Bins Kerbside Collection Complementary Measures Program	Income	82,426	-	-	-	-
	Expenditure	(309,706)	-	-	-	-
Conduct irrigation system audits	Expenditure	-	(20,000)	(20,000)	(20,000)	(20,000)
Provide Sun protection to West Side Windows Admin Building	Expenditure	-	-	-	-	(30,000)
Total Net Operating - New Initiative One Off Income or (Expenditure) :		(345,280)	(138,000)	(138,000)	(138,000)	(168,000)

Capital - New (Expansion)

Install landscaping and irrigation systems at Boulters Heights	Expenditure	-	-	(50,000)	-	-
Install landscaping and irrigation systems for Back Beach (Stage 3)	Expenditure	-	-	-	(200,000)	(50,000)
Total Net Capital - New (Expansion) Income or (Expenditure) :		-	-	(50,000)	(200,000)	(50,000)

Capital - Renewal

Renew 1,100 litre skip bins	Expenditure	(22,000)	(24,000)	(24,000)	(24,000)	(24,000)
Renew bin enclosures	Expenditure	(24,729)	(27,000)	(27,000)	(27,000)	(27,000)
Replace automatic reticulation systems	Expenditure	(35,000)	(50,000)	(50,000)	(150,000)	(150,000)
Replace bins - Annual bin replacement program	Expenditure	(48,437)	(43,500)	(43,500)	(45,000)	(45,000)
Replace bore pumps	Expenditure	(50,000)	(42,500)	(85,000)	(80,000)	(80,000)
Replace bore pumps 2017/18	Expenditure	(81,450)	-	-	-	-
Replace waste vehicles and plant	Income	305,022	51,000	15,000	57,906	63,000
	Expenditure	(2,267,968)	(323,378)	(33,688)	(314,362)	(410,302)
Renew bins at Bunbury Wildlife Park	Expenditure	-	(5,000)	-	-	-
Renew landscaping and irrigation systems at Bunbury Wildlife Park	Expenditure	-	(10,000)	(40,000)	-	-
Total Net Capital - Renewal Income or (Expenditure) :		(2,224,562)	(474,378)	(288,188)	(582,456)	(673,302)

KPA: **3 Our Places and Spaces**
 A natural and built environment that reflects Bunbury's core values.

Objective: **3.6 The public health and amenity of the community is protected.**

Operating

	Forecast 2018-19	Draft Budget 2019-20	Forecast 2020-21	Forecast 2021-22	Forecast 2022-23
Administer and enforce Bush Fires Act	(132,403)	(136,160)	(136,160)	(136,160)	(136,160)
Administer and enforce Cat Act	(82,908)	(85,867)	(85,867)	(85,867)	(85,867)
Administer and enforce Control of Vehicles Act (Off-Road Areas)	(250)	(250)	(250)	(250)	(250)
Administer and enforce Dog Act	(169,110)	(175,189)	(175,189)	(175,189)	(175,189)
Administer and enforce Litter Act	(106)	(106)	(106)	(106)	(106)
Administer and enforce Local Government Act and Miscellaneous Provisions	(183,649)	(196,618)	(196,618)	(196,618)	(196,618)
Administer and review public health plan	(1,559)	(1,600)	(1,600)	(1,600)	(1,600)
Administer the health emergency management plan (environmental)	(1,559)	(1,600)	(1,600)	(1,600)	(1,600)
Assess and licence food businesses	(136,221)	(147,698)	(147,698)	(147,698)	(147,698)
Assess and licence other health premises	(74,705)	(77,034)	(77,034)	(77,034)	(77,034)
Assess events for health requirements	(29,674)	(30,233)	(30,233)	(30,233)	(30,233)
Assess public buildings and licenced premises	(56,078)	(60,081)	(60,081)	(60,081)	(60,081)
Assess street trading licence applications	(6,340)	(6,708)	(6,708)	(6,708)	(6,708)
Clean beaches	(36,986)	(32,681)	(32,681)	(32,681)	(32,681)
Clean council depot buildings	(28,091)	(27,423)	(27,423)	(27,423)	(27,423)
Clean council offices and council chambers	(48,025)	(47,194)	(47,194)	(47,194)	(47,194)
Clean library buildings	(57,900)	(57,900)	(57,900)	(57,900)	(57,900)
Clean other community buildings	(85,219)	(84,614)	(84,614)	(84,614)	(84,614)
Clean public conveniences	(258,760)	(258,064)	(258,064)	(258,064)	(258,064)
Clean public conveniences at Wildlife Park	(3,000)	(3,492)	(3,492)	(3,492)	(3,492)
Conduct building compliance inspections and enforcement as a statutory permit authority	(38,389)	(36,413)	(36,413)	(36,413)	(36,413)
Conduct compliance inspections and administration	(171,163)	(159,800)	(159,800)	(159,800)	(159,800)
Conduct public health education and training programs	(18,366)	(18,283)	(18,283)	(18,283)	(18,283)
Conduct regulatory swimming pool inspections as a statutory responsible authority	13,714	14,035	14,035	14,035	14,035
Control diseases	(60,503)	(60,835)	(60,835)	(60,835)	(60,835)
Coordinate administration of Contaminated Sites Register and statutory reporting	(41,694)	(39,548)	(39,548)	(39,548)	(39,548)
Coordinate contaminated sites inventory and reporting	(60,569)	(57,554)	(57,554)	(57,554)	(57,554)
Enforce health legislation	(97,264)	(100,425)	(100,425)	(100,425)	(100,425)
Enforce noise controls/nuisances	(28,225)	(29,232)	(29,232)	(29,232)	(29,232)
Enforce parking local law	(233,386)	(173,606)	(173,606)	(173,606)	(173,606)
Inspect and monitor aquatic facilities	(14,938)	(15,362)	(15,362)	(15,362)	(15,362)
Maintain animal pound	(29,643)	(20,540)	(20,540)	(20,540)	(20,540)
Maintain foreshore changeroom buildings	(131,568)	(134,140)	(134,170)	(134,200)	(134,230)
Maintain public conveniences	(124,889)	(106,356)	(106,366)	(106,376)	(106,386)
Maintain public seating	(10,411)	(11,844)	(11,844)	(11,844)	(11,844)
Operate and maintain parking meters	(33,276)	8,294	8,294	8,294	8,294
Operate animal pound	(63,085)	(64,944)	(64,954)	(64,964)	(64,974)
Operate SWSC facility cleaning	(270,425)	(270,283)	(270,283)	(270,283)	(270,283)
Provide a mobile bin cleaning service	(20,445)	(22,772)	(22,772)	(22,772)	(22,772)
Provide certification and inspection of Class 2 to 9 commercial buildings as a commercial service	(64,200)	(60,898)	(60,898)	(60,898)	(60,898)
Provide local abattoir meat inspection service	(4,786)	(1,014)	(1,014)	(1,014)	(1,014)
Provide swimming pool inspections as a commercial service	(6,286)	(5,965)	(5,965)	(5,965)	(5,965)
Test drinking water supplies	(7,209)	(7,513)	(7,513)	(7,513)	(7,513)
Undertake assessments of health premises plans	(36,494)	(37,741)	(37,741)	(37,741)	(37,741)
Total Net Operating Income or (Expenditure) :	(2,946,043)	(2,843,251)	(2,843,301)	(2,843,351)	(2,843,401)

KPA: 3 **Our Places and Spaces**
A natural and built environment that reflects Bunbury's core values.

Objective: 3.6 **The public health and amenity of the community is protected.**

		Forecast 2018-19	Draft Budget 2019-20	Forecast 2020-21	Forecast 2021-22	Forecast 2022-23
Operating - New Initiative One Off						
Contribution to Surf Life Saving Club Observation Tower	Expenditure	(15,000)	-	-	-	-
Install Beach Emergency Number (BEN) signage	Income	17,819	-	-	-	-
	Expenditure	(17,819)	-	-	-	-
Develop and implement a Public Health Plan	Expenditure	(24,400)	(25,000)	-	-	-
Support Koombana Bay Sailing Club CSRFF application to refurbish male toilets and change room facilities	Expenditure	(50,000)	-	-	-	-
Management of Big Swamp contaminated site	Expenditure	(51,672)	-	-	-	-
Implement LandCorp MOU for Punchbowl Caravan site	Expenditure	(80,000)	-	-	-	-
Conduct detailed contaminated site investigation for Donaldson Park, Ecclestone Street	Expenditure	(105,000)	-	-	-	-
Conduct detailed contaminated site investigation for Nuytsia Ave depot	Expenditure	(108,950)	-	-	-	-
Investigation and management of Council contaminated sites	Expenditure	-	-	(60,000)	(60,000)	(60,000)
Conduct City of Bunbury Water Quality Monitoring and Improvement Programme	Expenditure	-	-	-	-	(10,000)
Total Net Operating - New Initiative One Off Income or (Expenditure) :		(435,022)	(25,000)	(60,000)	(60,000)	(70,000)
Capital - New (Expansion)						
Install drinking fountains in parks and on cycleways	Expenditure	(10,000)	(12,000)	(12,000)	(12,000)	(12,000)
Construct holding pens for livestock at the Regional Animal Facility	Expenditure	-	(5,000)	-	-	-
Construct additional outside dog pens at the Regional Animal Facility	Expenditure	-	(8,000)	-	-	-
Extend bitumen driveway and construct visitor carpark at Regional Animal Facility	Expenditure	-	(8,000)	-	-	-
Construct stairs to mezzanine level at Regional Animal Facility	Expenditure	-	-	(20,000)	-	-
Total Net Capital - New (Expansion) Income or (Expenditure) :		(10,000)	(33,000)	(32,000)	(12,000)	(12,000)
Capital - Renewal						
Replace barbecues	Expenditure	(12,000)	-	(13,000)	(13,000)	(13,000)
Replace infringement issuing devices	Expenditure	(15,000)	(15,000)	-	(15,000)	-
Renew open space furniture and equipment	Expenditure	(50,000)	-	(100,000)	(100,000)	(100,000)
Renew CBD Exeloo	Expenditure	-	-	(200,000)	-	-
Replace existing parking ticket machines	Expenditure	-	-	-	(300,000)	-
Total Net Capital - Renewal Income or (Expenditure) :		(77,000)	(15,000)	(313,000)	(428,000)	(113,000)

KPA: **3 Our Places and Spaces**
A natural and built environment that reflects Bunbury's core values.

Objective: **3.7 Management of significant natural areas which provides for human enjoyment while protecting habitat and environment values for generations to come.**

		Forecast 2018-19	Draft Budget 2019-20	Forecast 2020-21	Forecast 2021-22	Forecast 2022-23
Operating						
	Coordinate administration of Community Environmental Reference Group	(14,561)	(13,810)	(13,810)	(13,810)	(13,810)
	Coordinate environmental education	(80,994)	(78,627)	(78,627)	(78,627)	(78,627)
	Coordinate environmental management	(227,428)	(223,614)	(223,614)	(223,614)	(223,614)
	Coordinate environmental planning and monitoring	(47,994)	(45,627)	(45,627)	(45,627)	(45,627)
	Coordinate sustainability initiatives	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
	Investigate pollution incidents (environmental)	(10,653)	(10,991)	(10,991)	(10,991)	(10,991)
	Maintain horticulture areas	(1,053,585)	(957,539)	(957,539)	(957,539)	(957,539)
	Provide professional environmental, ecological science and natural resource management advice and services	(85,702)	(81,291)	(81,291)	(81,291)	(81,291)
Total Net Operating Income or (Expenditure) :		(1,525,917)	(1,416,499)	(1,416,499)	(1,416,499)	(1,416,499)
Operating - New Initiative One Off						
	Implement Loughton Park Bushfire Mitigation Project	Expenditure (5,000)	-	-	-	-
	Refurbish Hay Park grounds following Groovin the Moo event	Income 22,727	-	-	-	-
		Expenditure (22,727)	(16,091)	-	-	-
	Management of Environmental Offset Site - Bunbury Regional Airport - Rescue Helicopter Base and Hangar Development Project	Expenditure (36,819)	(17,000)	-	-	-
	Develop and implement environmental projects	Expenditure (40,000)	(60,000)	-	-	-
	South West Corella Control Coordination Group Joint Project	Income 38,147	-	-	-	-
		Expenditure (44,815)	-	-	-	-
	Implement culling of introduced Corellas	Expenditure (50,000)	-	-	-	-
	Implement South West Sport Centre Bushfire Mitigation Project	Expenditure (55,000)	(150,000)	(250,000)	-	-
	Prepare City of Bunbury Coastal Hazard Risk Management and Adaptation Plan	Income -	-	50,000	-	-
		Expenditure -	-	(100,000)	-	-
Total Net Operating - New Initiative One Off Income or (Expenditure) :		(193,487)	(243,091)	(300,000)	-	-
Capital - Renewal						
	Rehabilitate Five Mile Brook	Expenditure -	-	-	-	(20,000)
Total Net Capital - Renewal Income or (Expenditure) :		-	-	-	-	(20,000)

KPA: **4 Our City**
Civic leadership, partnerships and sound governance in delivering with and for the community.

Objective: **4.1 A passionate advocate for the community, with strong partnerships to amplify the outcomes that can be achieved.**

Operating

	Forecast 2018-19	Draft Budget 2019-20	Forecast 2020-21	Forecast 2021-22	Forecast 2022-23
Maintain relationships BGGP (Bunbury Geographe Growth Plan) Steering Committee	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)
Maintain relationships BWGoC (Bunbury-Wellington Group of Councils)	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)
Maintain relationships WALGA (Western Australian Local Government Association)	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)
Prepare engineering grant submissions	(67,950)	(66,790)	(66,790)	(66,790)	(66,790)
Process community self supporting loans (organisations)	4,519	10,844	9,344	7,591	5,783
Provide administrative support to LEMC (Local Emergency Management Committee)	(33,324)	(34,194)	(34,194)	(34,194)	(34,194)
Provide administrative support to SWLGEMA (South West Local Government Emergency Management Alliance)	(17,829)	(18,290)	(18,290)	(18,290)	(18,290)
Provide administrative support to the SWJDAP (South West Joint Development Assessment Panel)	(4,369)	(4,144)	(4,144)	(4,144)	(4,144)
Provide financial accounting for BHRC (Bunbury Harvey Regional Council)	40,557	39,778	39,778	39,778	39,778
Provide Human Resource support to BHRC (Bunbury Harvey Regional Council)	1,914	1,765	1,765	1,765	1,765
Provide payroll support to BHRC (Bunbury Harvey Regional Council)	(922)	(1,097)	(1,097)	(1,097)	(1,097)
Total Net Operating Income or (Expenditure) :	(145,404)	(140,128)	(141,628)	(143,381)	(145,189)

Operating - New Initiative One Off

Support South West Academy of Sport (SWAS)	Expenditure	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)
Support Regional Cities Alliance	Expenditure	(11,700)	(10,000)	(10,000)	(10,000)	(10,000)
Contribution towards Busselton Margaret River Regional Airport Marketing Fund	Expenditure	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
Contribute to a rail-line reinstatement trust with Arc Infrastructure	Expenditure	(13,462)	(13,461)	(13,462)	(13,461)	(13,462)
Participate in Peron Naturaliste Partnership	Expenditure	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
Support Community Works Program	Expenditure	(50,000)	-	-	-	-
Bunbury Meals on Wheels and Senior Citizens Centre Financial Support	Expenditure	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
Design and development of infrastructure for the Regional Tourism Strategy	Income	20,000	-	-	-	-
	Expenditure	(55,000)	-	-	-	-
Provide funding to secure state, national and international sporting events through Sports Marketing Australia	Expenditure	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
Total Net Operating - New Initiative One Off Income or (Expenditure) :		(296,162)	(209,461)	(209,462)	(209,461)	(209,462)

KPA: **4 Our City**
Civic leadership, partnerships and sound governance in delivering with and for the community.

Objective: **4.2 A highly-engaged and involved community, working together on strategy development and implementation.**

		Forecast 2018-19	Draft Budget 2019-20	Forecast 2020-21	Forecast 2021-22	Forecast 2022-23
Operating						
	Develop councils strategic community plan	(21,546)	(21,817)	(21,817)	(21,817)	(21,817)
	Engage with skate park communities	(20,557)	(20,055)	(20,055)	(20,055)	(20,055)
	Monitor and report on corporate performance (includes annual report)	(192,717)	(196,761)	(196,761)	(196,761)	(196,761)
	Prepare Corporate Brochures	(4,000)	(6,250)	(6,250)	(6,250)	(6,250)
	Total Net Operating Income or (Expenditure) :	(238,820)	(244,883)	(244,883)	(244,883)	(244,883)
Operating - New Initiative One Off						
	Undertake a community satisfaction and perception survey			Expenditure	-	(20,000)
	Review and development of City of Bunbury Strategic Plan in line with legislative requirements			Expenditure	-	(40,000)
	Total Net Operating - New Initiative One Off Income or (Expenditure) :	-	(20,000)	(20,000)	(60,000)	(20,000)

KPA: **4 Our City**
Civic leadership, partnerships and sound governance in delivering with and for the community.

Objective: **4.3 Trusted leadership and robust decision-making.**

Operating

	Forecast 2018-19	Draft Budget 2019-20	Forecast 2020-21	Forecast 2021-22	Forecast 2022-23
Conduct community and industry education on building legislation and policy	(26,775)	(25,399)	(25,399)	(25,399)	(25,399)
Conduct information research (in-house and remotely)	(446,197)	(450,023)	(450,023)	(450,023)	(450,023)
Conduct internal audits	(169,449)	(163,281)	(163,281)	(163,281)	(163,281)
Conduct planning appeals in the State Administrative Tribunal (SAT)	(22,631)	(21,514)	(21,514)	(21,514)	(21,514)
Coordinate FOI requests and public interest disclosures	(37,898)	(38,342)	(38,342)	(38,342)	(38,342)
Coordinate legal opinions and advice	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)
Coordinate Media Releases and Interviews	(124,650)	(118,727)	(118,727)	(118,727)	(118,727)
Coordinate obtaining professional, legal and technical advice for development assessment and building certification	(50,134)	(68,614)	(68,614)	(68,614)	(68,614)
Establish corporate risk management framework	(38,198)	(38,642)	(38,642)	(38,642)	(38,642)
Hold Civic functions and receptions	(288,791)	(254,299)	(254,299)	(254,299)	(254,299)
Hold Council meetings	(9,000)	(6,500)	(6,500)	(6,500)	(6,500)
Implement workforce plan efficiencies	-	752,127	752,127	752,127	752,127
Lead directorate Corporate and Community Services Leadership	(400,169)	(372,041)	(372,041)	(372,041)	(372,041)
Lead directorate Planning and Development Services Leadership	(489,803)	(472,945)	(472,945)	(472,945)	(472,945)
Lead directorate Works and Services Leadership	(425,914)	(415,525)	(415,525)	(415,525)	(415,525)
Lead organisation Chief Executive Leadership	(548,934)	(507,907)	(507,907)	(507,907)	(507,907)
Lead the Council	(128,953)	(114,350)	(114,350)	(114,350)	(114,350)
Manage department Assets and Projects	(197,468)	(183,812)	(183,812)	(183,812)	(183,812)
Manage department City Facilities	(219,507)	(203,170)	(203,170)	(203,170)	(203,170)
Manage department Corporate Governance	(176,227)	(224,208)	(224,208)	(224,208)	(224,208)
Manage department Cultural Development and Libraries	(209,853)	(204,999)	(204,999)	(204,999)	(204,999)
Manage department Economic Development and Lands	(223,960)	(178,589)	(178,589)	(178,589)	(178,589)
Manage department Engineering	(293,684)	(321,825)	(321,825)	(321,825)	(321,825)
Manage department Environmental Health and Community Safety	(390,430)	(300,124)	(300,124)	(300,124)	(300,124)
Manage department Finance	(337,161)	(316,722)	(316,722)	(316,722)	(316,722)
Manage department Information, Communications and Technology	(206,616)	(189,866)	(189,866)	(189,866)	(189,866)
Manage Department Landscape and Open Space Operations	(241,721)	(308,802)	(308,802)	(308,802)	(308,802)
Manage department Organisational Development and Human Resources	(269,586)	(248,901)	(262,103)	(262,103)	(262,103)
Manage department People and Place	(330,576)	(302,775)	(302,775)	(302,775)	(302,775)
Manage department Sports and Recreation	(269,394)	(263,861)	(263,861)	(263,861)	(263,861)
Manage department Sustainability, Planning and Development Services	(301,097)	(268,866)	(268,866)	(268,866)	(268,866)
Manage department Waste Operations	(342,663)	(333,473)	(333,473)	(333,473)	(333,473)
Prepare a business continuity plan for council	(25,334)	(33,844)	(33,844)	(33,844)	(33,844)
Prepare agendas and minutes	(86,269)	(87,273)	(87,273)	(87,273)	(87,273)
Provide elected member support (administrative)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)
Represent the community (elected members)	(317,000)	(317,000)	(317,000)	(317,000)	(317,000)
Support the mayor and elected members	(780,833)	(674,889)	(674,889)	(674,889)	(674,889)
Undertake elected member training	(36,000)	(72,000)	(72,000)	(72,000)	(72,000)
Undertake research and support Corporate Projects	(125,450)	(107,154)	(107,154)	(107,154)	(107,154)
Total Net Operating Income or (Expenditure) :	(8,605,825)	(7,475,635)	(7,488,837)	(7,488,837)	(7,488,837)
Operating - New Initiative One Off					
Conduct Mayoral and Council Elections		Expenditure	-	(95,000)	-
Total Net Operating - New Initiative One Off Income or (Expenditure) :			-	(95,000)	-

- KPA:** **4 Our City**
Civic leadership, partnerships and sound governance in delivering with and for the community.
- Objective:** **4.4 A skilled organisation, which exercises responsible asset stewardship, sound financial management, and exemplary customer service.**

Operating

	Forecast 2018-19	Draft Budget 2019-20	Forecast 2020-21	Forecast 2021-22	Forecast 2022-23
Administer corporate guidelines (work procedures)	(19,098)	(19,322)	(19,322)	(19,322)	(19,322)
Administer corporate training programs	(310,999)	(225,897)	(225,897)	(225,897)	(225,897)
Administer council policies	(19,098)	(19,322)	(19,322)	(19,322)	(19,322)
Administer council properties	(80,324)	(154,294)	(152,864)	(151,434)	(150,004)
Administer property leases, licences and renewals	551,090	619,654	619,654	619,654	619,654
Allocate corporate administration costs	1,396,569	733,248	733,248	733,248	733,248
Allocate Corporate Administration Costs - Chief Executive Leadership	360,571	332,203	332,203	332,203	332,203
Allocate Corporate Administration Costs - City Facilities	1,445,827	1,535,592	1,535,592	1,535,592	1,535,592
Allocate Corporate Administration Costs - Corporate and Community Services Leadership	297,943	276,572	276,572	276,572	276,572
Allocate Corporate Administration Costs - Information, Communication and Technology	2,541,926	2,623,556	2,623,556	2,623,556	2,623,556
Allocate Corporate Administration Costs - Organisational Development and Human Resources	1,366,970	1,203,049	1,203,049	1,203,049	1,203,049
Allocate Corporate Administration Costs - Planning and Development Leadership	359,036	346,959	346,959	346,959	346,959
Allocate Corporate Administration Costs - Works Administration	1,139,117	1,098,456	1,098,456	1,098,456	1,098,456
Allocate Corporate Administration Costs - Works and Services Leadership	495,876	380,839	380,839	380,839	380,839
Allocate project management costs for Engineering	(391,545)	(384,848)	(384,848)	(384,848)	(384,848)
Assist other Departments Landscape and Open Space Operations	(8,200)	-	-	-	-
Conduct assessments community building condition	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)
Conduct Condition Assessments and Valuation of City of Bunbury assets	(50,000)	(95,000)	(95,000)	(95,000)	(95,000)
Conduct meetings and attend training (Waste)	(25,540)	(27,926)	(27,926)	(27,926)	(27,926)
Conduct OSH training (occupational safety and health)	(35,580)	(33,231)	(33,231)	(33,231)	(33,231)
Coordinate administration of development contributions, bonds and fees as a statutory responsibility	5,000	5,000	5,000	5,000	5,000
Coordinate corporate uniforms	(10,371)	(10,356)	(10,356)	(10,356)	(10,356)
Coordinate debt recovery of rates and accounts receivable	(102,638)	(98,696)	(98,696)	(98,696)	(98,696)
Coordinate drug and alcohol testing	(4,500)	(4,500)	(4,500)	(4,500)	(4,500)
Coordinate employee assistance program	(26,751)	(23,581)	(23,581)	(23,581)	(23,581)
Coordinate employee performance and development assessments	(20,257)	(19,742)	(19,742)	(19,742)	(19,742)
Coordinate employee recruitment	(138,212)	(141,885)	(141,885)	(141,885)	(141,885)
Coordinate employee return to work programs	(20,257)	(19,742)	(19,742)	(19,742)	(19,742)
Coordinate employee staff amenities	(54,585)	(51,370)	(51,370)	(51,370)	(51,370)
Coordinate employee well-being program	(32,010)	(29,321)	(29,321)	(29,321)	(29,321)
Coordinate event bookings for community facilities	(63,614)	(104,903)	(104,903)	(104,903)	(104,903)
Coordinate fitness for work assessments	(4,900)	(4,900)	(4,900)	(4,900)	(4,900)
Coordinate market valuations (property/rental)	(20,000)	(30,000)	(30,000)	(30,000)	(30,000)
Coordinate organisation OSH strategies and compliance	(27,010)	(26,321)	(26,321)	(26,321)	(26,321)
Coordinate OSH committees (occupational safety and health)	(20,690)	(20,337)	(20,337)	(20,337)	(20,337)
Coordinate plant and vehicle maintenance and disposal	(167,698)	(157,749)	(157,749)	(157,749)	(157,749)
Coordinate professional development and training programs	(228,686)	(306,905)	(306,905)	(306,905)	(306,905)
Coordinate rating	(365,170)	(352,159)	(352,159)	(352,159)	(352,159)
Coordinate special projects	(21,826)	(178,751)	(178,751)	(178,751)	(178,751)
Coordinate stores and purchasing	(261,968)	(246,426)	(246,426)	(246,426)	(246,426)
Coordinate Study Assistance program	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)
Coordinate tenders	(56,370)	(54,334)	(54,334)	(54,334)	(54,334)
Coordinate traineeship/cadetship program	(13,505)	(13,161)	(13,161)	(13,161)	(13,161)
Coordinate volunteer data	(29,787)	(29,441)	(29,441)	(29,441)	(29,441)
Coordinate workers compensation claims	(536)	(29,428)	(29,428)	(29,428)	(29,428)
Coordinate Works Administration	(321,794)	(305,637)	(305,637)	(305,637)	(305,637)
Depreciate Arts and Culture assets	(30,908)	(28,657)	(28,657)	(28,657)	(28,657)
Depreciate bridges	(154,184)	(163,478)	(164,143)	(164,276)	(164,276)
Depreciate buildings	(3,254,614)	(3,925,428)	(3,945,646)	(3,951,521)	(3,959,947)
Depreciate equipment	(645,059)	(682,563)	(691,925)	(703,185)	(717,531)
Depreciate furniture and fittings	(47,512)	(45,563)	(47,229)	(47,229)	(47,229)

- KPA:** **4 Our City**
Civic leadership, partnerships and sound governance in delivering with and for the community.
- Objective:** **4.4 A skilled organisation, which exercises responsible asset stewardship, sound financial management, and exemplary customer service.**

	Forecast 2018-19	Draft Budget 2019-20	Forecast 2020-21	Forecast 2021-22	Forecast 2022-23
Depreciate marine infrastructure	(306,725)	(641,417)	(650,363)	(652,406)	(654,219)
Depreciate open space assets	(624,298)	(698,042)	(773,432)	(803,822)	(832,162)
Depreciate other infrastructure	(897,463)	(843,655)	(854,128)	(864,893)	(877,952)
Depreciate pathways	(1,508,904)	(1,378,762)	(1,396,162)	(1,414,312)	(1,443,712)
Depreciate plant and vehicles	(694,138)	(782,433)	(797,136)	(820,639)	(836,758)
Depreciate roads	(3,951,480)	(3,969,389)	(4,055,682)	(4,148,032)	(4,198,673)
Depreciate stormwater assets	(1,378,370)	(1,165,500)	(1,168,425)	(1,175,425)	(1,179,675)
Depreciate structures	(519,457)	(368,709)	(375,297)	(381,740)	(390,105)
Develop and maintain supply contracts	(56,370)	(54,334)	(54,334)	(54,334)	(54,334)
Disposal value of corporate vehicles	(245,505)	-	-	-	-
Disposal value of buildings	(317,328)	-	-	-	-
Disposal value of equipment	(949)	-	-	-	-
Disposal value of land	(26,000)	-	-	-	-
Dispose of freehold land	(104,358)	(88,081)	(88,081)	(88,081)	(88,081)
Dispose of reserves	(130)	(125)	(125)	(125)	(125)
Facilitate a long term workforce plan	(14,005)	(13,661)	(13,661)	(13,661)	(13,661)
Implement ICT business improvement solutions	(191,414)	(189,934)	(189,934)	(189,934)	(189,934)
Induct volunteers	(22,960)	(21,790)	(21,790)	(21,790)	(21,790)
Inspect drainage asset condition	(31,845)	(31,958)	(31,958)	(31,958)	(31,958)
Invest surplus cash and process loan applications and transactions	992,729	870,536	868,416	869,150	861,533
Maintain Adobe Creative Suite licences	(11,710)	(7,000)	(7,000)	(7,000)	(7,000)
Maintain and operate minor plant	(74,150)	(64,150)	(64,150)	(64,150)	(64,150)
Maintain Asset Management business systems	(32,000)	(32,000)	(32,000)	(32,000)	(32,000)
Maintain business systems	(426,659)	(422,312)	(422,312)	(422,312)	(422,312)
Maintain city's information and technology assets	(437,739)	(431,411)	(431,411)	(431,411)	(431,411)
Maintain Community Law, Safety and Emergency Management business systems	(11,000)	(11,000)	(11,000)	(11,000)	(11,000)
Maintain corporate business system (Authority)	(170,000)	(170,000)	(170,000)	(170,000)	(170,000)
Maintain Corporate Information business system (TRIM)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)
Maintain corporate vehicles	(308,365)	(308,365)	(308,365)	(308,365)	(308,365)
Maintain council chambers and administration building	(182,767)	(177,548)	(177,548)	(177,548)	(177,548)
Maintain council property security	(26,067)	(24,201)	(24,201)	(24,201)	(24,201)
Maintain depot buildings	(132,331)	(89,046)	(89,046)	(89,046)	(89,046)
Maintain Dial Before You Dig business system	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)
Maintain Engineering business systems	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
Maintain flag poles	(10,763)	(10,250)	(10,250)	(10,250)	(10,250)
Maintain geographical information systems	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)
Maintain heavy plant	(691,945)	(704,945)	(704,945)	(704,945)	(704,945)
Maintain Human Resources and Organisational Development business systems	(25,000)	(40,000)	(40,000)	(40,000)	(40,000)
Maintain insurance schedules and policies	(551,649)	(732,978)	(732,978)	(732,978)	(732,978)
Maintain integrated planning system (CAMMS)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)
Maintain Libraries business systems	(21,205)	(21,205)	(21,205)	(21,205)	(21,205)
Maintain library buildings	(144,394)	(137,994)	(137,994)	(137,994)	(137,994)
Maintain Microsoft applications	(205,000)	(205,000)	(205,000)	(205,000)	(205,000)
Maintain office equipment	(55,000)	(40,000)	(40,000)	(40,000)	(40,000)
Maintain other community buildings	(170,389)	(159,113)	(159,113)	(159,113)	(159,113)
Maintain payroll/organisation structure details	(24,235)	(23,816)	(23,816)	(23,816)	(23,816)
Maintain Procurement business systems	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)
Maintain public halls	(21,781)	(21,710)	(21,710)	(21,710)	(21,710)
Maintain South West Sports Centre business systems	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)
Maintain wildlife park buildings	(31,409)	(30,851)	(30,851)	(30,851)	(30,851)
Manage Building Projects	(119,450)	(142,732)	(142,732)	(142,732)	(142,732)
Manage Department Works Administration	(198,324)	(188,827)	(188,827)	(188,827)	(188,827)

- KPA:** **4 Our City**
Civic leadership, partnerships and sound governance in delivering with and for the community.
- Objective:** **4.4 A skilled organisation, which exercises responsible asset stewardship, sound financial management, and exemplary customer service.**

	Forecast 2018-19	Draft Budget 2019-20	Forecast 2020-21	Forecast 2021-22	Forecast 2022-23
Operate community facilities	(49,956)	(50,206)	(49,266)	(48,326)	(47,386)
Operate Corporate Information	(259,788)	(264,160)	(264,160)	(264,160)	(264,160)
Operate council office facilities	(182,130)	(179,740)	(175,280)	(170,820)	(166,360)
Operate depot facility	(100,470)	(87,870)	(85,950)	(84,030)	(82,110)
Plant recovery - corporate plant	1,647,018	1,198,209	1,198,209	1,198,209	1,198,209
Plant recovery - corporate vehicles	755,652	425,008	425,008	425,008	425,008
Prepare an emergency plan for council	(32,974)	(33,844)	(33,844)	(33,844)	(33,844)
Prepare and monitor annual budget	(221,468)	(214,121)	(214,121)	(214,121)	(214,121)
Prepare and remit taxation reports	(56,172)	(20,353)	(20,353)	(20,353)	(20,353)
Prepare and review our long term financial plan (LTFP)	(139,342)	(134,766)	(134,766)	(134,766)	(134,766)
Prepare asset management plans, concepts and surveys	(488,925)	(503,929)	(503,929)	(503,929)	(503,929)
Prepare financial journals and reconciliations	(234,700)	(225,642)	(225,642)	(225,642)	(225,642)
Prepare statutory and management reports	(129,100)	(125,961)	(125,961)	(125,961)	(125,961)
Process creditor invoices	(219,573)	(211,096)	(211,096)	(211,096)	(211,096)
Process insurance claims	(85,230)	-	-	-	-
Process loan transactions - Community Amenities	(52,007)	(46,350)	(48,545)	(40,308)	(31,783)
Process loan transactions - Other Property and Services	(241,618)	(233,145)	(212,004)	(191,026)	(168,687)
Process loan transactions - Recreation and Culture	(209,119)	(247,430)	(230,789)	(366,947)	(302,061)
Process loan transactions - Transport	(126,384)	(118,180)	(152,758)	(129,051)	(104,451)
Process payroll	(74,381)	(72,485)	(72,485)	(72,485)	(72,485)
Process property utilities recoupable	-	-	-	-	-
Process sundry debtors (accounts receivable)	(78,961)	(75,830)	(75,830)	(75,830)	(75,830)
Provide administrative support to Sustainability, Planning and Development department	(212,982)	(202,020)	(202,020)	(202,020)	(202,020)
Provide employee and industrial relations advice	(17,440)	(17,440)	(17,440)	(17,440)	(17,440)
Provide IT Service Centre	(220,457)	(215,287)	(215,287)	(215,287)	(215,287)
Provide professional and technical building advice and services	(45,554)	(42,638)	(42,638)	(42,638)	(42,638)
Provide professional and technical development and civil engineering advice and services	(126,123)	(119,630)	(119,630)	(119,630)	(119,630)
Provide professional and technical statutory planning advice and services in internal and external stakeholders and clients	(136,578)	(130,789)	(130,789)	(130,789)	(130,789)
Provide public health technical advice to internal and external stakeholders and customers	(114,937)	(118,400)	(118,400)	(118,400)	(118,400)
Provide salary sacrifice arrangements to employees	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)
Provide staff service and recognition awards	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
Provide traineeships and cadetships	(339,176)	(323,680)	(323,680)	(323,680)	(323,680)
Raise general purpose rates	38,929,289	39,957,664	40,584,066	41,538,361	42,485,170
Receive general purpose grants	894,646	1,640,492	1,640,492	1,640,492	1,640,492
Respond to general enquiries (customer service)	(355,688)	(347,404)	(347,404)	(347,404)	(347,404)
Train and develop employees Chief Executive Leadership	(18,400)	(18,400)	(18,400)	(18,400)	(18,400)
Train and develop employees Corporate and Community Services Leadership	(7,500)	(7,500)	(7,500)	(7,500)	(7,500)
Train and develop employees Planning and Development Leadership	(11,500)	(11,500)	(11,500)	(11,500)	(11,500)
Train and develop employees Works and Services Leadership	(11,500)	(11,500)	(11,500)	(11,500)	(11,500)
Undertake private works	(32,100)	(11,078)	(11,078)	(11,078)	(11,078)
Undertake private works (City Facilities)	1,125	1,593	1,593	1,593	1,593
Total Net Operating Income or (Expenditure) :	26,211,824	26,041,338	26,420,750	27,093,381	27,986,914

KPA: **4 Our City**
Civic leadership, partnerships and sound governance in delivering with and for the community.

Objective: **4.4 A skilled organisation, which exercises responsible asset stewardship, sound financial management, and exemplary customer service.**

		Forecast 2018-19	Draft Budget 2019-20	Forecast 2020-21	Forecast 2021-22	Forecast 2022-23
Operating - New Initiative One Off						
Implement City Facilities master key system	Expenditure	(10,000)	(5,000)	(5,000)	(5,000)	-
Upgrade Trim Electronic Document Management System to Records Manager 8 and Implement Sharepoint Integration	Expenditure	(14,064)	-	-	-	-
Produce Conservation Management Plan - Municipal Chambers	Expenditure	(15,000)	-	-	-	-
Renewal and revision of Conservation Management Plans (Council Assets)	Expenditure	(15,000)	(15,000)	-	-	-
Paint administration building	Expenditure	(21,218)	(20,000)	(20,000)	(20,000)	(20,000)
Review City Facilities security systems	Expenditure	(23,975)	(10,000)	(10,000)	(10,000)	(10,000)
Purchase Safety Management System	Expenditure	(30,000)	-	-	-	-
Conduct City of Bunbury Staff Conference	Expenditure	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)
Engage a Safety and Health Officer	Expenditure	(27,635)	(52,787)	-	-	-
Conduct Service Reviews	Expenditure	(60,000)	(30,000)	(30,000)	(30,000)	(30,000)
Implement relocation from existing depot site to new depot building	Expenditure	(71,019)	-	-	-	-
Develop Business Cases for Future Capital Works	Expenditure	(100,000)	(40,000)	(40,000)	(40,000)	(40,000)
Revaluation of City Art collection	Expenditure	-	(12,000)	-	-	(12,000)
Develop new website for City of Bunbury	Expenditure	-	(50,000)	-	-	-
Revalue public art assets	Expenditure	-	-	(8,000)	-	-
Undertake GRV Property revaluation in accordance with legislation	Expenditure	-	-	(400,000)	-	-
Replace office furniture and equipment	Expenditure	-	(10,000)	(10,000)	(10,000)	(10,000)
Total Net Operating - New Initiative One Off Income or (Expenditure) :		(417,911)	(274,787)	(553,000)	(145,000)	(152,000)
Capital - New (Expansion)						
Purchase mobile devices to 'pilot' mobile applications for staff in the field	Expenditure	(30,000)	-	-	-	-
Establish Withers Fibre Link connection	Income	469,000	-	-	-	-
	Expenditure	(469,000)	-	-	-	-
Construct new depot building to replace existing depot (Design PR-1246)	Income	37,044	-	-	-	-
	Expenditure	(1,220,954)	-	-	-	-
Total Net Capital - New (Expansion) Income or (Expenditure) :		(1,213,910)	-	-	-	-
Capital - Renewal						
Replace office furniture and equipment	Expenditure	(10,000)	-	-	-	-
Replacement of networking equipment	Expenditure	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)
Asset Replacement - Corporate Printers and Photocopiers	Expenditure	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)
Replace corporate minor plant	Income	-	2,000	2,000	2,000	2,000
	Expenditure	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)
Asset Replacement - Fixed and mobile phones and devices	Expenditure	(46,200)	(46,200)	(46,200)	(46,200)	(46,200)
Building maintenance and refurbishment for Lot 21 Wellington Street	Expenditure	(75,000)	-	-	-	-
Asset Replacement - Personal Computers	Expenditure	(108,275)	(100,000)	(100,000)	(100,000)	(100,000)
Replace SCADA equipment	Expenditure	(120,000)	(25,000)	(25,000)	-	-
Replace corporate vehicles	Income	217,206	400,503	178,008	126,362	54,342
	Expenditure	(457,599)	(841,616)	(388,574)	(223,919)	(106,593)
Replace corporate heavy plant	Income	224,762	207,617	70,000	126,000	60,000
	Expenditure	(1,271,849)	(835,796)	(390,262)	(797,435)	(380,618)
Replace Council Chambers air-conditioning APAC units and ducting	Expenditure	-	(60,000)	(30,000)	(62,000)	-
Renew Administration Building Management System	Expenditure	-	(120,000)	-	-	-
Renew City Library Building Management System	Expenditure	-	-	(60,000)	-	-
Replace Asset Drainage camera	Expenditure	-	-	-	(30,000)	-
Replace Asset Data Collection and Engineering Surveying equipment	Expenditure	-	-	-	-	(35,000)
Total Net Capital - Renewal Income or (Expenditure) :		(1,731,955)	(1,503,492)	(875,028)	(1,090,192)	(637,069)
Capital - Upgrade						
Upgrade and integration of AssetFinda	Expenditure	(51,725)	-	-	-	-
Total Net Capital - Upgrade Income or (Expenditure) :		(51,725)	-	-	-	-